





# US hopes for stronger case against Noriega

By Janet Bush in Tampa, Florida

US FEDERAL investigators involved in the indictments on drug-money laundering charges against Bank of Credit and Commerce International said yesterday they hoped the case would help them compile more evidence against General Manuel Antonio Noriega of Panama.

The alleged link between Gen Noriega, indicted for drug-trafficking by a Florida jury earlier this year and BCCI first became public on Wednesday when the Senate Terrorism, Narcotics and International Communications subcommittee released testimony from Mr Amjad Awan, a BCCI employee indicted this week.

The testimony said that Mr Awan, based in BCCI's Miami office, had acted over a long period as the principal banker for Gen Noriega.

According to Mr Awan, the relationship, which was very personal, continued until late

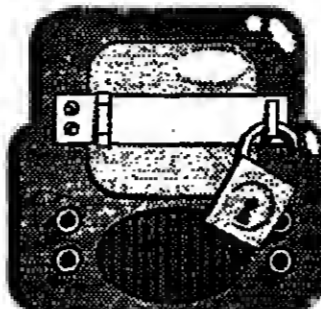
last winter. In Tampa, federal investigators said that the connection with Gen Noriega had been turned up by chance during the undercover investigation of the alleged money laundering ring. One official described the potential link as a windfall.

The investigation, which led to this week's indictments, is likely to be broadened. The hope is that testimony from more than 80 people facing charges led to more arrests, and conceivably strengthen the US Government's case against Gen Noriega.

Although he has already been indicted by a US jury, the collection of additional evidence against Gen Noriega has considerable political appeal. Mr George Bush, the Vice President, has come under repeated fire from Governor Michael Dukakis, the Democratic presidential contender, for his handling of the Gen Noriega affair.

# US regulation shrinks to a formality as TV booms

Roderick Oram reports that free-market philosophy has dominated reform of American broadcasting



DEREGULATION OF BROADCASTING

ON average, an American can receive at home 66 television and 39 radio stations, thanks to sweeping deregulation of broadcasting during the Reagan Administration. Free-market enthusiasts argue that the media have flourished because they are now driven by fast-changing economics and technology, rather than government rules.

Rarely has Washington, even under a conservative Republican President, dropped so completely out of an area of national life in which regulation was once considered vital to its fair and effective functioning.

The transformation has been wrought over the past eight years by Mr Mark Fowler, head of the Federal Communications Commission from 1981, and Mr Dennis Patrick, who succeeded him last year.

Both men, intensely committed free-market ideologues, have turned over to television and radio executives the power to decide for themselves almost all aspects of ownership, programming, advertising volume and other issues that determine their financial viability. The FCC has increasingly confined its role to narrow technical subjects, such as allocation of transmission frequencies.

The sheer volume of programmes and stations is the most visible product of deregulation. There are now 75 per cent more radio stations than when President Reagan took office in 1981. In the same period, cable television penetration has risen to 52 per cent and the number of services providing cable television programmes has risen to 68 from 28.

Burgeoning volume has raised inevitable questions about quality and integrity. Like Mr Fowler, Mr Patrick argues that those standards should be set by the market place. Viewers disliking one station can tune to another. "You are free to speak and fulfil your public interest obligations according to your vision and the public's vision, not ours," Mr Patrick told a meeting of broadcasters earlier this year.

Critics contend, though, that broadcasters too often envision profits, rather than public service. "Deregulation has benefited owners more than the public," says the Telecommunications Research Action Centre, a Washington lobby group. "Just about every public interest regulation has been shot off the books."

Mr Andy Schwartzman of the Media Access Project, another lobby group, adds: "There is tremendous evidence

of a reduction in news and current affairs programmes and increased commercialisation of children's television." Opposition to deregulation, ineffectual and low-keyed during the first seven years of reform, began to coalesce last year around the Fairness Doctrine. For 38 years, regulations had guaranteed air time for rebuttals by groups opposed to a programme's point of view.

The doctrine was finally overturned last year by Mr Patrick, who, like his predecessor, argued that the electronic media should face no greater burdens of right-to-reply than the printed media.

Politicians and lobbyists have gone to Congress and the courts to try to get the principle reinstated. So far, the FCC has held its ground, but some modified rules may yet emerge.

There are also moves afoot in Congress to reimpose some controls over ownership, the heart of the Fowler-Patrick reforms. Originally, an investor had to own a station for three years before it could be sold. The rule was dropped to allow investment funds to flow in and out of broadcasting.

Licences are now traded like pork bellies, according to critics. KTLA, a Los Angeles television station, fetched, for example, \$245m in 1988, \$10m in its resale in 1985 and is worth well over \$600m today.

The three main television networks, ABC, CBS and NBC, have changed markedly as a result of these new business pressures. They have also suffered substantial erosion of market share to the plethora of new independent stations and cable TV. Their share of prime time audiences has dropped to around 60 per cent from 80 per cent in 1970.

Two networks have been sold to new cost-cutting owners and the third, CBS, has gained aggressive new management, representing a new minority shareholder. Despite a new vigour and commercial orientation, it is unlikely that the network's market share has stabilised at these lower levels.

On the other hand, independent television stations have flourished. They have quadrupled since the late 1970s to more than 800 today. Their revenues have increased 150 per cent and more than three-quarters of them are profitable. Total broadcast advertising revenues for independent and network stations doubled to \$22.5bn last year from 1980.

The FCC has also increased the number of stations one company or investor can own and is considering allowing ownership of more than one station in the same market. Moreover, it increased the length of licences from three years to five years for TV and seven years for radio. Broadcasters can renew their licences by literally sending a postcard to the FCC.

Cable television has been an even more spectacular beneficiary of deregulation. From January of last year, cable systems could set their own fees. The freedom has transformed the industry from a highly regulated, heavily indebted, financially tenuous business to a vibrant moneyspinner.

"The value of the nation's 7,800 cable systems has rocketed. From an average of \$650 per subscriber before deregulation, sales prices recently set a record of \$2,500, as new large systems are formed through takeovers."

Given the broad success of deregulation, most observers expect Congress and the courts will be able to roll back only a few reforms. The fundamental thrust of the free-market philosophy will remain unshaken.

# Start-up of Mexican N-plant challenged

By Richard Johns in Mexico City

THE START-UP of Mexico's first nuclear power plant has become a hot political issue at the eleventh hour with over half the opposition in Congress joining forces with environmentalists in attempts to delay the commissioning of the \$3.5bn plant, at Laguna Verde in the state of Vera Cruz.

Over 15 years after work began, 130 members of the Chamber of Deputies have established a multi-party commission to investigate the implications of loading the plant with enriched uranium, protesting that the project was not submitted to a national debate and insufficient information has been released.

Yet after an uncharacteristic exercise in consultation the Government seems determined to press ahead with the project, which should have been in commercial operation this year, as quickly as possible and definitely before the administration of President Miguel de la Madrid ends at the end of the month.

After weeks of uncertainty, officials say that enriched uranium fuel will be loaded next week into the first two 660-MW units and that electricity will be generated from the plant six months after completion of tests.

Mr de la Madrid was expected to have announced the go-ahead on Wednesday night and it is understood that insertion of the fuel rods was planned for Saturday. But both the announcement and the loading were delayed.

In response to mounting protests led by the Group of 100 (intellectuals and artists), the national ecological movement and the Mexican Green Party, the Government called for a special hearing in the Senate on Tuesday night at which two senior civil servants and half a dozen technocrats testified.

The Government faced a barrage of criticism from Mr Porfirio Muñoz Ledo, former chairman of the ruling Institutional Revolutionary Party but now chief strategist of left-wing opposition forces. Mr Carabriel questioned the safety and viability of the project, and its rationale at a time when Mexico, with its abundant hydrocarbon resources, was exporting oil cheaply.

# Peru strike violence

A PERUVIAN student was shot dead, and four others were injured by police at an anti-government rally at the Lima State University of San Marcos on the eve of yesterday's general strike, Veronica Baruffati reports from Lima.

The strike, called by the General Confederation of Peruvian Workers (CGTP), the country's largest union confederation, in protest against President Alan Garcia's measures, appeared early yesterday to have been only partially successful.

Transport did not come to a halt although there was less public transport than usual. With bus tyres costing \$1,000 a piece, many drivers prefer to stay at home than run the risk of slashed tyres or boulders thrown through windscreens.

The main CGTP demands are an increase in wages and a mandatory induction to inflation, already running at 64 per cent this year.

# Congress agrees bill to close obsolete bases

By Lionel Barber in Washington

A JUNIOR Republican Congressman from Texas, Mr Dick Army, has drafted legislation to provide for the closure of obsolete US military bases.

The bill could save the Pentagon \$2bn-\$5bn a year, and would break a decade-long stalemate in which lawmakers have balked at shutting down bases because of their economic benefits to local communities.

Among the bases which have been protected against closure are Fort Douglas in Utah, which was built to protect a stagecoach route, Fort Monroe in Virginia, named against the British in 1812, and Fort Sheridan in Illinois which includes two beaches and a golf course.

There are some 5,000 military bases in the US and none has been closed since 1977. Some 300 bases rank as major military installations.

Mr Army's bill aims to break the impasse by sharply reducing congressional responsibility for earmarking bases for closure and shifting the responsibility to a non-partisan commission. This would allow lawmakers to escape the inevitable political flak.

to sign the legislation, which provides for a 13-member commission to be appointed by Mr Carlucci. The commission will have until December 31 to present a list of recommendations for bases that should be closed or reduced in size.

If Mr Carlucci accepts the list, he must submit it to Congress by mid-January which would then have until April to overturn the proposal. However, Congress would have to pass a resolution objecting to the whole list and the resolution would be subject to a Presidential veto.

Mr Frank Carlucci, US Defence Secretary, gave a further hint yesterday that he favours a scaled-down version of the Star Wars anti-missile system.

Mr Carlucci said that the planned first-phase of the Strategic Defence Initiative, consisting of ground-based 'interceptor' missiles and some small defence systems in space would be a "powerful leap forward."

The Pentagon last week cut its estimated cost for initial SDI deployment from \$115bn to \$85bn. Experts said the move was a retreat from the original concept of a blanket space and ground-based defence system, forced upon the Administration by domestic budgetary constraints and doubts about its technical feasibility.

# The ups and downs of flying to Canada.

Fly with us and you've got far more opportunities of getting to Toronto.  
 We have more flights to Canada per week than any other airline.  
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 When you travel Business Class, you book your seat when you book your ticket.  
 Not only for Atlantic crossings, but across Canada and the USA as well. You can get all your boarding cards for your connections, too.  
 There's a special Maple Leaf lounge available for First and Business Class passengers. Here you have free use of a telephone, complimentary drinks, a non-smoking section, papers and magazines.  
 It's also 'alside' - close to the departure gate - unlike many other lounges, which are 'landside' and often a long way from the plane.  
 If you're on a special diet, we can handle it as long as you give us a little advance notice.  
 And in First and Business Class we can offer you Nutri-Cuisine, complimentary entertainment premier cru, too.  
 Although we Canadians may be healthy, we're not health freaks, so for those who want to indulge you can be our guest. The food and wine is top-flight, and the 38" between you and the seat is restricted. Restricted to a maximum of 54 seats only, flights, with us you get Canadian papers as well. It'll help you get the flavour of where you're going.

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OVERSEAS NEWS

Japanese trade surplus poses threat to dollar

By Stefan Wagstyl in Tokyo

THE Japanese trade surplus increased last month prompting concern that international efforts to reduce worldwide imbalances in trade are faltering. Economists in Tokyo warned that Japan's surplus of exports over imports may not fall much further without another sustained increase in the yen against the US dollar.



Moscow sends top man to Kabul

By Quentin Peel in Moscow

THE Soviet Union yesterday announced the appointment of one of its most senior diplomats, Mr Yuli Vorontsov, the Deputy Foreign Minister, to take over as ambassador to Afghanistan.

Old wounds hurt Punjab politics

David Housego looks at the prospects for peace in a troubled state

TALK to almost any Sikh in the Punjab these days and you soon feel the bitterness of a community smarting at the injustices and discrimination with which it thinks it has been treated by Mother India.

"Old wounds have not been healed so far." The Sikhs, only 2 per cent of India's population, adhere to one of the world's youngest religions but remember they were an imperial power in India in the 18th century before being crushed by the Moslem Moghul empire.

Former HK stock market officials face new charges

By John Elliott in Hong Kong

FRESH charges were brought yesterday against eight former officials of the Hong Kong Stock Exchange, including Mr Ronald Li, the ex-chairman, alleging offences under the colony's Prevention of Bribery Ordinance connected with the allocation of company share issues in 1986 and 1987.

Taiwan plants besieged

By Bob King in Taipei

DISRUPTIONS continued yesterday in the southern industrial district of Lin Yuan as government officials sought to persuade residents to end a siege of 18 petrochemical plants.

Namibia deal likely to pass

FAILURE to agree on a timetable for the withdrawal of Cuban troops from Angola and a general reluctance to make decisions before next month's US presidential elections means there is practically no chance that South Africa will implement UN resolution 435 on Namibia by its proposed deadline of November 1, diplomats believe in Johannesburg, Anthony Robinson writes.

Deng confirms plan to meet Gorbachev

By Robin Pauley, Asia Editor, in London, and Quentin Peel in Moscow

DENG XIAOPING, China's elder statesman, yesterday confirmed that the first Sino-Soviet summit for 30 years could take place next year.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, said there was "a need for a highly-skilled leader" for Afghanistan - recalling the description last year by Mr Mikhail Gorbachev that the country had become "a bleeding wound".

TIME IS RIGHT FOR DENG-GORBACHEV MEETING

A long thaw before the spring summit

By Robin Pauley, Asia Editor

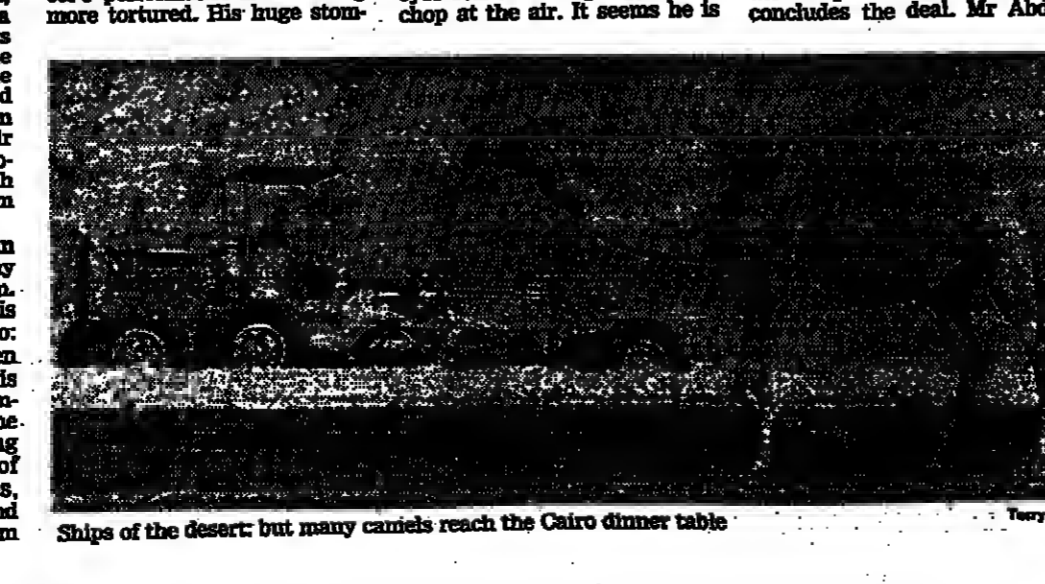
AN EXTREMELY bad-tempered Sino-Soviet summit took place in 1959 between Chairman Mao Zedong and Mr Nikita Khrushchev, each already deeply sceptical about the other's ideological and economic development.

The Soviets have tired of supporting the Vietnamese occupation by 120,000 troops at a cost of around \$2bn a year as it has become increasingly obvious that a victory against the Khmer Rouge, entrenched in the countryside, is impossible.

Raw commerce draws cultural mosaic to Cairo's camel market

Tony Walker reports on a trading centre which has changed little over the centuries: Imbaba

P EERING through rheumy dust-razed eyes, Mr Mazood Mohammed seemed surprised by the question, "Do you ever get lost," he had been asked of his ability to navigate on the back of a camel across hundreds of kilometres of desert between the far west of Sudan and southern Egypt.



Ships of the desert: but many camels reach the Cairo dinner table

Abdel Al wipes the sweat from his face and a tally clerk makes a note in a small ledger of the sale of two mature camels.

Algerian riot trials denounced

By Victor Mallet in Algiers

MLOUD BRAHIMI, leader of the Algerian League of Human Rights, has criticised the instant trials of demonstrators in the eastern town of Annaba, where those convicted have been kept for between four and eight years.

Pretoria warned on pay rises

By Anthony Robinson in Johannesburg

THE South African Government's recently announced plans to raise public sector wages and salaries by 15 per cent shortly after the month's end has drawn a sharp rebuke from economists of higher inflation, higher interest rates and a soaring public sector deficit accompanied by a further weakening in the rand in coming months.

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# Algerian riot trials denounced

By Victor Mallet in Algiers

ALGERIA'S BRITISH AMBASSY has denounced the Algerian League of Women's Rights' trial of the Algerian government for its handling of the Algerian riot trials. The League said it was "shocked" by the trial and called for an end to the Algerian government's "policy of repression and terror".

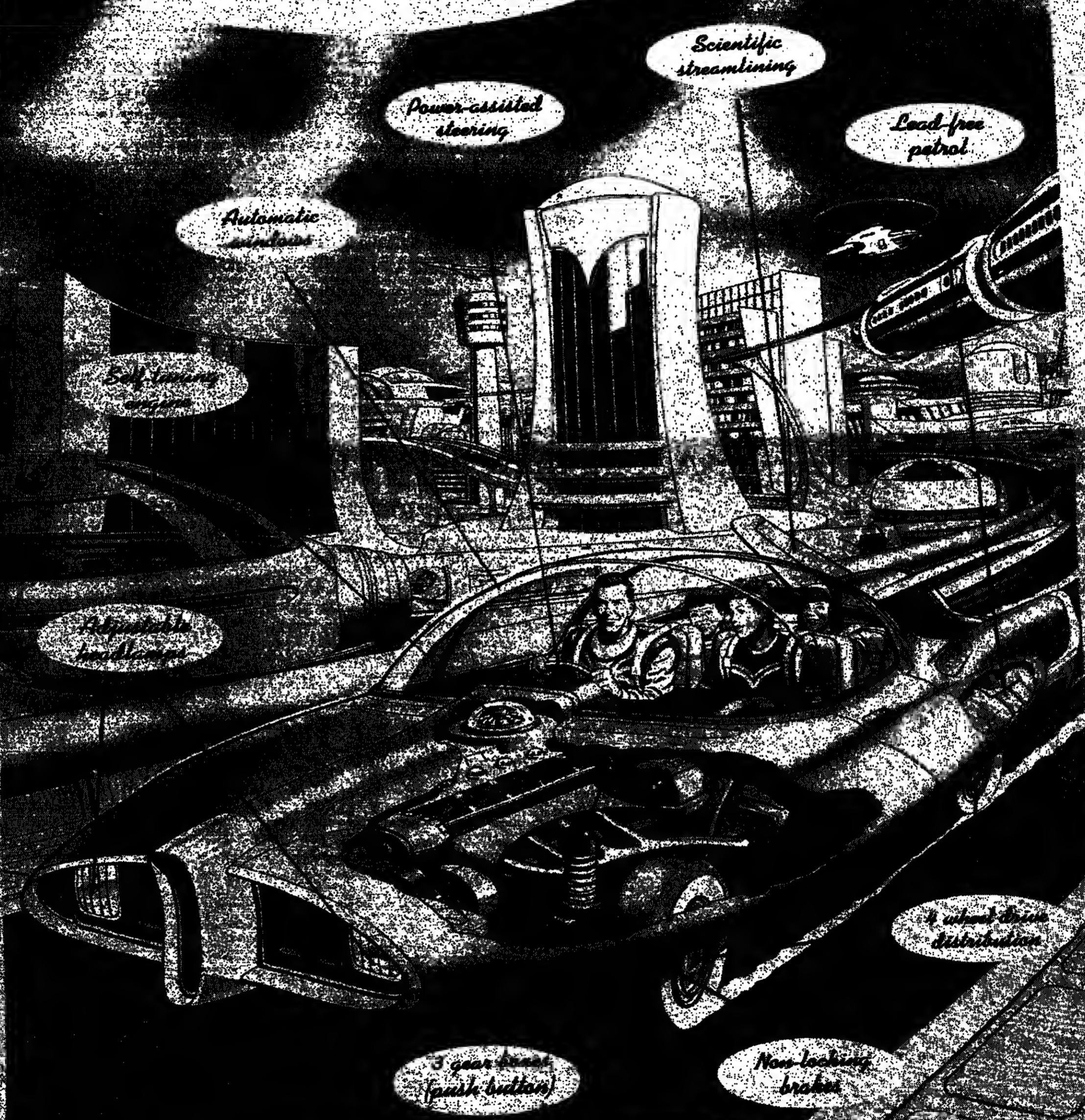
The Algerian government has accused the League of being a "tool" of the Algerian government's "policy of repression and terror". The Algerian government has also accused the League of being a "tool" of the Algerian government's "policy of repression and terror".

# Pretoria warned a pay rise

By Anthony ...

Pretoria has warned ...

# The MOTOR-CAR of TOMORROW



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A car which would boast an array of features straight from the pages of a 1950s' science fiction annual.

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We began by utilising the most sophisticated technological hardware we could lay our hands on.

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When we designed the body of the Cavalier, we asked the computer to solve 4.8 million separate, complex equations. It set about the task at the rate of 11,429 per second.

And we finished with a body whose drag co-efficient of a mere 0.29 is unbeatable in its class.

### THE BREAKTHROUGHS.

We have modified and improved the Cavalier engines throughout the range.

Nowhere more so than on the 2.0 litre fuel-injected model, where we have installed the Bosch ML4 Motronic Control system.

Using an on-board micro-computer, it continually analyses and monitors all of the engine's vital

functions, keeping the car in perfect tune, all of the time.

Remarkably, this allows the Cavalier to marry miserly fuel consumption with astounding performance.

The SRi for example can go from 0-62 mph in 9.5 seconds, has a top speed of 128 mph yet still manages to squeeze out 47 mpg at a steady 56 mph.

Allied to this, servicing times are lower than its major rivals.

The 1.6 for example needs only 5.6 hours of routine maintenance over a 36,000 mile or 2 year period (whichever comes first).

And in these environmentally aware days all Cavaliers are capable of running on both unleaded, and leaded fuel.

### TRANSMISSION.

Should you choose a manual car, every model comes with a 5-speed gearbox as standard.

And for the 4-speed automatic we have developed our most advanced transmission system ever.

At the touch of a button you can completely change the character of the car.

The 'Winter' setting for instance is designed to provide smoother and safer starts in snow and ice.

It automatically pulls away in 3rd gear, which helps eliminate wheelspin.

'Economy' will give you the most fuel-efficient ride.

And 'Power' allows the engine to rev higher in each gear giving you really punchy acceleration.

### FOUR-WHEEL DRIVE.

The new Cavalier range even has a four-wheel drive model.

The benefit of four-wheel drive is greater traction. The beauty of our system is that it decides exactly how much you need.

Take a run at a steep hill covered in ice or snow and you get power to all four wheels.

Brake hard and it automatically disengages from 4WD to 2WD.

This gives you the advantage of maximum stability, even under extreme braking conditions.

### ROADHOLDING.

We have fine-tuned the suspension system on all our models, making the new Cavalier handle even better than its predecessor.

And for the 4WD model, we've also developed a new independent rear suspension unit.

Based on the widely acclaimed Advanced Chassis Technology used in the Carlton and Senator, the new system for the Cavalier will give you superb roadholding in all conditions.

In an emergency, its greater stability will help steer you in a straight line.

We complement this system with ABS as an option on every model, including the L4.

### CREATURE COMFORTS.

In the new Cavalier, you'll be as comfortable behind the wheel as the car is on the road.

We've improved the design and appearance of the instrument panel.

The Hatchback boasts more leg-room than its competitors, and both Saloon and Hatch also have a larger boot with a more convenient low loading height.

Electric windows, where

fitted, are equipped with an anti-pinch sensor which actually retracts the window at the slightest resistance, thus preventing even the littlest of fingers from being trapped.

There is a new ventilation system which will defrost the entire windscreen quicker than any of its rivals. Even at -20°C.

All models from L upwards are fitted with a sunroof and a powerful six-speaker security-coded stereo system.

And on 2.0 litre models we've included power steering and disc brakes all-round as standard.

### SECURITY.

Should this make the Cavalier just a little too desirable for its own good, we've designed Deadlocks, a revolutionary new central locking system for the L model upwards.

This automatically disconnects the locking buttons, which in turn keeps the doors locked even from the inside should the windows be smashed.

### THE RESULT.

We have created the most advanced car in its class on the road today.

But however much we blind you with science and statistics, the only way you can truly experience the new Cavalier is to test drive one yourself.

For its story is one that cannot be told using words alone. For more information ring 0800 555 000.

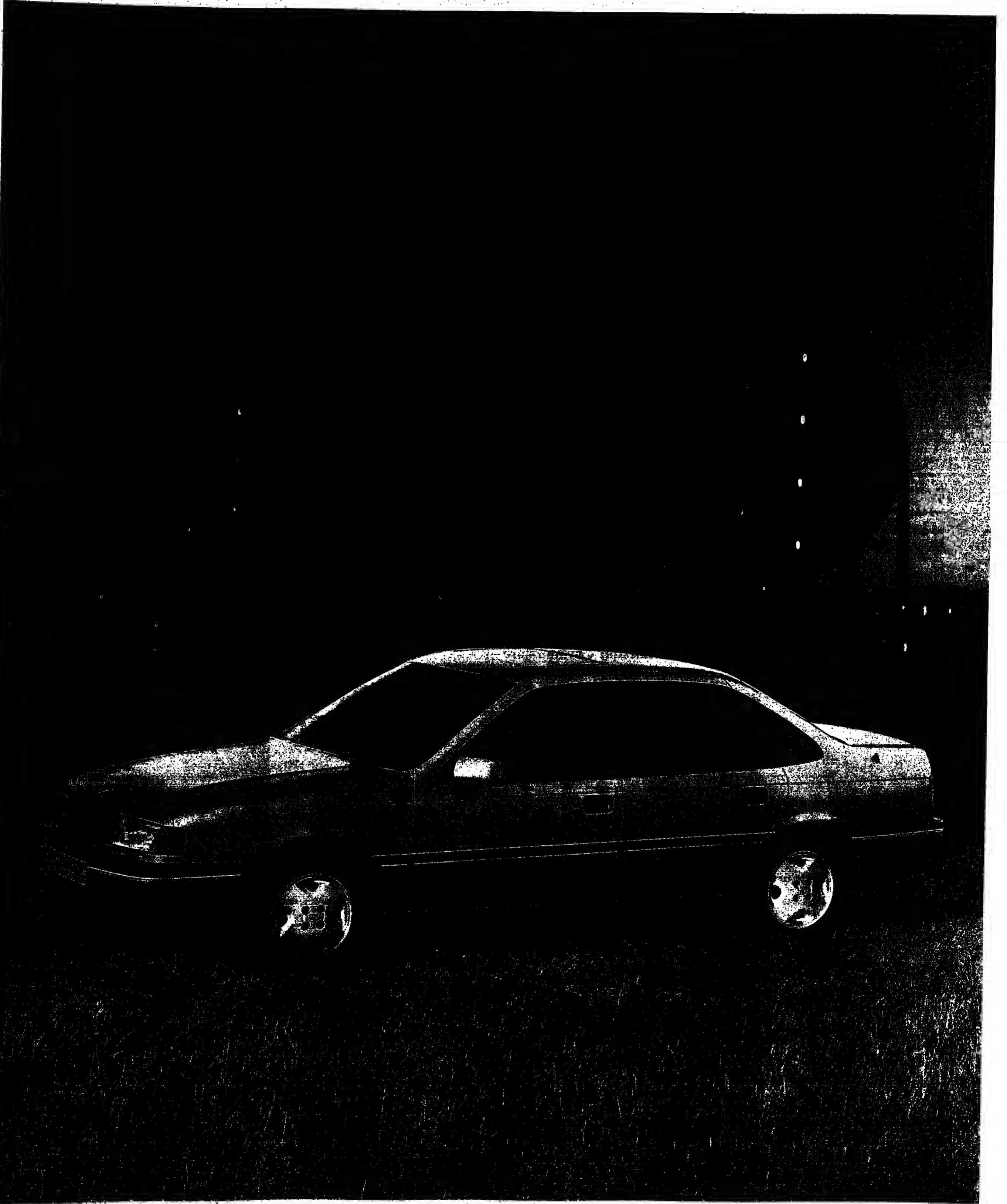
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AND METALLIC PAINT SHOWN. DOT FUEL CONSUMPTION FIGURES: CAVALIER 2.0 SRI MPG (LITRES/100KM), URBAN CYCLE 28.0 (8.1), CONSTANT 56 MPH 47.1 (6.0) AND CONSTANT 75 MPH 38.2 (7.4). LOAD CAPACITY CALCULATED USING THE VDA METHOD. ALL OTHER FIGURES MANUFACTURER'S DATA.

CALIFORNIA REGISTRATION

WORLD TRADE NEWS

**Australia's OTC wins Vietnam telecom deal**

By Christopher Sherwell

A SIX-YEAR contract to develop and manage Vietnam's telecommunications system has been won by Australia's Overseas Telecommunications Commission (OTC), the country's international telecommunications carrier.

The agreement has been made possible by Vietnam's new foreign investment laws, promulgated last year, and means foreign companies with Vietnamese interests and Vietnamese people around the world will enjoy improved communications with the country.

The agreement comes two weeks after OTC won approval from the 17-nation South Pacific Forum for its proposal to build a satellite telecommunications network for the islands of the South Pacific.

Few financial details of the contract, signed last week in Hanoi between OTC international and the Vietnamese Directorate General of Posts and Telecommunications, were revealed.

There will be a revenue-sharing arrangement between the two sides, and the investment of \$415m (£7m) in two new Intelsat Standard A satellite earth stations and associated equipment in Hanoi and Ho Chi Minh City. Those parts of the domestic telecommunications network which link with the international sector will also be improved.

The deal extends the relationship which OTC has previously established with Vietnam through the construction last year of a satellite earth station in Ho Chi Minh City.

This gave Vietnam access for the first time to an Indian Ocean satellite operated by Intelsat and allowed the many Vietnamese in Australia to communicate with their families in Vietnam. Telephone traffic between the two countries has increased tenfold since the station was installed.

OTC said it would install a temporary earth station to serve Hanoi while the larger installation was built. The new stations would be controlled by Vietnamese engineers, technicians and support personnel, and it would train specialist staff for the work.

**Australia, China may join French helicopter plan**

By Chris Sherwell in Sydney

AEROSPATIALE, the French aerospace company, and the Australian and Chinese governments are seeking to make progress this week in their plans for a tripartite risk-sharing consortium which would invest around A\$200m (£95m) to produce a new generation of light helicopters for the world market.

The Australian government said the first helicopters were scheduled for production by 1995, and the venture was expected to create more than A\$1bn exports over 15 to 20 years.

The consortium is being discussed in talks this week, but Aerospatiale, Canberra and China's Aerotechnology Import Export Corporation have already signed a memorandum of understanding - last February - relating to the development of the helicopter programme.

The consortium would link Aerospatiale, the world's largest exporter of helicopters, with Aerospac Technologies of Australia and China's aerotechnology corporation.

Together they would design, develop, manufacture and market a helicopter for both commercial and military use to replace the existing AS350/305 Squirrel series.

The division of work between the parties will accord with their investment. Aerospac Technologies of Australia would have a share of 20 to 30 per cent.

Each party would have sole production and marketing rights in designated parts of the world. Aerospatiale would take the lead on technical issues, while the Australian and Chinese participants would be responsible for design, manufacture and testing.

**Toyota to set up US fork lift truck plant**

By Ian Rodger in Tokyo

TOYOTA MOTOR and its affiliate, Toyoda Automatic Loom Works, are investing \$37m in a new fork lift truck factory near Columbus, Indiana in the US.

The move follows the acquisition by Nissan Motor last month of a small US materials handling equipment company for the purpose of making fork lift trucks. Toyoda Automatic Loom denied it was a direct response to the US Government's charges of dumping made in July against Japanese fork lift truck makers.

"We had already been studying the project before that happened," Toyoda said yesterday.

The company manufactures various industrial machinery, including fork lift trucks. It exports about 16,000 a year, about 40 per cent of them to the US. Toyoda Automatic Loom will have an 80 per cent interest in the new factory, Toyota Motor the rest. The factory will begin production in spring 1990, with planned output of 5,000 units a year ranging from one to three tons in loading capacity.

Toyota said local content would be 40 per cent initially. Komatsu Forklift, another big Japanese maker, began manufacturing in the US last autumn. Japanese companies have an estimated 70 per cent share of the US market for engine and electric fork lifts in the 1 tonne to 7-tonne range.

**Doubts raised over Hong Kong Expo**

By John Elliott

A HONG KONG Government report last night expressed strong reservations about plans to stage a World Exposition in the colony to coincide with the 1997 handover of sovereignty to China. It said the cost, estimated at HK\$7bn (£518m), could put strain on construction and service industries, and questioned whether resources should be diverted from essential projects such as a new airport and new port facilities. Schroders Asia was last night named by the Hong Kong government as advisers for these two projects.

**Czechs join E European trend to link with Israel**

Judy Dempsey looks at steps by Communist states to benefit from renewal of relations with Tel Aviv

CZECHOSLOVAKIA is expected soon to send a consular delegation to Tel Aviv in what appears to be a radical shift in policy. The move signals the gradual resumption of relations with Israel which were broken off after the Six Day War in 1967.

The decision came after Mr Bohumil Chonopel, the Czechoslovak Foreign Minister, recently held talks in New York with his Israeli counterpart, Mr Shimon Peres.

The meeting also discussed Czechoslovakia's unexpected announcement last month that it would host in Prague a conference on the Middle East due to take place in December.

Until the February coup of 1948 which consolidated the Communist Party's complete hold over the country, Prague had considerable leeway in foreign policy. Such autonomy disappeared overnight with the coup and Stalin's subsequent vitriolic campaign against the Soviet Jews, which was duplicated in Czechoslovakia.

But today, Czechoslovakia's shift in its policy towards Israel, which amounts to a volte-face, is very much beholden to Moscow, whose own policy towards Israel in particular and the Middle East in general, has undergone considerable reappraisal over the past two years.

The shift in policy has affected Eastern Europe's relations with Israel. Poland and Hungary have established "interests" offices in Tel Aviv while the Israeli Government has set up similar offices in Warsaw and Budapest.

Hungary will soon set up air links with Tel Aviv, a deal which the Poles are also negotiating. And last month, Mr Yitzhak Shamir, the Israeli

Prime Minister, paid a private visit to Budapest which, according to Israeli newspapers, paved the way for the full normalisation of relations between both countries.

Even East Germany, which often matched Czechoslovakia's attacks on Israel, is now softening its stance.

The Soviet Union is becoming just as active as its East European counterparts. A delegation which was sent last year to Israel, the first time since 1967, ostensibly to inspect Russian Orthodox Church property and to conduct consular business with those living in Israel who hold Soviet passports, shows few signs of returning home to Moscow. At the same time, Israel sent a top delegation to Moscow, which did more than just inspect the cultural facilities for Soviet Jews.

The upshot of these two trends suggest two things. The first is that the Soviet Union, while still supporting the idea of an international peace conference on the Middle East, sees little success in such a conference if Israel does not attend and if Moscow does not have some kind of working relationship with Israel.

Secondly, the Soviet Union and its East European allies remain acutely aware of the importance and influence of the Jewish lobby in the US. Better relations with Israel are seen as having considerable economic and political spin-offs for East bloc countries.

This was confirmed by a recent visit of a high-level Hungarian trade delegation to Jerusalem. Mr Sandor Demjan, chairman of the newly-formed Hungarian Credit Bank, said that "the move by Hungary to break off relations in 1967 was a mistake with adverse effects on economic relations."

Such sentiments are also shared by some other East European countries who, with the backing of Moscow, are beginning to see that it is time to renew old links.

The change in Prague's attitude is all the more remarkable because of its bitter and persistent criticism of Israel, which

started well before 1968 and goes back to the early 1950s when the Czechoslovak Communist Party unleashed what amounted to an anti-Zionist campaign against Israel.

That campaign was an attempt not only to discredit the young Israeli state, but to discredit Czechoslovakia's post-war leadership which had thrown its weight behind the idea of a Jewish State.

Indeed after 1945, Prague was one of the first and most eager of the East European countries to provide weapons, manpower and moral support to what was then Palestine.

But in contrast to Soviet policy at the time, which had hoped to forge ideological and

**The change in Prague's attitude is the more remarkable because of its bitter criticism of Israel**

political links with the emerging Israeli state with the intention of gaining a foothold in the region and weakening British influence in the region, Czechoslovakia's intentions were motivated by sympathy.

Prague's policy was spearheaded by Edward Benes, President of Czechoslovakia from 1938 to 1948 and Jan Masaryk, the Foreign Minister, whose father and the country's first President, T.G. Masaryk, identified with Zionism.

But it was the arms deal concluded in December 1947 between Czechoslovakia and the future Jewish State which demonstrated just how close their ties were.

The decision to go ahead with the deal, which included aircraft and munitions, as well as sending the "Gottwald Brigade," which consisted of young Czechoslovak soldiers and pioneers, was not however dependent on Moscow's approval. Now Moscow is leading the way for a resumption of those ties.

**Sarney seeks better trade links with Soviet Union**

By Ivo Dawson in Rio de Janeiro

PRESIDENT Jose Sarney of Brazil begins a five-day visit to Moscow today aimed at improving trade relations and strengthening links atrophied by the years of military rule.

Commercial talks both at government and company level have increased dramatically recently amid attempts to lift trade volumes. Last year trade totalled only \$450m.

Traditionally, Brazil has taken the lion's share of this, exporting \$380m in 1987, largely in farm products. The Soviet Union exported \$70m, more than three-fifths of which was petroleum, with the rest largely chemical products.

Earlier this year, a Soviet trade official said the target was to quadruple trade in the medium-term to \$2bn a year. Moscow is already participating in a major steel plant scheme in the northern state of Maranhao and talks are under way on other projects including two railway schemes and a joint venture to develop ferromanganese mining near the Carajas iron ore site.

Several accords, including one on sharing space technology and information, are also to be signed during the visit.

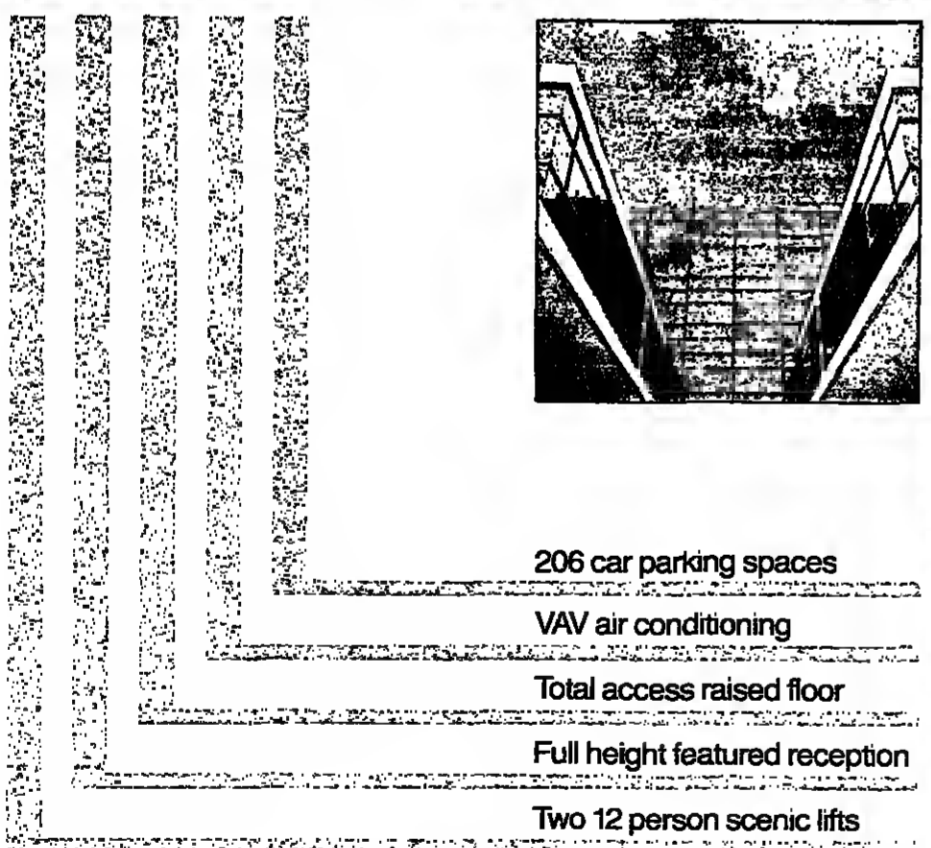
But behind the commercial links lies a fair element of political symbolism. Though long allied with the US and merely an observer at meetings of the non-aligned countries' group, Brazil is determined to show publicly its willingness for closer contacts with the Communist world.

Not least, it wishes to hint that US restrictions on the transfer of sophisticated technology and military know-how is forcing the country to seek other suppliers.

Earlier this year, President Sarney launched this process with a visit to China at which accords on missile exchanges were signed. And Wednesday, while emphasising Brazil's friendship with the US, he added: "We cannot renounce our future in the technological world."

Next week, Mr Paulo Tarso Flecha de Lima, Brazilian envoy in Moscow, is planning to visit Washington to review relations with the US.

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**Sarney seeks better trade links with Soviet Union**  
By Ivo Dawson  
in Rio de Janeiro

**PRESIDENT Jose Sarney** of Brazil today announced that he would be visiting Moscow in the next few days. He is expected to meet Soviet President Mikhail Gorbachev and to discuss the possibility of a trade agreement between the two countries. Sarney's visit is seen as a significant step towards normalizing relations between the two nations, which have been at odds since the end of World War II. The Brazilian leader is also expected to discuss the issue of nuclear energy and the environment with his Russian counterpart.

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UK NEWS

# Sharp slowdown in fall of unemployment

By Peter Norman, Economics Correspondent

UNEMPLOYMENT fell marginally by 5,700 last month to a seasonally adjusted 2,265,000, or 8 per cent of the workforce, the Department of Employment said yesterday.

The decline was sharply lower than the 39,500 average monthly fall in unemployment over the past six months. But the Government said the latest figures were badly affected by the postal strike, which resulted in a temporary over-recording of the people receiving unemployment benefit.

Mr Norman Fowler, Employment Secretary, said there was "no reason to believe the fall of unemployment in September was significantly different from the trend in recent months. But the Unemployment Unit, a pressure group that monitors the Employment Department, said the figures suggested that the recent improvement in unemployment has started to slow down.

Employment in manufacturing industry fell below 5m during the summer for the first time. The official figures released yesterday disclosed a 5,000 drop in manufacturing employment to a seasonally

adjusted 4,988,000 in August.

The Government also revised upwards its seasonally adjusted unemployment total for August to 2,272,500 from 2,267,000 previously. In addition, the DoE disclosed a 19,798 increase in the unadjusted September unemployment figures to 2,310,573 despite changes in the benefits system which took an estimated 30,000 school leavers under the age of 18 out of this unemployment category.

The growth of the total employed workforce in Britain slowed in the second quarter. Total employment increased by around 42,000 to 25,175,000 in the three months to the end of June compared with an increase of 436,000 in the 12 months to mid-year.

Seasonally adjusted unemployment, which excludes school leavers, declined by 505,000 in the 12 months to September, while the unadjusted unemployment total fell by 589,000.

According to September's seasonally adjusted figures, unemployment declined in all regions except the south-east of England, East Anglia and Scotland.

# Electricity Board studies routes for £1bn cable link with France

By David Green

ROUTES are being considered for a £1bn undersea electricity cable link to enable increased power transfers between France and England.

The proposed link, if it goes ahead, is unlikely to be installed before the end of the century. The first link was completed in 1986.

Three routes are being examined by the Central Electricity Generating Board, all between the Kent coast near Dover and the Calais and Cherbourg areas, where France has large nuclear power stations.

The prospect of a new link is being discussed at routine meetings between the CEBG and its French equivalent, Electricité de France.

The CEBG believes that it, or its privatised successor company, will have to pay the entire cost if the scheme goes ahead.

This is because France normally has a surplus of electricity and it is currently purchased at a price which makes it cheaper than that produced by some of the CEBG's power stations.

The existing link, which took six years to build, is regularly used by the CEBG to import 1500 megawatts of electricity to help meet demand in southern England.

About 500 MW has been exported to France on a small number of emergency occasions.

Power line links with Belgium, the Republic of Ireland and Iceland are also under consideration via a second link

with France, involving undersea cabling over a relatively short distance and the prospect of low price nuclear electricity is the most likely to go ahead.

A power link with Iceland would involve the laying of an undersea cable over a distance of 500 miles with a terminal on the northern coast of Scotland.

A high voltage line more than 490 miles long would have to be built to take the power to southern England where electricity demand is growing fast.

A link with Iceland could provide a 2,000 MW capability by the year 2015 but CEBG officials believe there are too many technical difficulties and political and economic uncertainties to be confident such a scheme would ever go ahead.

# Pit union prepares for ballot over pay

By Charles Leadbeater

LEADERS of the National Union of Mineworkers yesterday called a special conference of pit delegates for November 1, to decide the details of a ballot on industrial action, over the union's 1988 pay claim.

Mr Arthur Scargill, the NUM's president, speaking after a meeting on the union's national executive committee in Sheffield, said the conference would decide on the form of industrial action, which would be put to a ballot.

The executive also decided to convene a delegate conference in January to discuss the union's response to the Government's plans to privatise the coal industry.

The move to call a delegate conference over the 1988 pay claim follows months of unsuccessful negotiations with British Coal, which ended in stalemate in September.

The corporation insists it will negotiate only over the union's 1988 pay claim if the NUM accepts a procedure for handling negotiations which allows the smaller Union of Democratic Mineworkers to bargain for miners at pits where it is in a majority.

# Watchdog voices rail sale fears

By Kevin Brown, Transport Correspondent

PRIVATISATION of British Rail could lead to fewer trains, line closures and higher fares, the statutory railways watchdog said yesterday.

The Central Transport Consultative Committee, which has a legal duty to defend passengers' interests, said: "The appealing visions conjured up

by the privatisation lobbyists of a return to a golden age of rail travel... are founded on fantasy. In reality, before nationalisation many rail users had to put up with slow, dirty and inconvenient trains."

The committee's remarks were prompted by a statement at the Conservative Party conference in Brighton that BR privatisation is on the agenda.

Its main worries are that privatisation could fragment the network, leading to fewer through trains and pressure on subsidies to unprofitable lines.

The committee says, however, it does not oppose the principle of privatisation.

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# Composite insurers disclose losses from Hurricane Gilbert

By Nick Sunker

THE UK's leading composite insurers believe their combined losses from last month's Hurricane Gilbert in the Caribbean should not exceed \$80m, with most of it falling on Scottish-based General Accident.

Four stock market-quoted composites yesterday revealed estimates ranging from only \$1m at Guardian Royal Exchange (GRE) to about \$13m-£15m at Royal Insurance after disclosures from GA on Wednesday that claims from Jamaica could cost it as much as \$30m.

Mr Roy Randall, Royal's head of corporate relations, said Royal believed its losses stemming from direct insurance in Jamaica would be about \$10m. Its reinsurance subsidiary could, in addition, face claims of about \$2m, while in the US it may face a bill of \$1m from hurricane damage in Texas.

Sun Alliance said its share of losses suffered by its associate company, West Indies Alliance, could reach \$7.5m. Mr Peter Foster, Commercial Union's group financial controller, said the group would be "very surprised" if its losses were greater than Sun Alliance's.

At GRE, the £1m predicted losses will all come from business in the Cayman Islands. "GRE had been progressively coming out of Jamaica over the last three years, and we stopped writing business there completely last December," said Mr Michael Auld, GRE's head of information. "We are rather preening ourselves on our foresight."

The picture may be rather bleak at Lloyd's of London however, the Jamaica exposure of which comes mainly from property-catastrophe reinsurance treaties. On the basis of GA's forecast, total insured losses from Jamaica could be more than \$300m, most of which appears destined to hit the reinsurance market.

GA's announcement had only a marginal impact on its London share price yesterday. GA's shares dipped 12p to 869p in early trading, but had recovered to 899p by mid-afternoon.

The explanation is that composite insurance shares tend to be valued on the basis of net asset values and anticipated dividends, and not policy/earnings ratios.

This tends to limit the impact on share prices of a one-off catastrophe such as Hurricane Gilbert.

# Life assurers reject full disclosure of expenses

THE UK's life assurance industry has rejected outright the idea that insurance companies should be compelled to tell customers how much of the premiums they pay for specific life policies are eaten up by commissions and management expenses.

Instead, the Association of British Insurers (ABI), wants industry regulators to opt for a system where policyholders would be given only generalised information about individual insurance companies' administrative and marketing costs.

In a 12-page submission to the Securities and Investment Board, the industry's chief watchdog body, the ABI says there is "no widespread public demand" for more information on expenses.

"As SIB is already well aware, it is impossible to provide precise information about the expenses attaching to individual with-profits life assurance contracts and some unlinked contracts," the ABI says in the submission, published yesterday.

It says life assurance brokers should be required to disclose automatically only the percentage of premiums which they receive in commissions, and not the actual cash amount.

The ABI's comments represent the official contribution from its 425-member insurance companies to a tortuous debate about how to replace the present system of "soft disclosure". Under this system, insurance companies can avoid telling customers how much they pay

in commissions to insurance brokers provided the company abides by an industry-wide maximum commissions scale.

In April, the industry's self regulatory body, the Life Assurance and Unit Trusts Regulatory Organisation, agreed to abandon soft disclosure, under proposals from the Trade and Industry Department and the Office of Fair Trading.

This means that by 1990 the SIB has to produce new rules for more open disclosure of commissions paid to brokers and of the expenses of life companies. The SIB's target is to publish new rules in April 1989.

In yesterday's document, the ABI said expenses disclosure "should be based only on generalised statements and specimen examples." It said this could be done in a booklet, given to customers at point of sale, containing data about the overall expenses, financial strength, size and investment performance of the life company involved.

It should be possible to give consumers details of a "market standard", showing how average industry expenses affect investment returns from life policies, the ABI said. The booklet could include scales of industry-wide average commission rates.

Memorandum to the Securities and Investments Board on Life Insurance Expenses and Commissions. ABI, Aldermey House, Queen Street, London EC4N 1TT. Free.

# Commission probe into nails sought

By Kevin Brown

THE EUROPEAN Commission is to be asked to investigate alleged dumping of cheap nails on the UK market, principally from the Far East.

The British Independent Steel Producers' Association said yesterday it had held informal discussions with Commission officials, and was compiling a formal complaint.

The Commission has the power to investigate the costs and pricing policies of producers outside the European Community, and to implement a levy on sales if dumping allegations are proved.

Manufacturers say imports from non-EC countries could take more than 30 per cent of the UK market this year, compared with around 5 per cent five years ago.

The biggest threat is said to come from South Korea, which started exporting to the UK last year, and may take 10 per cent of the market this year.

The three UK domestic manufacturers are Somerville Nails, in Lennoxtown, near Glasgow; Castle Nails of Cardiff, part of the Allied Steel and Wire group; and Rylands White Cross of Warrington, northwest England, which is part of the Twill Group.

Mr David Gerda, managing director of Somerville Nails, said total UK production of nails was about 50,000 tonnes a year.

"We are getting very worried because all the signs are that import levels are rising above 30,000 tonnes, of which only 5,000 tonnes come from other EC countries. The rest is being dumped by countries like China and South Korea," he said.

# Rothschild named for steel sale

By Philip Coggan

N M ROTHSCHILD has been appointed as lead UK underwriter for the flotation of British Steel, which is due to be privatised next month.

The appointment marks the first time that the roles of lead underwriter and government adviser have been separated in a privatisation issue.

Samuel Montagu, the merchant banking arm of Midland Bank, is the sponsor of the issue and the adviser to the Government.

The decision to separate the roles dates back to the British Petroleum offer last year when sub-underwriters wanted the issue to be withdrawn because of the stock market crash. N M Rothschild, which was then both sponsor and lead UK underwriter, was faced with a potential conflict of interest.

The new system, which will apply for all future privatisation issues, should avoid any such conflict. However, it will weaken the influence of the underwriters on the details of the issue.

Some potential underwriters are understood to be unhappy about the proposed underwriting agreements, which they feel have not been altered to remedy the perceived faults of the BP offer.

In particular, some institutions are unhappy about these rights under the "force majeure" clauses, which provide for the issue to be withdrawn in certain circumstances.

The pathfinder prospectus for the issue is expected to be published on October 28. The underwriting fees for the issue are expected to be above those awarded on the BP offer.



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UK NEWS

GEC, Plessey deal blow to joint venture

By Hugo Dixon

GEC and Plessey have told their telecommunications joint venture, GEC Plessey Telecommunications, not to apply for a licence for a new low-cost mobile telephone service. The two parent companies will apply for licences in competition with each other instead. The decision comes as a blow to GPT which last month announced it wanted to operate a telepoint network. Telepoint is a cordless telephone service pioneered in the UK and due to begin next year. There is competition for the two to four licences to be granted because it is believed the market for cordless telephones could be as lucrative as that for cellular ones. The profitability of cellular telephones was highlighted this week when Racal underwrote a £1.7bn valuation for its mobile telephone subsidiary. Cordless telephones are less sophisticated than cellular ones because they must be used within 200 metres of a radio base station. Thousands of stations will be placed in prime locations. Cordless telephones will also be much cheaper than cellular telephones and are expected to become more of a mass market product. GPT was created earlier this year as the standard-bearer for

the UK telecommunications industry, when its parents merged most of their telecommunications operations. The company's ambitions in cordless telephones were ended when its holding board decided to overrule a management decision to bid for a licence. Senior executives at GEC, Plessey and GPT were all unavailable yesterday to comment on why the decision, which one insider described as a "hot potato", had been taken. However, it is understood that Plessey, rather than GEC, insisted GPT should not apply for the licence. "GPT's role is as an equipment manufacturer, not a service provider," said Mr Peter Baillie, Plessey spokesman. He said the company had to be excluded from providing telecommunications services so it would not compete with its most important customer, British Telecom. The company still had a role to play in manufacturing cordless telephones, he said. Plessey is applying for a licence through a joint venture with Kingston Communications, which operates the public telephone network in Hull, northeast England. GEC said it would also be applying for a licence - probably with a partner.

THE CONSERVATIVE PARTY AT BRIGHTON

Lawson calls for patience on interest rates

By Peter Riddell, Political Editor

THE GOVERNMENT will overcome the problem of rising inflation and a substantial current account deficit, just as it has overcome previous problems of recession, the year-long coal strike of 1985, and falling oil prices, Mr Nigel Lawson, the Chancellor of the Exchequer, promised yesterday in a vigorous reaffirmation of his strategy. His message of reassurance that the economy was still strong was loudly cheered at the Conservative Party conference yesterday. A standing ovation was led by Mrs Margaret Thatcher, the Prime Minister, with no hint of their differences earlier this year over exchange rate policy. Arguing that the battle against inflation was "paramount," Mr Lawson acknowledged that the "substantial" increases in interest rates would take time to take effect. "This means that interest rates will have to stay high for quite a while but have their effect they will, and during the course of next year we shall see inflation turn down again." He argued that the Government always faced economic problems and he compared the current problems with the inflation "blip" of 1985 - "we got on top of it then, and we'll do it again." Mr Lawson reaffirmed the strategy of balancing the budget and stressed that this year's tax cuts would not be reversed. "The Government would continue to bring down



Nigel Lawson responds to a standing ovation yesterday led by Margaret Thatcher

the basic rate of income tax with a target of 20 per cent, as and when it is prudent and sensible to do so." It was later made clear that this target might not be achieved before the end of this Parliament. To reaffirm the impact of high interest rates, Mr Lawson said that a new national savings initiative, to be known as the Capital Bond, would be launched at the beginning of next year further to encourage savings. This will be a five-year bond, with a rising return during its life and will replace the existing deposit bond, to be with-

drawn from November 19. Unlike some other bonds, interest will be paid gross, before tax, and there will not be the common £1,000 limit on the size of purchases. This is to attract a wide range of savers, including non-taxpayers such as some pensioners. Mr Lawson's theme of Britain as a "winner" was in tune with the self-confident, even at times complacent, tone of the conference. Local representatives and Tory MPs alike almost universally expect that the Government will win the next general election and there is little

worry either about the economy in the long term or controversies about the Health Service and the Community Charge, or Poll Tax. However, Viscount White-law, the former leader of the Lords, who is still deputy leader of the Conservative Party, yesterday warned that while the Tories had the best opportunity since 1945 to be the natural party of government, this was not automatic and had to be earned. In her closing speech this afternoon, Mrs Thatcher will argue that Britain can lead Europe towards a freer and

more entrepreneurial market, and she will set out the Government's views on environmental issues and the responsibilities of citizens. The community charge will be a vote-winner, enabling the Conservatives to take control of more councils in next year's local elections, Mr John Gummer, Environment Minister of State, said. In the local government debate, he said the Tories had recently gained control of Bradford council by campaigning on the new charge and explaining it to voters. Lex, Page 24

Ministers confident nurses' pay crisis over

By Michael Cassell and John Gapper

MINISTERS yesterday were confident they had defused the long-running dispute over the nursing staff pay award by providing additional funding of £138.5m. The extra money, announced during the Tory party conference in Brighton, brings the total award to the 487,000-strong nursing staff to £941.5m. This raises the average pay increase from 15.3 per cent to 17.9 per cent. Health unions last night gave a guarded welcome to the announcement, although they accused ministers of exerting pressure on health authorities to place nurses lower down the new clinical grading structure than was intended. The decision by Mr Kenneth Clarke, Secretary of State for Health, which he claimed involved the biggest pay rise in the history of the National Health Service (NHS), followed approval of the top-up package during his talks on Wednesday evening with Mr John Major, Chief Secretary to the Treasury. Mr Clarke said the pay structure would have been implemented more quickly if unions involved had not dragged their feet. He said nurses and midwives would receive their increases by Christmas. The chairman of the 14 regional health authorities acknowledged it was a full and final settlement. Mr David Mellor, Health Minister, said: "No one can now claim they have been forced to close wards or beds because the Government has not picked up the tab for this year's pay award." Ministers now hope to concentrate on their review of the National Health Service, which Mrs Margaret Thatcher, Prime Minister has called for January. A policy paper is expected at the end of the year or early in 1989. Mr Clarke told the conference the Government had never intended to privatise the NHS but that it intended instead to establish a "mixed economy" in the health sector and promote an internal market in which skills and resources were interchangeable. "Our goal must surely be to promote excellence and to reward efficiency." "So the better the general practitioner and the better the hospital, the more patients and income they should be able to attract," he said. Doubts over whether the Government would provide additional funding have been a source of controversy, but the announcement has not resolved the separate dispute over the re-grading of 10,000 senior nurses who share responsibility for wards. The additional funding follows the submission of preliminary grading by district health authorities at the start of last month. Mr Clarke said these had revealed unacceptable regional variations rather than uniform overspending. Estimates of the extra cost of the re-grading had ranged between £100m and £200m. Lex, Page 24

Britain must accept idea of united Europe, says Heath

By Philip Stephens

BRITAIN must accept a united Europe with a common currency and monetary system and no frontiers or get left behind, Mr Edward Heath, the former Prime Minister, warned yesterday. Receiving a mixed reception from the conference, he said that other member states would achieve full union with or without the UK which now risked missing an historic opportunity. But even though he stressed that Britain would not lose its national identity, Mr Heath was met with cries of "no" and "disgraceful" from representatives in the hall. Mr Jonathan Aitken, the MP for Thanet South, savagely dismissed him as "a rather isolated peddler of Euro-dreams." Sir Geoffrey Howe, the Foreign Secretary, made no mention of monetary union but said judgment about joining the EMS had to be taken in line with Britain's best interests. With Mrs Margaret Thatcher, the Prime Minister, absent from the hall, Mr Heath said other member states would not accept a Europe that was just a free trade area. "It is a single market which is concerned with a common currency and with a common monetary system. These were the things signed in the Single European Act. "There is a major movement towards the unity of Europe in every way." He denied unity would result in the loss of member states' identity.

Mr Heath called for the ending of national boundaries to make Europe more like the United States. The problems of terrorism and drugs smuggling could be dealt with by closer co-operation within Europe. He defended supranational decision-making, saying it had enabled the development of Europe's coal and steel industries. "These powers already exist and are working for good," Mr Heath said Britain should not miss the opportunity as it had done after the Second World War. "We are advancing the Community very fast. The rest of the Community is going ahead with us or without us. That was the choice facing Britain as it did in 1950. We cannot miss another opportunity today." Mr Aitken then said the former Prime Minister was "a misguided voice" that had misjudged the mood of the conference. Attacking Mr Heath's interpretation of the Single European Act, he said, "he was speaking not on behalf of today's practical forward-looking Britain, but on behalf of one rather isolated peddler of Euro-dreams from Broadstairs (Mr Heath's birthplace) Les Deux Eglises." Mr Heath's vision of Europe meant the resurrection of the corporate, centralised state machinery that had failed in the 1970s. "We could call it the unacceptable face of conserva-

tism." Europe should consist of independent states working closely in a common cause but always respecting each other's identity and sovereignty. Sir Geoffrey Howe said "a great debt of gratitude" was owed to Mr Heath for taking Britain into Europe. The Government was now working to change European rules and institutions in ways that safeguarded economic freedom and national traditions. "The Europe of 1992 will make us more powerful, not less, more confident than ever, without in any way reducing the independence of our people." But he rejected "open frontiers for terrorists or drugs." Mr Leon Brittan, the MP for Richmond, Yorkshire, who is shortly to take up a post as one of Britain's two European commissioners in Brussels, told a fringe meeting the future structure of Europe had to be acceptable to all members. No state wanted to surrender its national identity. "Our aim must be to break down barriers, not to impose unnecessary burdens. Regulation and intervention will, nonetheless, still be necessary, for example to protect the consumer or to ensure that there is genuine competition. "But its purpose should always be to enable the free market to work properly and to operate fairly, with the minimum of regulation needed to achieve these objectives." Lex, Page 24

Mountleigh reshuffles top management

By Paul Cheseright, Property Correspondent

MOUNTLEIGH, the aggressive property trading and development group, yesterday ended weeks of stock market speculation about its future by making changes in its top management and strengthening its team of financial advisers. Mr Tony Clegg, chairman and chief executive, whose trading techniques gave the group its personality, has in effect cashed in his personal shareholding, selling it to a consortium of which he is a member, and handed the post of chief executive to Mr John Duggan. Mr Clegg has had two serious operations during the last year which have forced him to spread the power at the top of

the group. This suggests that Mountleigh may in future lay more stress on property development and less on trading. Mr Duggan joined the Mountleigh board last March when the group took over Phoenix Properties and Finance, a company he controlled. He has lately been occupied with Mountleigh developments, not least at Paternoster Square by St Paul's Cathedral in the City of London. M.M. Rothschild, the UK merchant bank, has been appointed financial adviser to the group, in a move which advertises Mountleigh's awareness it has become vulnerable to a takeover. Phillips and Drew had previously acted as

both financial advisers and brokers to Mountleigh. "If anybody decides to have a tilt at us, they'll have a hell of a fight on their hands," Mr Clegg said yesterday. The group had a heady run on the stock market before the equity crash of October 1987. Its share price at one stage reached 32p in a market thrilled by the speed at which Mountleigh made takeovers and its ability to split up property portfolios, taking a profit on individual transactions. This year, however, the market has been nervous about the nature of Mountleigh's operations and it has been apprehensive about the group's future in the light of Mr

Clegg's ill health. The share price before yesterday's announcement, at 147p, was less than half the 1987 high point, but it strengthened to 160p during the day. The last fully-diluted, net asset value per share published was 215.6p. But Phillips and Drew has calculated the group's net assets are worth 253p a share. The disparity between this figure and the share price has emphasised Mountleigh's vulnerability. Mountleigh's gearing is now about 75 per cent. The latest accounts show borrowings, net of cash in the bank, of £485m and shareholders' funds of £306.6m. Lex, Page 24

The Banker in Berlin. The Banker, the monthly Financial Times magazine for all bankers, financiers and corporate treasurers, reports on the World Bank and IMF Meeting in this month's issue. With the Group of Seven Industrialised nations meeting in West Berlin for the IMF and World Bank annual meeting, no western country is likely to rock the boat with the exception of, perhaps, France. The US presidential elections are too close at hand. Foreign exchange management is likely to be top of the agenda rather than vital issues such as debt crisis and bank regulation - the US will be calling the shots. Whatever is decided, it certainly will not be in the communiqué. BUT THERE IS ALSO A CHANCE OF BERLIN FANTASY. - What is it and might it happen? Find out in the October issue of The Banker. Also this month: The first ever listing of Europe's Top 300 banks Latin America's top 100 banks plus analysis of Chile, Mexico and Brazil. The Banker is the complete monthly briefing for financial strategists. Now available at selected newsagents in Paris, Basle, Zurich, New York, Eastern States and Canada. THE BANKER A FINANCIAL TIMES MAGAZINE The Banker, Graystone Place, Fetter Lane, London EC4A 3ND

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اصكذامن النجف

# FINANCIAL TIMES SURVEY

**One year after the Crash of '87, its economic message to the world is still unclear. But, warns**

**Martin Wolf, by convincing policy-makers that recession was a greater danger than inflation, the crash may have made inflation a more immediate risk.**

## The seers get it wrong

ANCIENT ROMANS would ask the augurers for the meaning of shooting stars; enlightened modern man asks economists for the message of the stock market crash. On the evidence of economic performance since October 1987, movements in the stock market may mean just as little as shooting stars. If it was to be anything more than the hangover after a party, the stock market crash had to signify a deterioration in economic prospects. But if the markets correctly foresaw what has since happened, economic growth of industrial countries must have been expected to be still higher in 1988 than the IMF's latest forecast of 3.9 per cent. Few can then have imagined that 1988 would see higher GDP growth in the industrial countries than in any year of the 1980s, bar 1984.

When introducing the OECD Economic Outlook of December 1987, Mr David Henderson, Head of the OECD's Economic and Statistics Department, remarked that the effect of the crash had been to lower the OECD's pre-crash forecast of 1988 growth of GNP in the

OECD countries by 1/4 percentage point. Imagine the ridicule that would have been poured on his head if, instead, the December Economic Outlook had raised the forecast by 1/4 points, to 4 per cent.

In considering the respects in which analysts (and markets) have turned out to be wrong, the starting point has to be what they thought at the time. The precursors of the crash were disappointing trade figures from Washington and Tokyo; and an apparent tightening of German monetary policy, accompanied by Treasury Secretary James Baker's attack upon the development. But these were proximate, not ultimate, causes.

There was a more analytical view. The crash was thought to be the unwanted child of an attempt to peg the dollar at too high a rate in the Louvre accord of February 1987. Failing a sharp improvement in the US external accounts, the end of the huge foreign official support of 1987 would produce a collapse of the dollar and, given inflationary fears in the US, tighter US monetary policy. Indeed, such tightening

had begun. These anxieties were reflected in rising long-term interest rates, to which a stock market seized by speculative fever was vulnerable.

It was also believed that the stock market crash would have a deflationary effect, especially on consumer expenditure in the US, where stocks had lost \$1 trillion (million million) of their market value. Accordingly, the OECD's December 1987 projection for private consumption in the US was for growth of 1 1/2 per cent in 1988, as against the 2 per cent growth projected in June 1987.

In the event, the forecasts made at the end of 1987 have turned out to be serious underestimates of growth performance in 1988. Four broad perspectives on what has happened are feasible.

The crash may have repre-

sented no more than the pricking of a bubble. There can be little difficulty in accepting that this is, indeed, a large part of the story. After all, in the major markets (other than Tokyo), relatively high valuations of earnings, historically speaking, were abruptly replaced by valuations in line with historic averages. It remains puzzling, however, that the crash has had few obvious consequences. This leads to the second perspective: the world economy was far more dynamic than anyone then imagined.

In September 1987 the IMF forecast GNP growth of industrial countries for 1987 at 2.4 per cent. In the event, it turned out to be 3 per cent. With the momentum of the world economy in 1987 having been greater than believed, it is less surprising that it has contin-

ued to roll along at a fast rate. Three reasons may be advanced for the dynamic underlying pace: the long-awaited response to the oil price collapse between the end of 1986 and the summer of 1987; rising investment, partly because of the improved financial position of the corporate sector in many countries and partly because of increased confidence in the success of disinflation; and, last but not least, international macroeconomic co-ordination itself.

Periods of dollar weakness always tend to be expansionary for the rest of the world, because of the monetary and fiscal consequences of resistance by export-oriented countries to appreciation of their currencies. In the present case, such an expansion was precisely Secretary Baker's aim - and he was successful. Accord-

ing to IMF figures, the real supply of narrow money in the Group of Seven countries grew by 5 per cent in 1986 and 8 per cent in 1987.

Against this background, the performance of the big three OECD countries is perhaps not so surprising. In December

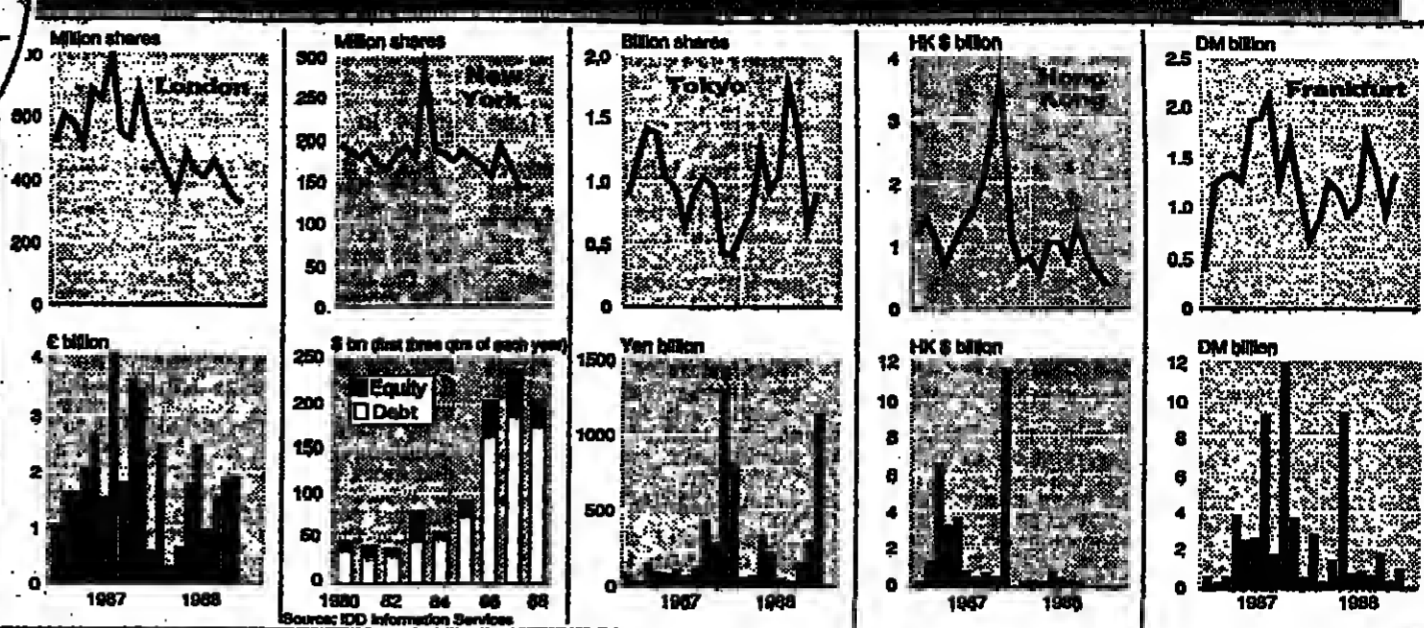
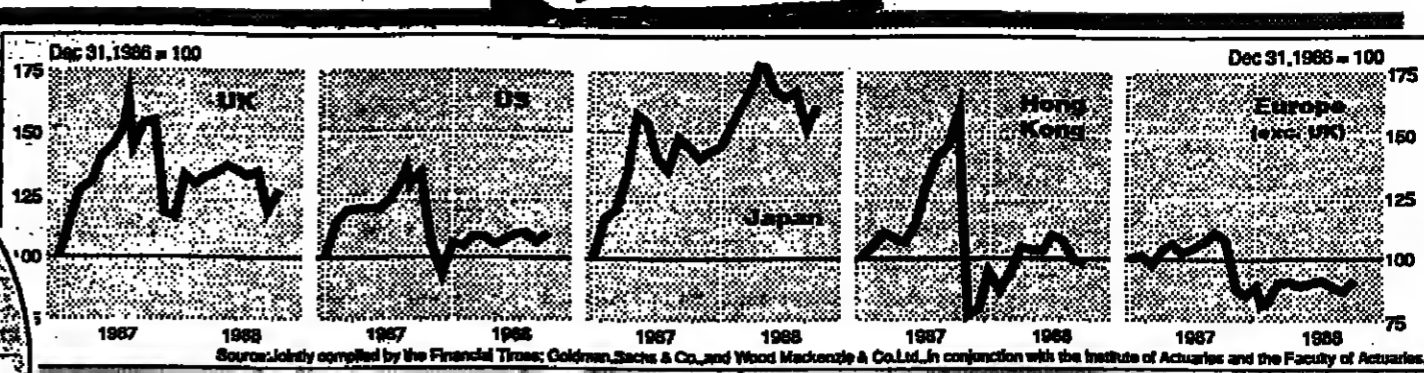
1987 the OECD expected US GNP to rise by 3 1/4 per cent in 1987, followed by 2 1/4 per cent in 1988; the latest estimates from the IMF are for 3.4 and 4 per cent in the two years, respectively. The OECD forecasts for Japan were 3 1/2 per cent in 1987 and again in 1988; the latest IMF estimates are 4.2 per cent and 5.8 per cent, respectively. Finally, the forecast for West Germany was 1 1/2 per cent growth in both years, while the IMF's most recent estimates are 1.8 per cent and

2.9 per cent, respectively. Ignorance about the momentum of the world economy was, indeed, significant. But there is a third possibility: that the crash was also a self-denying prophecy.

The wealth effect on US savings was expected to accelerate the balance of payments adjustment, whose slow pace was thought to be a cause of the crash itself. If so, the crash would have helped to cure the problem that caused it. As

Continued on page 2

## A Day to Remember

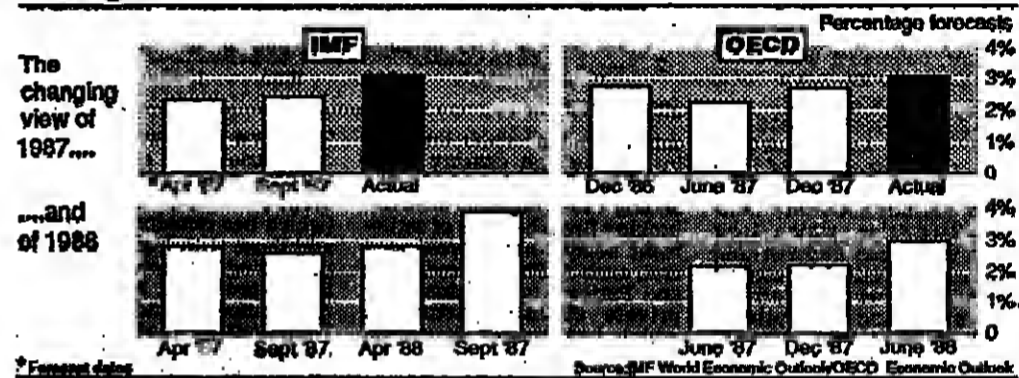


PAGE 2: CAUSES & EFFECTS

PAGE 3: TOKYO; HONG KONG; AUSTRALIA

PAGE 4: FOR RICHER, FOR POORER; CHICAGO; THE CORPORATE SECTOR

### GNP growth of industrial countries



---	\$/£ EXCHANGE RATE
---	STOCK PRICE INDEX
---	3 MONTH EURO/DOLLAR RATE
---	OIL PRICE (\$ PER BARREL)

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A DAY TO REMEMBER 2

AT THE time, it looked — and felt — like an earthquake, an event that would change the economic direction of the world.



Exhaustion in New York

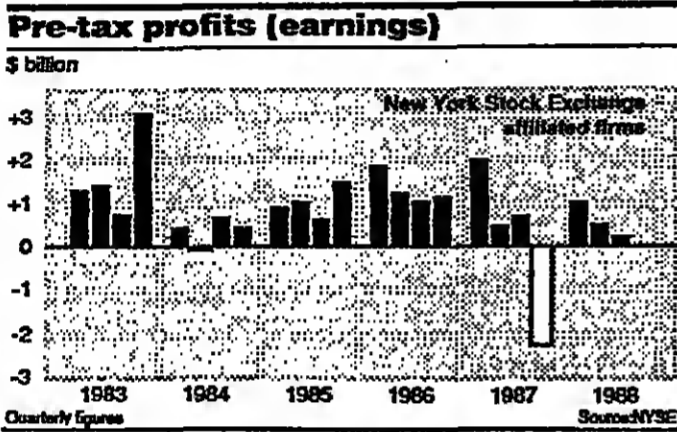
One business magazine hit on King Lear (Act 1, Scene 2): the events of October 19, it said, spoke of tempests and of "sublimous and thought-executing fires, vaunt-couriers to oak-cleaving thunderbolts".

Black Monday, it was said, resulted from the failure of the major countries to pursue economic policies that were collectively rational.

THE CRASH has had a much more severe effect on the securities industry in the UK than on the other side of the Atlantic.

The securities industry: Clive Wolman sums up

London's weakness



Market-making revenue is likely to rise from \$550m in 1987 to an estimated \$620m this year, which amounts to 2.3% of total profits.

In the US, in the fourth quarter of last year, the period of the crash, the industry suffered its largest ever losses of \$2.2bn (for New York Stock Exchange firms only).

The 20 per cent fall in general investment buying and selling shares would have been more serious had it not been for the surge in transactions to avoid or receive dividends led by Japanese life insurance companies.

The high costs involved in shifting and chasing large volumes of paper, and the financing costs imposed on most broking firms because of settlement delays, have forced several, such as Phillips and Drew and Paribas, to abandon their private client departments.

The firms that have fared best are those such as Panmore Gordon, which rely heavily on corporate finance activity (which has remained buoyant); and those with highly efficient processing and low cost bases in the provinces.

The absence of proper cost accounting systems. These have been developed by some US firms, such as Shearson Lehman, although others such as Salomon Brothers are only starting to get to grips with the difficulties.

Among the larger securities firms, the two most successful in avoiding losses since the crash — although achieving disappointingly low returns on capital — have been Smith New Court and Warburg Securities, both of which incorporate jobbers that dominated the pre-Big Bang market.

Are the markets as rational as one supposed? Faith put to the test

THE BELIEF of business school professors and of a growing number of practitioners, that share prices reflect the best rational expectations of companies' prospects, on the basis of all available information, received a severe blow last October.

Efficient market theorists have thus been wrong to talk in terms of a single correct value for the stock market which investors always discover.

However, several of the tenets of the efficient market theory remain unchallenged by the events of last October.

price are usually detected and offset fairly swiftly.

But the tools for evaluating the stock market as a whole are much flimsier. The volatility of the share price, the national income, and the effects of compounding, mean that even a modest adjustment in the growth forecasts for an economy, of perhaps two percentage points per year, can have an impact that is greater on share prices.

That few, if any, investors can achieve higher returns than the stock market as a whole over the longer term.

Richard Lambert examines the causes of Black Monday

The new toys were fallible

With the benefit of hindsight, it is clear that some kind of speculative mania did indeed develop during the spring and summer of 1987.

Moreover, this was a worldwide bull market, and one which was feeding on itself, thanks to the increasing appetite of institutional investors for buying shares outside their home markets.

THE GLOBAL equities market has been delayed, due to unforeseen circumstances. But it could still arrive, albeit a little later than expected.

Hyperbole about the development of a 24-hour continuous market in leading equities, swinging around the world from Tokyo to London to New York, had become a cliché since the crash 12 months ago.

October 19 last year represented a serious setback for cross-border investment. Over the past few months, statistical data has become available which proves what was qualitatively obvious at the time of the crash.

Official British statistics show, for example, that UK institutions unloaded a net \$5.5bn of foreign equities during the final quarter of 1987. In sharp contrast, they were actually net buyers of nearly \$4bn of UK equities in that period.

Investors in continental Europe were also substantial sellers of overseas equities after the crash, as were offshore fund managers.

Global trading will recover, says Barry Riley

Home looked safest

Table titled 'INTERNATIONAL EQUITY FLOWS (\$bn) net flows Q4th quarter 1987'. The table has columns for Investor From (US, UK, Continental Europe, Japan, Rest of World, Market Total) and rows for Market To (US, UK, Continental Europe, Rest of World, Investor Total). It includes numerical values for net flows and percentages of total assets.

So far in 1988 there are signs that confidence has partially returned to the international investment scene. US pension funds have modestly added to their overseas equities, and early in the year foreign investors returned to the Japanese market as net buyers.



Diabelli in London

But it is too easy to explain the crash as an act of collective folly. Apart from the macro-economic factors, technology also played a part.

For example, one reason why share prices went as high as they did in the US was that a number of big investors thought they had found a way to protect themselves against any serious setback.

The value of US pension funds being managed in this way climbed from \$28m in 1986 to over \$60m on the eve of the crash — and these funds contained a substantially higher proportion of equities than did other, conventionally managed, pension funds.

The Japanese have the mirror image of this problem: they sold their assets in the US just before the crash, but in the past they have almost always done better to keep their money at home, where the equity market has shown exceptionally good performance.

The seers get it wrong

Expected, the US household saving rate did rise from 2.3 per cent of disposable income in the third quarter of 1987 to around 4 per cent in the first two quarters of 1988.

was open. According to one estimate, the communications networks of four firms supplying stock market data were linking 800,000 terminals in over 100 different countries — and all those screens were sending out the same message at the same time.

Could it happen again? The international economy looks healthier than it did 12 months ago. Yet the US fiscal deficit still casts a big shadow.

Some limited reform has been made to the workings of the financial market place, mainly through the introduction of new capacity and of "clear" facilities designed to limit the impact of selling panics.

But there is nothing to say that the stockmarket is the only place where financial crashes can occur. New kinds of speculative fever are already becoming visible.

For the future, however, the lowering of trade barriers within the European Community is likely to be greeted by an internationalist portfolio investor.

The seers get it wrong

As it turned out, the forecast US external adjustment for 1988 will occur, but because of an acceleration in the growth of output rather than because of a slowdown in demand.

The reputation of the economist has been battered. While the reputation of the stock market as an augury still hangs in the balance, it will turn out to be quite as irrelevant as a shooting star. One thing is certain: if things do go wrong, the fault will lie not in our stars, but in ourselves.

Clive Wolman

A DAY TO REMEMBER 3

A YEAR ago, western pundits were heard to argue that the Japanese financial colossus stood on weak foundations. The truth would emerge, it was said, when the bubble burst in the Tokyo stock market.

The last 12 months have put paid to that view. When the market capitalisation of Tokyo last year exceeded New York's, many foreign observers saw it as a sign that the Japanese market was over-valued. Today, the Tokyo market is 80 per cent bigger than New York, and even the most critical foreign observer would not suggest that Tokyo is the weak point among world financial centres. And the Nikkei index of leading shares is comfortably above its pre-crash high.

Securities companies' profits for the year to the end of September are down - but only by an estimated 19 per cent at Nomura, the biggest company. Mr Tsugio Yukinira, president of Yamachi Securities, says: "Basically, the crash had no impact on the Tokyo market."

The crash highlighted a shift in financial power from the US to Japan, which was already becoming apparent across the whole range of Japan's international relations. In its wake, Japanese leaders have become more confident in discussing global financial problems - even those of the US, which was once regarded in Japan as being almost beyond criticism.

Stefan Wagstyl analyses the power-shift from the US to Japan  
**Firm rules bolster stability**

There is nothing new about the reasons behind this growth in Japan's influence in financial affairs - it stems from the huge reserves Japan has accumulated from her export surpluses. But the crash has made clear that the way Japan invests those surpluses has become the most significant long-term issue in today's financial markets.

The underlying reason why Tokyo came through the crash virtually unscathed is the strength of the Japanese economy, which is growing at an annual rate of about 4 per cent. This is lower than rates achieved by newly-industrialising countries, but spectacularly high for a nation now ranked among the world's mature economies.

But beyond this faith in the economy, there are some powerful elements within the financial community itself which have made the Tokyo stock market a very different place from New York. Chief among them is a high level of liquidity. The legendary Japanese savings ratio - now about 20 per cent of income for the average individual - means that a huge amount of money is saved in the first place. Institutions and private investors alike put relatively little of this money into the stock market, so they can afford even heavy losses.

Industrial corporations have been important financial market investors - using surplus cash and borrowed money in a practice known as *zaitech*. After *Tateho Chemical* Industries, an Osaka company, had to be rescued last year by its bankers following losses in bond futures, there were fears of a similar disaster in equities. But it has not happened, mainly because *zaitech* investors concentrated primarily on the money and bond markets.

On Black Tuesday, October 20, when the Tokyo market fell by a record 3,836 points, the ministry acted swiftly, calling traders of the four brokers together. No one refused to go. After the meeting, the four securities companies bravely bought shares on their own accounts, reviving a market which had been paralysed by a virtual absence of buyers.

Life assurance companies. It is not difficult for the ministry to call together the right people - nor for the right people to talk to each other. Beyond this, there is the preference among Japanese institutions for consensus, or at least for avoiding open divisions. It is easy to exaggerate the extent to which this is uniquely Japanese. There are important conflicts of interest within the Tokyo financial community for example, between banks and securities companies. Nevertheless, whatever the private arguments, efforts to co-ordinate action in the stock market meet little public criticism - especially if shares rise as a result.

AS THE only market of any international prominence that actually closed down during the crash, Hong Kong suffered a severe blow to its reputation. Locals protest that, in practice, other markets too were at least effectively shut - notably Tokyo, where trading halts were triggered by the sharp share price markdowns. But Hong Kong's four-day formal closure, from Tuesday October 20, was unique. And even worse was to follow, as a wave of scandals erupted in the wake of the crash. Today, most of the top officials of the pre-crash Stock Exchange have been ousted and are facing serious corruption charges.

Between January 1 and September 30, the day the Hang Seng index peaked at 3943.64, the market rose by 71 per cent. Between then and early December, when the market bottomed out, the decline was just over 50 per cent. Most of that collapse was contained within two trading days.

WORST CASUALTIES 1: HONG KONG  
**New regulations, new faces**

Part of the blame for these gyrations can be laid on the speculatively-minded local Chinese investors. They stepped up their activity during 1987, especially on the associated futures market where the Hang Seng stock index futures contract was being extremely heavily traded.

cent of turnover, which reached an amazing HK\$60bn in September 1987 (a year later it was scarcely a tenth of that). In the end, it was the collapse of these global investors' confidence that triggered the crash. As worldwide panic increased, international institutions tended to sell their foreign stocks more aggressively than their domestic investments. They were particularly keen to unload their Hong Kong holdings, at the best of times not generally regarded as part of institutional investors' core portfolios.

stock market re-opened with a calamitous but, at that stage, largely predictable 33 per cent markdown to 2341. The Hong Kong Stock Exchange's first anniversary banquet that same evening, celebrating the unification of the exchange a year before, was a dismal affair.

Exchange regime, arguing that the closure decision was the business of the exchange's committee. But the authorities were soon forced to take the initiative and try to restore the territory's battered financial image.

senior chief executive of the Hong Kong exchange. In addition the Government hired Mr Ian Hay Davison, the top British accountant who had been brought in by the Bank of England to help clean up Lloyd's of London, the insurance market, to prepare a report on how to improve securities market regulation.

Already a new Stock Exchange committee is in place, and a new permanent chief executive is waiting in the wings. Legislation to create a sharp-tongued Securities and Futures Commission is being drafted, and the new body should be in action next year.

WORST CASUALTIES 2: AUSTRALIA  
**Quality counts now**

TO MOST outsiders, Australia looks like one of the biggest casualties of the crash. But not to many Australians. "Look to New Zealand if you want casualties," they say. "Ours has been the best performing stock market in the world for the past few months."

What's more, the slide went on, for three weeks. Again, the reasons were clear. Australia's dependence on the world economy meant it would be hit hard by a global recession. The recent deregulation of its financial sector enhanced its vulnerability, especially with Hong Kong's closure. And Australia was peripheral physically: an investor dash for sanctuary could only mean capital flight from distant Australia. The inability of companies to buy back their shares also hurt, as they could not prop up their share price.

deposits to them following the crash. It also says other financial intermediaries emerged largely intact. On the other hand, it has since expanded its surveillance role. The recession didn't materialise. On the contrary, as commodity prices have strengthened further and domestic demand has swollen, growth has surged and corporate earnings have risen. Several stocks have actually regained their pre-crash levels, while many other companies remain attractive to investors prepared to buy on the basis of solid operating earnings and sound management - that is, fundamentals.

On Monday, October 26, the Hong Kong equity market dropped by 10 per cent, but there were signs of even worse trouble on the futures market, where trading was suspended three times during the day. Amid furious controversy, the Stock Exchange then took the decision to close for the remainder of the week. Accusations that Chinese speculators were being helped to evade their obligations at the expense of the international securities firms were not soothed by the launch of a HK\$2bn government-backed lifeboat operation, which the big brokers were asked to help underwrite.

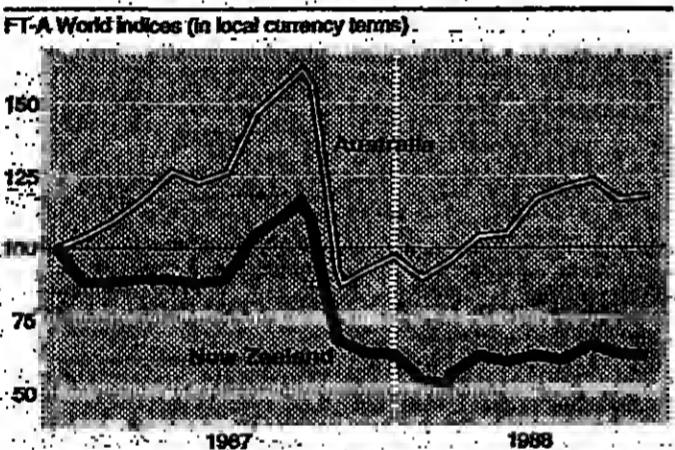
After these two black Mondays, the worst was over, but the market's eventual low point was not touched until the Hang Seng reached around 1900 in early December. There was then a decent rally to over 2400 in January and 2770 at the 1988 high in July.

Immediately, the chairman of the futures exchange resigned; but Mr Ronald Li, chairman of the Stock Exchange, held on until he was due to step down at the end of his term on December 16. Big changes were inevitable, however. The Government called in Mr Robert Fell, the retired Hong Kong banking commissioner and one-time chief executive of the London Stock Exchange, as temporary

ments, and should be more efficient. But it is also likely to be much duller, and there are those locals who argue that, if over-regulation dampens down the market's liquidity, which has been a big attraction in the past, not even foreign institutions will be unambiguously pleased about the changes.

Barry Riley

New Zealand suffered most



Sources: ICB compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd. In cooperation with the Institute of Actuaries and the Faculty of Actuaries.

More unfortunate reasons included the easy availability of credit to over-rated paper-shuffling entrepreneurs creating what turned out to be corporate castles of sand. The magnetism of "spiv stocks" for the irrepressible gambling instinct of Australian share-market investors made things worse. So did a biased tax regime, which encouraged unwise pension funds to look for short-term capital gains rather than longer-term dividend yields.

Before the crash, three of the top 15 Australian companies by market capitalisation were run by the entrepreneurs Robert Holmes à Court and Ron Driehaus. Now there is no enterprise neutral company in the top 30. Apart from this, a merchant bank had to be bailed out and a small trading bank suffered a run. Two broking firms stopped business and staff were laid off by the score. Several share issues were cancelled at great cost. And there was carnage on the futures market.

It's at this point, however, that debate begins on the true level of damage wrought by the Australian crash. The financial system held together. The Reserve Bank says the banks did not lend excessively on the security of shares, and benefited from the shift of

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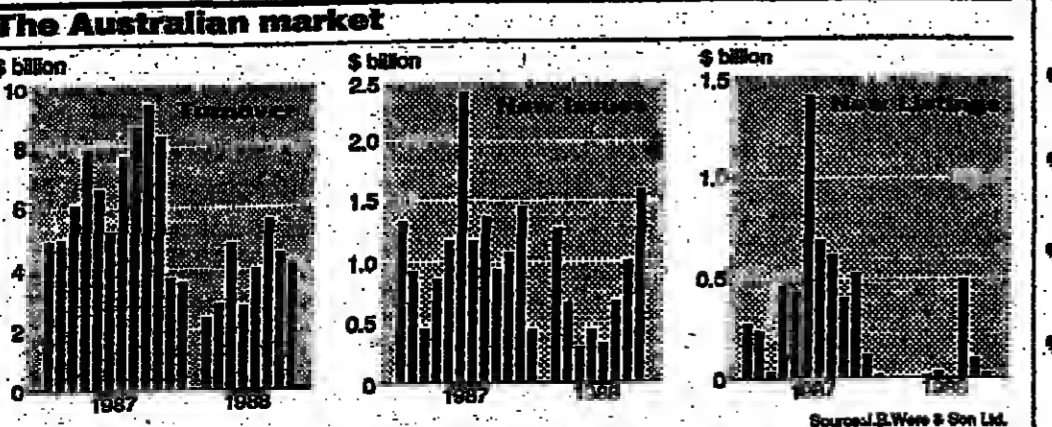
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A DAY TO REMEMBER 4

For richer, for poorer: how the crash changed three individuals' lives, and a pension fund's managers made a fortuitous switch

The day leverage rebounded on Mr Clore



Alan Clore: paper securities

APPROPRIATELY, it was on August 25 last year that Mr Alan Clore announced what might have been his biggest financial coup. August 25 was the day the Dow Jones Industrial Average peaked at 2722.42. It was also the day Mr Clore declared, in a Securities and Exchange Commission filing, that he was contemplating takeover bid for Rorer, the \$1.2bn pharmaceutical group, 12 per cent of which he already owned.

31 per cent of Kaiser's common stock, was forced to inject a further \$140m into the heavily loss-making company by buying a special issue of convertible preferred shares. In exchange, he was elected chairman and allowed to name a majority of the board.

scrape through without having to sell his 300-odd thoroughbred horses. He persuaded his creditors to stop selling Kaiser-Tech shares on the market and found a possible buyer for the whole block in Mr Charles Hurwitz, a Houston corporate raider who had shown previous interest in Kaiser-Tech.

RONALD LI Fook-shin will spend the first anniversary of Black Monday as an onlooker to the radical overhaul of the Hong Kong securities industry that is still in progress a year after the stock market collapse.



Mr Ronald Li shouts at a reporter during a news conference after the re-opening of the Hong Kong Stock Exchange

index had virtually doubled to near the 4,000-mark, giving the market a capitalisation of over HK\$500bn. Turnover, though modest by big-league standards, had grown to a respectable HK\$22m a day in August and HK\$2.7m in September.

impressed on his many important guests the rapid growth of the Hong Kong market. Upon returning to Hong Kong, Mr Li worked on preparations for the celebrations, scheduled for the end of the month to mark the first anniversary of the grand opening of the exchange.

the previous Friday. And as the Dow Jones Industrial Average went into a meltdown in the early hours of Tuesday morning Hong Kong time, Mr Li made a fateful decision to close down the Hong Kong Stock Exchange, citing the backlog in the settlement system as the reason.

Out of equities, into bonds - and just in time

MR BENNETT Shaver, who runs the Maryland State Retirement Agency, does not consider that he and his colleagues were particularly lucky in their experience of October 19.

reflects Mr Shaver. While other pension funds were frantically bailing out of equities and becoming embroiled in the stock index futures market on October 19, Mr Shaver's investment manager was confidently stockpiling his bonds.

Shaver stresses, "although we didn't think the market would do what it did. Once we'd made the decision to sell, we were concerned to do so promptly."

was established evenly over time, but it had already looked at portfolio insurance and didn't think it was worth it.

How Adam found there was life after the fall

ADAM FAITH is too old to be a yuppie, and too established in a variety of fields to be discerned as upwardly mobile.

plotted his problems. One could be forgiven for believing that, with that kind of luck, Adam Faith was on something of a downer. Quite the contrary. Last month he was made a non-executive director of the Savoy Management Company; next week he opens in the musical; and next month he is to start a new weekly financial column in a national daily newspaper.

Adam Faith, 'no competition'. City, with business volumes decreasing, the company's future looked bleak. What Faith described as "the time for a natural break" was brought to a head in April.

plaints. I have learned an enormous amount about running private clients, and financial business. For from getting my fingers burnt, I have learned how to light fires."

CHICAGO

Brave new products

S & P 500 futures contract volume



much activity for the two exchanges is still low. CME officials estimate that as many as 20,000 contracts traded daily in S&P 500 futures before the crash were primary hedges for traders at the CBOE.

future and options markets, portfolio insurers, who were big-time users of futures before the crash, are likely to remain absent from the markets for some time.

"But these things go in cycles," believes Mr Pat Arbor, president of futures firm, Shaktin Trading. "These contracts have been boosted by the Reagan bull market of the last eight years and could take another three to five years to come back again."

THE CORPORATE SECTOR

A long haul ahead

By October, the London market had regained some confidence; but the level of outstanding cash calls when the crash came was smaller than might have been expected.

own balance sheets, the institutional appetite for cash in this confused environment, and sadly-diminished share prices of targets.

presented alongside some specific deal. That said, the bull market opportunities of the past few years have left British companies anything but cash-strapped.



TECHNOLOGY

General Motors calls it "the most state-of-the-art, computer-controlled, high speed metal-working operation on the globe."

# Man struggling to master the machine

Nick Garnett examines the problems GM has had in setting up a computer-integrated plant

The Vanguard components factory at Saginaw, north of Detroit, packed to the roof with automated equipment that produces drive axles for cars, may indeed fit that description.

It has 50 robots, some clever enough to change their own "hands". Cutting machines do their own tolerance measuring and diagnostic checking, and report any deviant behaviour among the robots that feed them.

Ten automated trucks lumber around doing almost all the materials handling. There is virtually no sign of human life on the 700 sq ft shopfloor.

Most of the people who run the plant are housed in a high-tech operations room full of monitoring screens, rather like an air traffic control centre.

One level up from the factory floor, the control room overlooks a soulless environment, in which machines talk to each other, listen to commands, ask to be fed and only under stress shout for help from a human attendant.

Vanguard, set up at a cost of more than \$60m (£36m), is a very clever plant. But can GM run it? The answer to that is no, it says. Not yet, anyway.

Four years after construction started, the problems of getting 3,000 software systems to converse with each other has proved much more difficult than the company and its engineers expected.

This is despite the fact that the plant has had at its disposal a factory communications system called manufacturing automation protocol (MAP), devised by GM. The MAP system is designed to allow equipment from a variety of manufacturers to be freely connected together and to work in unison.

"Making the plant run reliably all the time, that is what we have not done yet and that is what we have to do," says

Dave Hitz, plant supervisor. Hitz remains optimistic, however, since the target date for it to be operating as a fully integrated, computer-controlled facility.

Vanguard is producing axles, but it is running only intermittently and does not have all its systems tied in. The control room is still not fully linked to the shopfloor.

Last year, struggling with the systems, Vanguard introduced a new team of software people from EDS, a computer company which GM had purchased. Bringing in this team added \$7m to the budget of \$26m set for developing Saginaw up to 1987. Other additional set-up costs now amount to about \$2m a year.

Vanguard is certainly an exceptional piece of production engineering. The robots are linked to 3S production cells - 23 for machining and 12 for assembly. One man oversees six cells.

The robots and the machines they feed are in cages. "That's not to keep the people out," says Hitz.

Cutting machines are kitted out with probes which automatically check whether tool housings are fitted correctly and whether tolerances are being adhered to. The probes are part of what are called "machine vision" systems. If something goes wrong and the machine has no mechanical answer to it, it will call for help by triggering an alarm.

This appears on a monitor mounted just outside the cage.

Monitors give a continuous colour-coded breakdown of the performance of the machines. This appears as a bar chart with the measurement line set at 50 per cent of the allowable tolerance on any job.

The screens also record minor alarms. One minor alarm, for example, is given if

of axle component types and to retool for another component within 10 minutes. Another aim was to be able to move from a confirmed contract for a new component, through engineering and software design to actual production within six weeks.

The plant is capable of doing this, says Hitz. A year has passed, however, since the target date for it to be operating as a fully integrated, computer-controlled facility.

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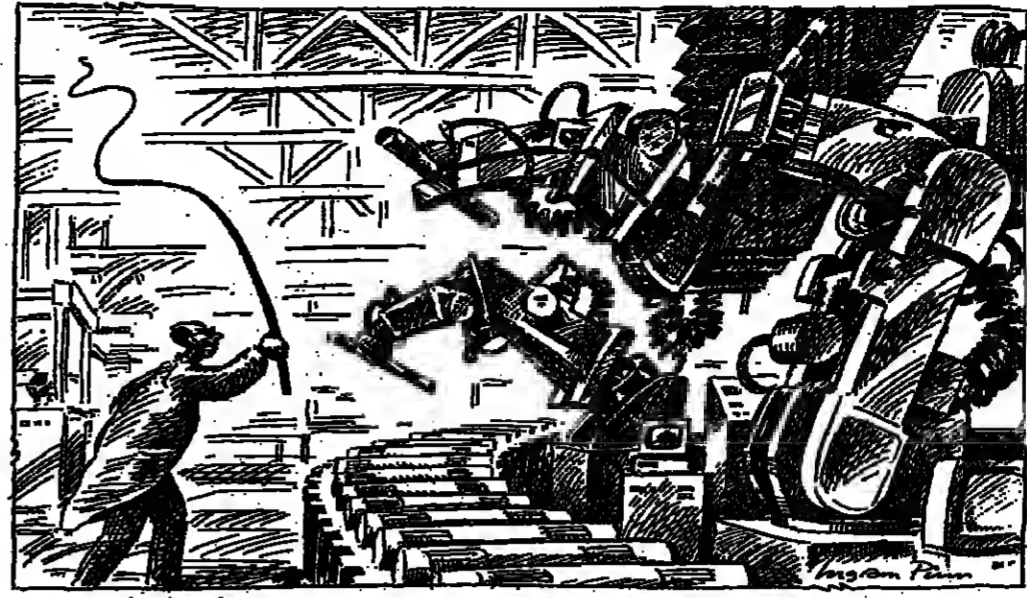
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the cutting machine records the robot arm loading components is varying the pace at which it does this job.

Some of the robots are very sophisticated. One of them can use two "hands" in manipulation work. To screw off the hand, it inserts its arm in a chamber.

Another is one of the world's trickiest pieces of equipment. This small robot, no bigger than a human arm, carries out a bewildering array of duties in the assembly of a transmission component called a tripod housing.

The robot picks up a metal plug, sprays on adhesive and rests the plug on a boss. It then locates a housing and sits the

housing on the plug, together with a rubber ring. After pressing them together to make sure that the component is seated correctly, it moves back to take a photograph. If it does not like what it sees, it adjusts the component to try to secure it. If it is still not happy, it gives the component another tap. Only then, if it remains dissatisfied, will it call for human help.

Visitors to Vanguard love it. So far, though, it is a jungle to run. "The trouble is, if something gets a glitch then that whole production cell goes out of cycle," says Hitz.

"The technology was more demanding than originally perceived. We didn't realise how

ambitious we were until we moved along the time line. We could have compromised on technology but we didn't. Can you integrate a factory? Well, we've nearly done that. Can you run it reliably? That's what we have to show."

GM took the brave decision to use a wide mix of brand name equipment in the plant. "That was to help other GM plants when transferring ideas. We didn't want them saying: 'Hey, you can do that in Saginaw but we have different makes of machine here.'"

One of the main questions, though, is that even if GM gets Vanguard to spin like a top, what benefit is it to the world's biggest car maker? This ques-

tion has prompted some observers to suggest that it could end up as a white elephant.

GM produces millions of drive axle components at other plants, but in huge long runs of standardised items. Vanguard is designed to be supremely flexible - cost competitive for shorter runs of components with design variations, but not against mass production component plants.

Vanguard is producing axle components for smaller vehicle building operations, such as Toyota in Canada and the joint Toyota-GM car plant in California. It has also been designated as a supplier for the new medium-sized GM Saturn project car due in 1990. But it is not set up to be a mainstream supplier to GM.

Hitz dismisses these negative arguments. So far, he says, GM has used Vanguard to develop software packages on what to do when machine monitoring shows up a fault and these packages will be used in other GM plants.

Machine diagnostic checking learnt at Vanguard is also to be used at other plants.

GM's personnel has been improved. One quality assurance manager at a GM vehicle plant is a former Vanguard employee, as is one manufacturing superintendent at Daewoo, the South Korean company which makes a range of Opel-based cars for GM.

But GM still has to prove that Vanguard will be the kind of vital technological test bed for the rest of the corporation that was envisaged six years ago.

## Securing privacy on mobile phones

By Hugo Dixon

A NEW microchip, designed to prevent people from eavesdropping on mobile telephone conversations, has just been launched on the market.

Marconi Electronic Devices (Med), part of the UK electronics group GEC, claims that it is the first manufacturer to produce such a chip cheaply enough for it to make commercial sense to include it in sleek cordless and cellular phones.

The device, which is called the DVS100 encryption chip, will be sold at \$24 each for quantities of more than 1,000. However, even at this price, the company admits that it will still be too expensive to use in the majority of mobile phones.

Conversations using either cordless or cellular phones are vulnerable to interception by simple radio receivers, making their use risky whenever confidential information is being transmitted.

This is particularly dangerous in the financial world, where millions of pounds may be at stake - quite apart from any insider trading implications - if competitors listen in on conversations about matters such as takeover bids.

Med also says that sales of cordless phones have declined in North America because of concern that radio hacks can tap into private conversations for their entertainment.

Because of these worries,

Med expects that world-wide demand for encryption chips for mobile phones will amount to \$100m a year.

The scrambling technique used in the DVS100 chip is known as time division multiplex encryption. This cuts a speech wave into slices, which are recorded before transmission, making the conversation unintelligible to eavesdroppers.

Security is enhanced by scrambling the slices in such a way that the eavesdropper would have to know both the order and the starting point of each transmission before he or she could recover the original signal.

At the base station, the slices are put back into the right order.

The DVS100 chip was designed by Advanced Electronic Products (AEP) of Merseyside. It has licensed Med to manufacture and sell the device in Europe and the US.

Private, a Canadian electronics company, will also market the chip in North America. The three companies plan to work together in the future to design, manufacture and sell further encryption chips.

AEP already has an agreement with Monarch of Switzerland, which packages the chip into a module and sells it to police forces and drug enforcement agencies to add to their existing mobile radios.

## A battle to provide PC connections

By Della Bradshaw

A BATTLE for market share is developing between two of America's leading suppliers of networks which connect computers together.

Novell and the 3Com Corporation are fighting it out over the latest local area network (LAN) products which connect IBM PS/2 personal computers (PCs) together within buildings. These PCs run under the OS/2 operating system, the software which controls the computer's internal workings. The prize is a market for OS/2 LANs worth at least \$12m over the next five years.

The IBM OS/2 operating system was introduced commercially in January. One of its advantages over previous operating systems is that it is "multi-tasking". This means that it allows PCs to carry out a number of different applications at the same time.

When the PCs are linked in a network, users can share printers and storage discs more effectively than they could using IBM's previous DOS operating system. They can also share information from databases.

OS/2 LANs also allow each PC user to make use of processes going on in other PCs. "In the past when people bought one-PC processors and networked them together, that didn't mean they had a 10

Mip network. With OS/2 networks that all changes," says Howard Chaney, vice president of 3Com's enterprise division. (Mip stands for a million instructions per second.)

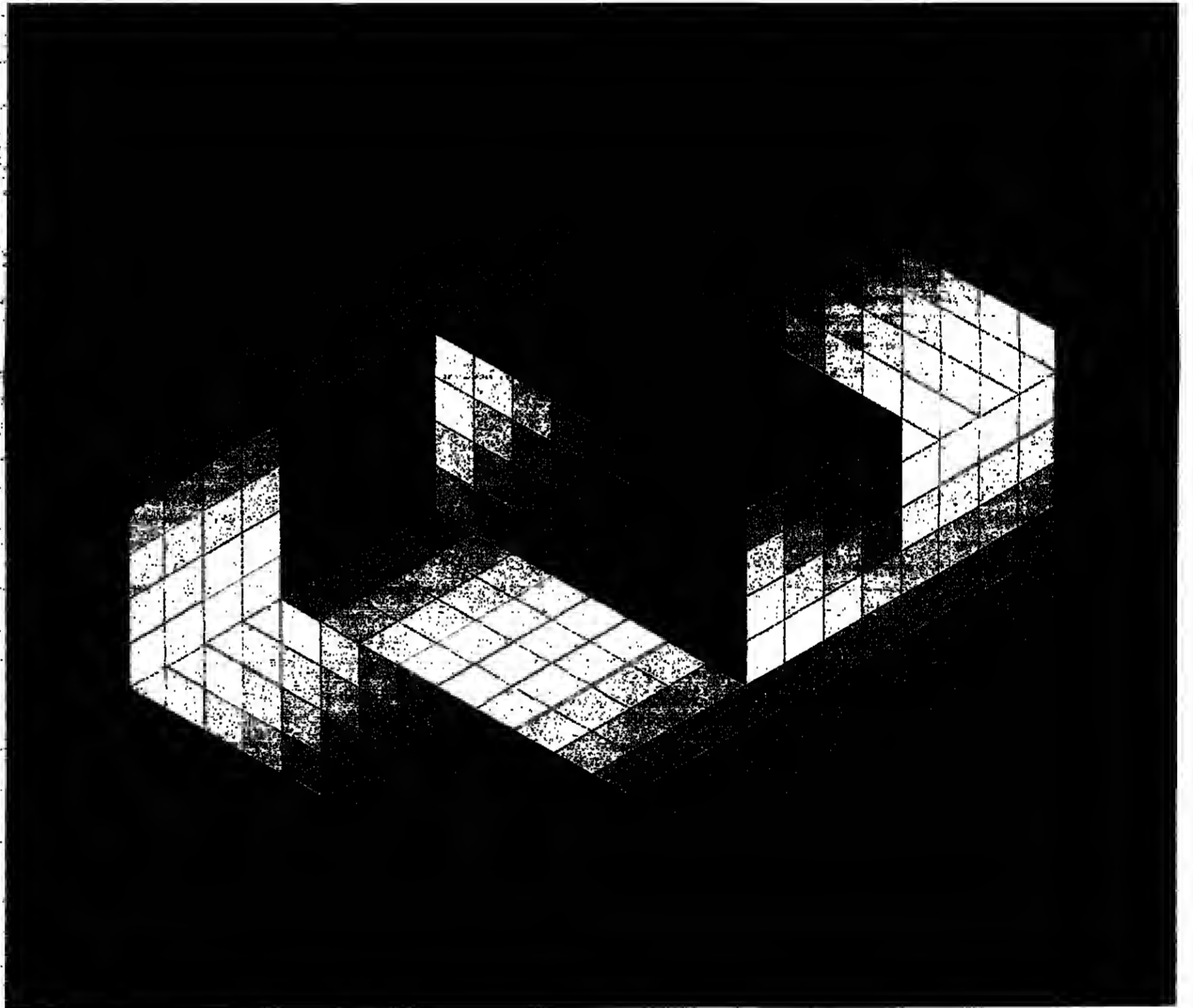
Novell began delivering its OS/2 network in the UK about two weeks ago. It has chosen to upgrade its proprietary network, NetWare, to support OS/2. Caroline Tamer, marketing manager for Novell in the UK, says NetWare will be able to support an enhanced version of OS/2 (the extended edition) when it is available early next year.

3Com is launching its "3+ Open" LAN in Europe this week and it will be commercially available at the end of October.

One of the points on which 3Com is promoting the newly developed network is that its architecture closely matches that of the IBM PS/2. This is because it incorporates a program subset called Lan Manager, which was developed jointly by 3Com and the American software house Microsoft.

That company has in turn developed, with IBM, a similar subset called Lan Server. Chaney claims that 3Com, Novell and IBM have more than 90 per cent of the OS/2 LAN market between them. For in the US and Taurus in the UK also offer these systems.

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## MANAGEMENT

## When all else fails

In a second article, Stanley Wright argues that there is frequently no alternative to mounting a takeover in order to bring about management change, even though he is critical of the ease with which bids can be launched in the UK.

The law and the articles of public companies provide for shareholder sovereignty. Directors are elected by the shareholders and can be appointed and removed by them, but in practice removal of directors at the initiative of shareholders is rare.

Investment institutions occasionally initiate such action when the alternative of selling the shares (a voting with their feet) is likely to give rise to heavy capital losses. Normally, however, dissatisfied institutions vote with their feet rather than incur the costs of steps to replace management.

By law and convention a great deal of power is left in the hands of management. Non-executive directors are widely expected to act as a curb on such power, but their own position is inherently weak and the wide discretion the law allows to boards makes it difficult for non-executives to exercise shareholder power.

The conventional wisdom is that non-executive directors should "supervise" management and act to change it when performance is inadequate. This rarely happens. Non-executive directors have no special position in law differentiating their role from that of executive directors and in particular there is no duty placed upon them to appoint or sack executive directors.

The law gives wide discretion to boards, and in practice that means executive directors. Other than persuasion, the only weapon available to non-executives concerned about the conduct or competence of management is the threat of resignation. The threat can only be implemented once.

Otherwise, the powers of non-executive directors vis-à-vis management derive from shareholders' powers, which are mostly not specific.

Executive directors, for example, may have five-year contracts without shareholder sanction. Their remuneration, though disclosed, does not have to be approved by shareholders. A chief executive can also be chairman - with all the power that implies.

There is no clear definition of a non-executive director. Some enjoy "employee" benefits, such as pension rights or

cars; these tend to make them the creatures of the chief executive, particularly if he is also chairman.

In larger companies, chief executives tend to appoint each other to their boards, thus creating a cosy mafia with a self interest in high remuneration for executives and in "not rocking the boat".

Chief executives who are also chairmen can effectively reduce the power of non-executive directors by appointing large boards. The more non-executives there are the more the danger that their individual effectiveness will be diluted.

It follows that a director who is not a full-time employee should not have a service contract and should be remunerated other than by board fees, expenses and payments for any specific extra duties. This is an essential requirement of independence and these distinctions need to be enshrined in law.

If management is to be more effectively accountable and more readily changeable, then not only must "non-employee" directors be independent but the legal powers of shareholders from which their power derives must be strengthened. Changes are needed in the law governing quoted companies. They should include:

• Separation of the roles of chairman and chief executive - while the chairman can be entirely non-executive, he can and should be simply an officer and not an employee with a service contract.

• A requirement to have not less than two and not more than six directors, including the chairman, who are non-employees.

• Non-employee directors should have a specific legal right to circulate their views to shareholders at company expense.

• Non-employee directors should have a statutory right of direct access to auditors and relevant regulatory authorities (and in each case vice-versa).

• The maximum possible length of contract for employee directors, without shareholder consent, should be reduced to two years.

• The remuneration of employee directors should be approved annually by shareholders in general meetings on

## Consultancy

## A helping hand for helping hands

Philip Barron reports on a charity which was created to solve the problems of others



Charities have become a major industry in the UK. They are being asked to do more work, handle bigger budgets and be more accountable. Large or small, they are having to become more professional to survive.

Yet a number of the problems they confront are also proving difficult to handle internally. An organisation may have lost its way over the years and need to find a new direction. The committee structure may need overhauling. The voluntary officers may be over-involved and obstructive, or they may be under-involved and therefore unable to hold any paid staff to account.

Generally, though, charities have been reluctant to seek outside help. A few commercial management consultancies do have relevant experience in this field, but honorary officers and committees of charities may feel it their duty to debate the issues and suggest solutions while paid staff may feel threatened by the possibility of outsiders being called in. Over and above this, charities have been daunted by the cost of consultants.

It was against this background, in 1985, that a group of chairmen of national voluntary organisations concluded that management consultancy must be made available to charities in a form that they could both accept and afford. They were confident that there was a latent demand, but knew that it might have to be stimulated.

The group was led by Peter Jay (then chairman of the National Council of Voluntary Organisations) and Peter Tomkins, a consultant. They decided to set up a new agency, itself to be a registered charity, which would offer to carry out reviews of charities' work, the way they deployed their resources and the structures they had created to achieve their objectives. The Charities Effectiveness Review Trust was established in 1986 and became operational last year.

Besides people prominent in the charity world, CERT's trustees include David Kaye, of consultants Arthur Andersen, and Sara Morrison, a director of General Electric of the UK. The Charities Aid Foundation, the Welton Trust and the Tudor Trust provided launching finance for the consultancy, which it is intended should eventually become self-supporting.

Although commercial consultants have worked successfully with charities (Coopers & Lybrand are credited with doing a good job for the National Marriage Guidance Council, now re-named RELATE), the founders of CERT believed that there was something to be said for specialisation. CERT limits its work to charities, drawing consultants from a panel whose members either hold senior appointments within the voluntary sector or have recently retired from that field.

From the start, CERT was structured to keep down overheads. The only salaried officer is David Hobman, the executive secretary, and he works part-time either from home or from a modest office in the Central YWCA building in Great Russell Street in London. Not the least of Hobman's qualifications was his

record of building up Age Concern; its income, for instance, rose from £50,000 in 1970, when he took over, to £14m in the year following his retirement (at 60) in 1987.

By the end of its first fully operational year, CERT had carried out eight reviews; its best-known client was The Samaritans. Although CERT's report is still being studied (copies of it have been sent to all The Samaritans' 182 UK branches), some of the changes recommended are already being implemented.

The CERT method of assessment by peers from within the voluntary sector was accepted without difficulty by The Samaritans, who for some years have operated a system under which all branches are monitored at intervals by two specially-chosen Samaritans from other branches.

Typical of its work for smaller charities is the CERT study carried out for LINK, an association concerned with the genetic disease neurofibromatosis. Officers of the charity had spoken to conventional consultancies but found the fees quoted beyond their reach. They were then introduced to CERT

and managed to get a trust grant to cover the cost of a review (charges currently range from £2,000 to £5,000 depending on the time input).

The charity had just 600 members and was kept going by a small group of hard-pressed volunteers, yet there was resistance to the idea of setting up an office and appointing a paid officer. There was also controversy over the relative emphasis to be given to each of three main objectives: mutual self-help by sufferers and their families; sponsoring research; and disseminating information to sufferers, health workers and others.

The consultant's first move was to prepare a statement which the charity's management committee accepted as an accurate description of the situation (sometimes a client's brief may not identify the real problem). The subsequent review recommended a programme of regional development, proposed effective ways of using limited income to assist medical research and suggested ways to strengthen the committee structure so that the burden of voluntary work would be more widely

shared. At the same time, LINK was given some tips on how to raise the necessary funds and was put in touch with other "rare handicaps" groups. LINK has now found an office in Kingston-upon-Thames, rent-free for six months, and has appointed a development officer with part-time secretarial support.

Calling in consultants is not an admission of failure, says Sir Bessy Goddes, chairman of the Charities Aid Foundation and a CERT trustee. "The best charities are always looking for ways of making themselves more effective."

It is a sentiment echoed by Peter Jay: "The organisations which set themselves ambitious aims are the ones most likely to know the value of expert help in achieving them."

Periods of natural change in the life of a charity provide a good opportunity for a review, points out David Kaye, such as the retirement of the chief executive. A newly arrived chief officer is also in a good position to call in consultants - "nothing's his fault."

CERT will only accept an assignment at the request of the charity's sovereign decision-making body. It does not regard it as its job to adjudicate on fundamental policy issues facing the charity, but simply to assess how effective it is (or could be) in achieving its own stated objectives. "The key question is: 'Are you delivering the service you're there to provide?'" says Kaye.

Charities do need to keep tuning their objectives to the environment in which they operate, and it can be difficult to do that from the inside," he adds.

Hobman does not think that CERT is normally in competition with commercial management consultancies, although it has twice been asked to "pitch" for an assignment. "Most of the jobs are just too small to interest commercial firms," he says.

CERT reviews undertaken so far have involved between seven and 22 working days. One of the recent reviews led to the client charity, Family Forum, merging with another (the Family Policy Studies Centre). Both these bodies were on tight budgets and heavily dependent on DHSS funding. By combining their grants, premises and other resources, they have created a more powerful organisation.

Although confident of the latent demand, Hobman agrees that promoting the charity work to embrace the review concept will not be easy. "For many the notion of a review by an outside agency is a new experience and, however constructive the process may be, it can be quite threatening to both committees and staff in questioning the status quo," he says in his annual report. "This is rather sad when a great virtue of the voluntary movement is often described in terms of its flexibility and openness to change."

CERT's trustees are currently considering the possibility of creating a fund from which grants might be made to organisations which could be expected to benefit from a review, but which are unable to meet its total costs from their existing resources.

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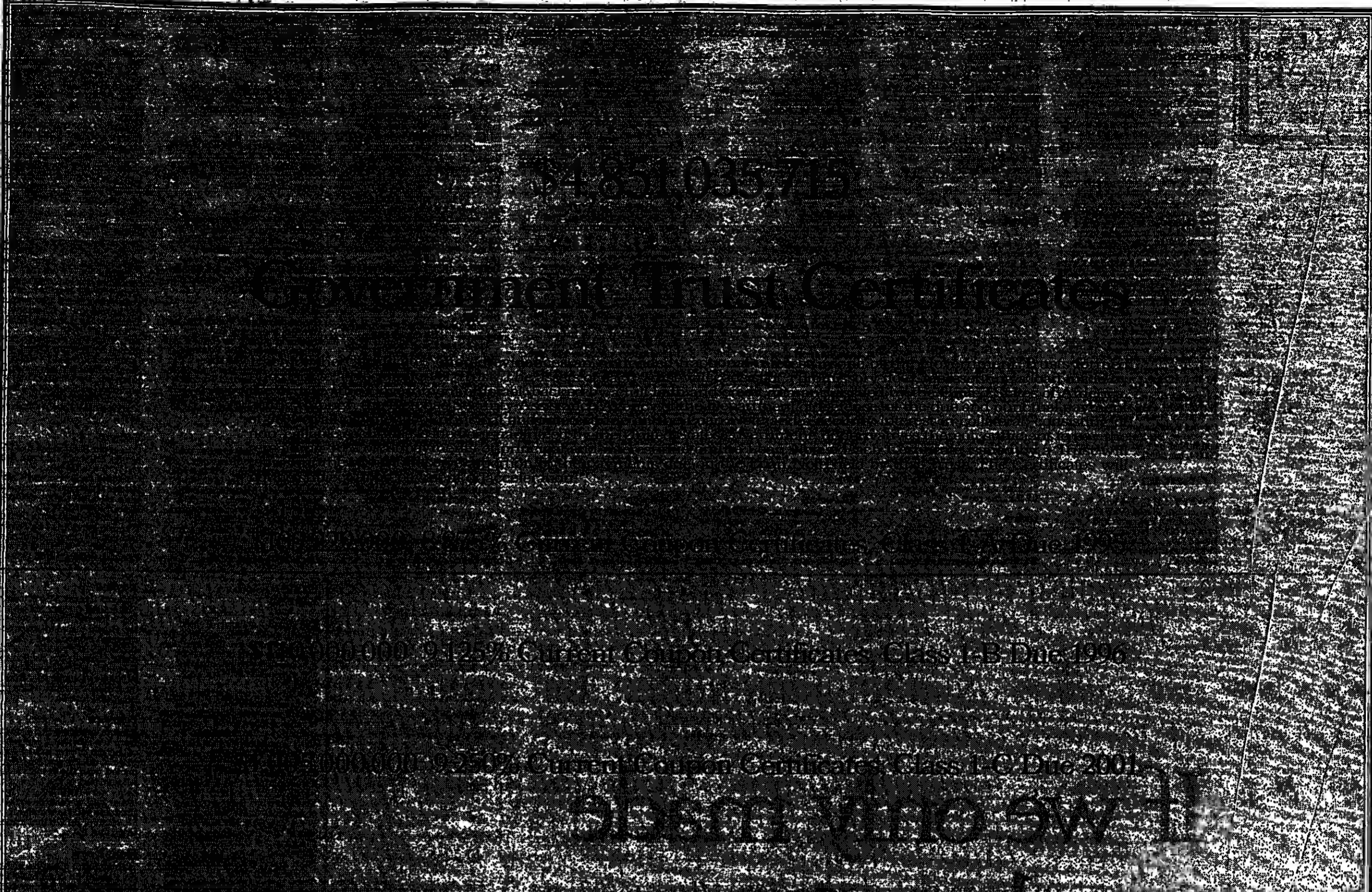
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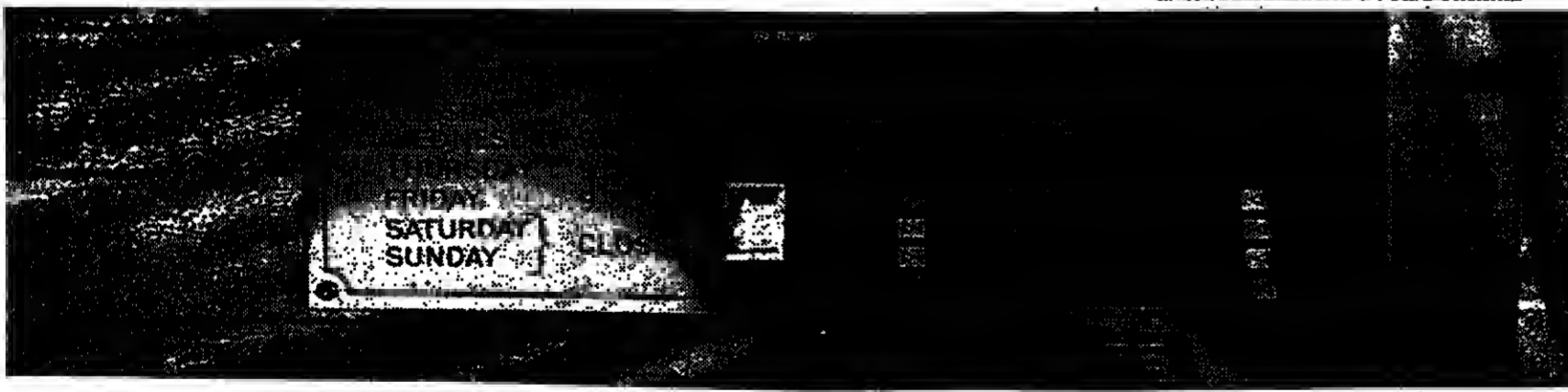
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British Conservatives are not sure about where they are heading.

The Prime Minister, Mrs Margaret Thatcher, will try her best to fill them this afternoon. She is certain to receive rapturous applause for what is likely to be a visionary end-of-conference speech, but it would be a miracle if she could produce a satisfactory answer to the unspoken question of the moment, which is: where do we go from here?

This is of some significance, since her national appeal is sustained by her ability to give the country a sense of direction. Many individual items of policy are unpopular. People want the Government to spend even more on the health service. They are uncertain about the new Education Act. They are apprehensive about the poll tax. The Prime Minister, has overcome such doubts by bringing the bits together. She has presented the completed jigsaw as part of a grand plan to reshape Britain into an enterprise-based economy. This has worked so well that all the opposition parties have now embraced the central idea of reliance on market forces. But what happens next?

It is important to understand the context in which the question is being put. After nine years in power, the Tories are suddenly imbued with the sense that they really can look forward to at least one more year of further election victories. Such predictions are no longer mere rhetoric. The new millennium, they feel, is truly more likely to be greeted by a Conservative Prime Minister than by a leader of any other party. It is not an accident that Lord Whitelaw chose "The Nature of Government" as the subject of his Harold Macmillan Lecture in Brighton yesterday.

**This is not by its nature a sitting-back Government**

"There is always a danger," he said, "in sitting back after major changes have been made, and so losing the great opportunities they create." This is not by its nature, a sitting-back Government. It finds recollections of its post-1983 doldrums embarrassing. Tory blood is still running strong for further reforms.

This feeling is interwoven with a growing sense of the sheer quantity of money pouring into the Exchequer. Few would rely on the arithmetic behind Mr Michael Heseltine's assertion on Tuesday that if growth continues at something below the pace of the past five years Britain's national income (and potential for tax revenue) in the year 2000 will be £150bn greater, in real terms, than it is today. But even in the Treasury they are conscious of the immediate savings in benefit payments, that accrue as unemployment falls - not to mention the long-term savings that will be derived from the gradual replacement of state pensions by private arrange-

**POLITICS TODAY**

**A party blinded by tomorrow's wealth**

By Joe Rogaly

"You could argue," said one of the Prime Minister's advisers, "that we have reached that famous page in the Saturday edition of the FT - 'How to Spend It'." Even Mr Nigel Lawson, who does not wish the Government to spend it, indicated in his speech yesterday that growth will go "on and on and on" (Nobody confesses to the thought that it might not).

As Chancellor of the Exchequer, Mr Lawson is paid to insist that the leech will not be taken off public spending. In his particular case, the insistence comes not only from the office, but from his heart. So this year's round of ministerial spending requests and Treasury refusals, pursued by Mr John Major, Chief Secretary to the Treasury, in his apartment in the Grand Hotel, is unlikely to result in any serious deviation from the Lawson view, give or take a couple of billion. The Treasury case has been strengthened by the Chancellor's errors in the spring, since the consequential inflation and balance-of-payments deficits give Mr Major strong anti-spending arguments to deploy. To some in the Prime Minister's court all this blippery is irritating. It will mean a year or more getting inflation under control, thus wasting time and energy that might have been spent in the furtherance of her apparently permanent revolution. But that is beside the point. If the nation does continue to prosper in the post-blip, 1990s the temptation to raise public expenditure will be very nearly irresistible.



Mr Lawson spoke of two uses for the money yesterday: a further reduction in taxation, and a consistent annual repayment of the national debt. These are not the only possibilities. In a thoughtful lecture to the Conservative Political Centre on Wednesday, Mr Malcolm Rifkind, Secretary of State for Scotland and one of the keenest brains in the Government, spoke of "our obligations to the less well-off". He was careful to emphasise that he was not referring to the wealthy, but to the existing elderly (many of whom do not benefit from private pensions), and the mentally and physically handicapped. "We must recognise," he said, "that for such individuals there is not only a significant gap in living standards compared to the able-bodied and employed but that, without a proper response, that gap could get wider as national prosperity increases."

The Tories may spend a little more on those they regard as deserving, but there are no signs in Brighton that they have in any way started to go soft. The "generous society" promoted by Mr Heseltine is not really a rumour.

My own guess, after a week of listening to Conservative politicians is that the most likely areas of increased expenditure will be those that improve the quality of life for homeowners and people in work. If there is a side benefit for the less well-off, that will be a bonus.

Thus Mr John Moore, in his new half-job of Secretary of State for Social Security, has fought hard - and possibly in vain - for an increase in child benefit, a social payment that is popular with middle-class mothers. The vista presented by Mr Paul Chan-

candidate, Mrs Tessa Keswick, has been promoting the provision of childcare for working mothers at affordable (that is, subsidised) prices. There is also the likelihood of a greatly enlarged environmental budget. This afternoon Mrs Thatcher may once again speak of her concern for the fate of the planet, the "greenhouse effect", the ozone layer, and other major threats to human survival. What she may not yet have realised is that this kind of talk has a momentum of its own. Demands for more spending on cleaning rivers, beaches and the air will grow. They are primarily middle-class concerns. In the conference hall itself Mr Nicholas Ridley, Secretary of State for the Environment, produced maps to show that he is not paying over the south east, which is one of the richest corners of Western Europe. Such talk today will surely cost money (in regional dispersal policies) tomorrow.

(An incidental result of Mrs Thatcher becoming a friend of the earth is that the future of Mr Ridley in his present job must be in doubt. The hapless environment secretary can reasonably point to a long list of protective measures taken by his department, but they all place a heavy burden of proof on those who object to this or that form of pollution. It is widely recognised in Brighton that if the green card is to be played at the next general election, Mr Ridley, who does not disguise his contempt for environmentalists other than the Prime Minister, is not the man to play it.)

Mrs Thatcher will of course not settle the possibilities for 1990s public spending in her speech today. Her immediate concern is with the resurgence of inflation. Beyond that, she is anxious to put into practice the education and housing reforms for which her Government has legislated over the past year. She wants to find a member of reforming the health service that extends choice in the way that selling council houses has done for tenants and letting parents help govern schools is supposed to do for them. She is enamoured of the idea of responsibility, of the active citizen. People, and companies, have acquired wealth under the Tories. Now, the message runs, they have a duty to give money, and time, to others. This kind of talk will doubtless be the foundation of her response to the charge made last week by Mr Neil Kinnock, the Labour leader, that here is a greedy, acquisitive, "me-now" society.

I also expect the Prime Minister to deliver a major peroration about Britain in a Thatcherite Europe. This is contrasted in Downing Street, as it was by the Foreign Secretary, Sir Geoffrey Howe, yesterday, with the old corporatist, interventionist, Europe the modern Tories so despise. To hear them talk in private in Brighton, Europe will become South East Asia and Britain its Singapore. The Prime Minister would not put it that way, but if you had to ascribe a particular vision of Britain's future to her, that one could well be her current favourite.

**LOMBARD**  
**Salaries: a plea for moderation**

By Michael Skapinker

Earlier this month, this newspaper, like many others, printed the latest league table of Britain's highest-paid executives.

The twice-yearly publication of the table by Charterhouse, the merchant bank, has become an eagerly-awaited event. And it is not just journalists who are interested. Mr Tony Vernon-Harcourt, who compiles the table, says that chairmen and chief executives are keen to see how they measure up - even if they do not want their own pay publicised.

Those who count their earnings in seven figures argue that it is essential that successful executives are properly rewarded. In any event, they say, British managers still earn far less than their counterparts in the US, the country that many regard as the appropriate role model.

Not everyone, however, is happy with the way things have turned out in the US. Mr Arch Patton, a retired director of McKinsey and Co and a pioneering authority on executive remuneration, is severely critical of the huge sums that US executives earn.

Writing in the latest issue of the Harvard Business Review, Mr Patton confesses that he feels partly responsible. In 1961 he developed the Top Management Compensation Survey for the American Management Association. The purpose of the survey was to give companies some idea of how much to pay their executives.

The result, however, was a gravity-defying increase in pay as executives attempted to outdo one another. In Mr Patton's view, excessive pay and other manifestations of executive greed have had some damaging consequences.

"Companies that have endured for generations are breaking apart because executives earning millions of dollars a year cannot agree with their colleagues on how to earn millions more. Raiders seize control of companies to make fabulous profits for themselves, often eliminating thousands of jobs and devastating communities in the process," he writes.

He argues that "a period of moderation in executive pay is long overdue. Society would greatly benefit from a slow-

**LETTERS**

**Facing unpalatable facts in Yugoslavia**

From Crown Prince Alexander of Yugoslavia.

Sir, Your leader "Accountability in Yugoslavia" (October 13), was most informative and I would like to add the following points.

It is obvious that the system bequeathed to Yugoslavia by Tito is apparently nearing collapse. This is hardly surprising considering its foundations: mass executions, judicial murders, concentration camps, rigged elections, militant atheism, brainwashing and persecutions.

In view of the liberalisation of the regime in its later years the misdeeds committed at its inception are now hardly

remembered abroad, or if remembered, simply overlooked. It is naive, however, to expect that given such origins, the system can slip into democracy without turmoil and upheaval. It is even more naive to hope that propped up by foreign loans, it can carry on existing in its present form.

Writing in the Zagreb weekly, Danas, the well-known Yugoslav publisher, Slavko Goldstein, a one-time communist and partisan, suggests that the Yugoslav League of Communists still has a chance to end its heroic story of wartime resistance with an appropriate gesture: to be the first Communist Party ever to give up a

one-party system and political monopoly which has everywhere been a failure.

Unfortunately, such a *bona fide* gesture is 'impossible' without moral integrity and the readiness to put the national interest above that of the Party. There are signs, however, of a willingness to face unpalatable facts like the Slovene "Dachau" trials, the Goli Otok concentration camp, the Bleiburg and Kosvo massacres to mention a few, and the numerous human rights groups and individuals in all the Yugoslav nations bear witness to the fact that the spirit of freedom and tolerance is alive and well.

It is by supporting people

like these who fight for the rule of law, equality among ethnic groups and the freedom of thought and expression that the West will not only help Yugoslavia to achieve stability and genuine democracy with as little convulsion as possible but will also lay the foundation of a sound economy based on private initiative. A free society and a successful economy are the best bulwarks against the Leninisation of Yugoslavia which is in the interest neither of its constituent nations nor of the West.

Alexander of Yugoslavia,  
Petrola House,  
4 Curzon Place, W1

**Black employees and the YTS**

From Mr David A. Quarmby.

Sir, We too were disappointed by the lack of interest shown by black youngsters in joining our Youth Training Scheme (YTS) in 1987 ("Big Company training schemes show racial bias by employers" October 6) particularly as the proportion of ethnic minorities in Sainsbury's workforce is higher than that in the working population as a whole.

During the last year Sainsbury's has worked with the Manpower Services Commission (now the Training Agency) in Birmingham to produce a code of practice to enhance employment opportunities for young black people. More directly we have supported pre-recruitment training for young black people through the Inner City Task Forces, Project Fullemployment and the Industrial Society.

Sainsbury's involvement with the black community and local agencies in Notting Hill and North Kensington in recruiting and training black youngsters to work in the new Ladbrooke Grove supermarket has set a new pattern of co-operation and partnership. We are leading the new Camden/Ladbrooke compact, and are involved with other compacts in Hull and Sheffield.

This year we have been able to recruit a higher proportion of black youngsters, not only to our YTS scheme, but also to our new "own-label" Retail Training Scheme. We are determined to fulfil our responsibilities both as employers and as members of the communities in which we operate.

David A. Quarmby,  
J. Sainsbury plc,  
Stamford House,  
Stamford Street, SE1

**Third thoughts on universities**

From Professor E. Cowell.

Sir, Michael Frowse's "Second thoughts on universities," (October 5) is right to argue that the Education Reform Act urgently needs to be translated into specific policies and practices if it is not to be seen as merely substituting one bureaucracy for another.

He is wrong, however, to characterise the higher education system as "elitist". He suggests on the one hand that the existing system subsidises "a small number of bright (and mostly middle-class) children" and, on the other, that it will not be possible to widen participation and access "without lowering academic entry qualifications."

I would argue that by going beyond the traditional markets of higher education - both through more flexible entry requirements and through a

greater emphasis on part-time and continuing education - the higher education system can grow without lowering entry qualifications. Furthermore, the standards achieved in higher education would almost certainly increase with this strategy since the system would tap the reserves of talent which the UK will need in the internationally competitive climate of the 1990s.

Finally, to write about the "British higher education" system without mentioning polytechnics is perverse. Mr Frowse needs to have "third thoughts on higher education" and to recognise, however belatedly, what has been happening under his nose for the last two decades.

Professor E. Cowell,  
Trent Polytechnic Nottingham,  
Barton Street,  
Nottingham

**'No reflection of any ideological commitment to performance pay'**

From Mr James Dalgleish.

Sir, Jimmy Burns's article "BR managers vote for merit pay" (October 10), implies positive support for the principle of merit pay among British Rail managers.

Both the British Transport Officers Guild (BTOG) and the Transport Salaried Staff Association (TSSA) decided to ballot our members on BR's final offer incorporating the new payment system, because of its radical departure from existing arrangements.

However, the British Rail

Board (BRB) sought to circumvent that democratic process by issuing offers of individual contracts with the threat of no pay increase - meaning a loss of 9 per cent monetary value - and compulsory transfer to the new pay system on the first change of post.

Given the threat and the need to preserve a collective agreement and collective control over the transfer to the new system, the BTOG recommended that its members accept, aware that when faced with the option of compulsory

transfer and no pay rise, only a small minority would not yield to BRB intimidation.

The BTOG ballot did result in a 4:1 majority in favour of accepting the terms, but that was no reflection of any ideological commitment to performance pay - it was a practical recognition that the employer was not willing to allow a negotiated settlement.

The TSSA ballot was, of course, never concluded as the association accepted the BR offer one week before the termination date of their ballot.

Your article implied that BR management staff had a favourable attitude to the new pay system. The reality is very different - whilst our members believe that performance should be properly rewarded, they also believe in collective bargaining and trade union representation on pay. The pay system was effectively imposed by the company.

James Dalgleish,  
The British Transport Officers' Guild,  
Room 204/205 East Side Offices,  
Kings Cross Station, N1

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INTERNATIONAL COMPANIES AND FINANCE

Merrill Lynch reports further fall in profits

By Robert Vincent in New York

MERRILL LYNCH, the big Wall Street brokerage firm, yesterday reported another decline in profits to \$55.6m in the third quarter this year, from \$185.1m last time. It described the result as positive in an environment marked by an industry-wide decline in activity.

The group, however, said that its investment banking side had shown a significant improvement as it benefitted from increased takeover activity, and principal transactions also made strong progress.

Merrill's third quarter earnings were up on the second quarter of this year, when the figure was also down year-on-year, at \$53.5m. At the nine-month stage, earnings were well down compared with the same period last year, at \$187m or \$1.67, against \$387m, or \$3.52.

Last year's third quarter results, which were for 13 weeks against 14 this time, include an after-tax gain of just over \$10m from the sale of the company's rights to acquire a partnership interest in its corporate headquarters building in New York.

Total revenues for the third quarter were \$2.8bn, an increase of 5 per cent on the same period last year, while earnings per share were 58 cents, against \$1.78.

The firm's expenses, excluding interest and dividends, continued to rise, by 6 per cent from the 1987 quarter's \$1.7bn. It said, however, that compensation and benefits expenses had declined by 3 per cent because of lower commission-based business and continued reductions in staffing levels.

Investment banking revenues were at a record quarterly high of \$378m and 94 per cent above the figure for last year, reflecting a near doubling in revenues from takeovers and acquisitions and equity underwriting.

Revenues from principal transactions were the second highest ever at \$390m. The 46 per cent increase over the previous year's figure reflected a sharp rise in fixed income trading revenues. Government, municipal and interest and currency exchange revenues were also particularly strong.

The firm also boosted quarterly interest and dividend revenues by 19 per cent to \$1.1bn last time which, after expenses, yielded a profit of \$120m, and saw real estate revenues from Fine Homes International rise by 19 per cent to \$230m.

Asset management and custodial fees went ahead by 4 per cent to \$129m while assets under management aggregated \$78bn at the end of the quarter.

Pepsico rises 27% in third quarter

By James Suchan in New York

PEPSICO, the US soft drink, snacks and fast-food company, yesterday reported a 27 per cent increase in its third-quarter net income, thanks to strong performance in all three businesses.

The suburban New York company, which is enjoying a banner year, yesterday reported record quarterly earnings of \$241.6m or 91 cents a share, as against \$189.9m or 72 cents a share in the 1987 September quarter. Revenues advanced 19 per cent to \$3.2bn.

The good performance was due to gains in profitability in the snack food business, good sales at home and abroad at Kentucky Fried Chicken and a surge in volume in the highly competitive soft-drink business.

At Frito-Lay, the snack-food operation, sales increased by 8 per cent but earnings rose 19 per cent. This was due to margin improvements as well as rapid growth overseas.

At PepsiCo's restaurants, which also include the Pizza Hut chain and Taco Bell, sales were up 11 per cent and earnings advanced 16 per cent, although the comparison was flattered by a special \$8m charge in the 1987 third quarter.

In the soft drink business, sales were up 15 per cent with a 10 per cent gain in earnings. US volume was up 9 per cent, with strong sales by Diet Pepsi, Mountain Dew and brand Pepsi. Volume overseas was up 4 per cent in the quarter.

Earnings for the first three quarters of the year were \$774.5m or \$2.18 on shares on sales of \$8.82bn. Mr Wayne Calloway, the chairman, said that, at the nine-month stage, earnings from continuing operations were ahead of the full-year results for 1987.

"This provides us considerable momentum for excellent results not only in 1988 but also in 1989," he said.

Razzmatazz launch for computer hopeful

Louise Kehoe reports on the latest brainchild of visionary entrepreneur Steve Jobs

CAN Mr Steve Jobs, the personal computer pioneer, do it again? Can he repeat the success of Apple Computer - which he co-founded 11 years ago - at his new venture, Next Inc?

More importantly, perhaps, will his new product be a milestone which, like the Apple II and Macintosh, will significantly change the way computers are used?

After months of rumour and anticipation, Mr Jobs emerged this week in a blaze of publicity to unveil his latest brainchild, the Next computer, and to reclaim his title as a "visionary entrepreneur" of the computer industry.

Mr Jobs, now 33, was deposed as chairman of Apple three years ago, following a bitter power struggle with his former mentor, Mr John Sculley. Within months, he had formed a new venture and gathered a cadre of engineering talent. Since then, Mr Jobs has been closeted at Next Inc. in Palo Alto, California, developing a "dream machine" for university students and teachers.

"It's great to be back," Mr Jobs told his cheering audience of some 3,000 computer, software and semiconductor industry executives at the product launch in San Francisco on Wednesday. "We've been working hard on this and it is incredibly great," he boasted.

The event, as much as the computer, had become the subject of enormous speculation throughout the computer industry. Tickets to the invitation-only affair were said to have changed hands for up to \$300. "It is the event of the decade," said a software developer waiting in line at the entrance. "It is the Woodstock of the computer industry."

Compared to the raucous product launches put on by Mr Jobs in his Apple days, however, the Next launch was a subdued affair. Missing were the blaring pop music and the



A blaze of publicity: Steve Jobs at the Next launch

elaborate video effects. Instead, Mr Jobs adopted a simple and elegant style for his comeback.

"We are older now," said Mr Jobs, "in our early thirties," as he drew comparisons between the power of the Next computer and those he had introduced at Apple. The message seemed to be that the Next computer, and Mr Jobs himself, are more sophisticated than in earlier times.

Throughout a three hour demonstration of the product, presented almost single-handedly by Mr Jobs, he held the crowd's attention. The Next machine did not disappoint his followers, and even critics conceded that they were impressed.

With three-dimensional displays of the images of molecules reacting to changes in temperature and pressure, and with synthesized music created by manipulating mathematical formulae, Mr Jobs demon-

strated the power of the machine to create "a university on the desktop."

He showed his computer scanning through thousands of pages of reference works, in seconds, to come up with appropriate quotations and dictionary definitions. And, using the computer's object-oriented programming language, he wrote simple programs in a matter of moments. Rather than a tool, the computer becomes a "partner" in thought," Mr Jobs said.

To satisfy the heightened expectations for his new computer, and to live up to his reputation as an innovator, Mr Jobs had to demonstrate technology breakthroughs.

These came in the form of system software that makes the Next machine as easy to use as a personal computer yet very much more powerful; an optical disk drive that holds up to 266 Megabytes of data on a

removable, erasable optical disk; a sound system that enables the computer to perform compact disc-quality music or high quality digitised speech; and in two custom integrated circuits that endow the Next machine with the architecture of a mainframe computer on a single circuit board.

For the moment, Mr Jobs will sell his Next computer only to the students and faculties of the 3,000 universities and colleges around the US.

"We collaborated with the most demanding group of people in the world," he said of the 23 colleges that aided Next in defining its product. "We asked them to tell us their dreams."

Fulfilling these dreams has meant coming up with a very powerful computer with high resolution graphics and a huge data storage capacity. The academics might however, have wished for a lower

price. At \$6,500 for a fully configured system with a substantial base of "bundled" software, the Next machine is a considerable investment, but analysts questioned whether it is affordable by most college students.

Many were surprised that Next has no plans, at least at present, to market the computer to users of technical workstations or to business computer users. Although Mr Jobs extolled universities as "Fortune 500 companies in disguise" with multi-million dollar budgets, others pointed out that most colleges are not big spenders.

Mr Jobs appears, however, to be following the "get them while they are young" strategy that won him loyal customers at Apple Computer. There, he promoted the use of personal computers in schools by giving educators hefty discounts.

Today, Apple's early users are beginning to carry their influence into the business world. For Next, the road from college to business should be much shorter.

The success of the Next machine will depend largely, however, upon the willingness of software publishers to develop application programs for it. To date, only a handful of software concerns have signed up.

In a move that could have a big influence on software developers, however, Next has licensed IBM to use its system software which will enable IBM personal computers and workstations to run the same programs as the Next machine.

"IBM has a much broader market and has the ability to incentivise software developers," Mr Jobs said.

While Next risks aiding an important competitor, its agreement with IBM clearly demonstrates the young company's ability to influence a much broader sphere of computing than it is currently addressing.

CBS makes strong gains on higher interest income

By Our New York Staff

CBS, the New York broadcasting company, has unveiled record income for both the third quarter and the first nine months of this year. The strong gain was the result of a substantial increase in interest income as well as higher broadcast and joint venture earnings.

Net income for the third quarter rose to \$99.9m or \$2.72 a share from \$90.1m or \$2.31 a year earlier on sales ahead 4 per cent at \$568.8m. Income from continuing operations for the 1987 quarter was, however,

\$32.9m or \$1.27 a share. In the first nine months, the group, now shorn of its record and publishing businesses, lifted income to \$1.1bn or \$43.16 a share from \$300.9m or \$7.94 a share the year before. Sales rose from \$1.99bn to \$2.2bn.

The figure for this year, however, includes \$865.6m from the sale of the record operations to Sony of Japan. Income from continuing operations came out at \$243.4m against \$113.5m for the nine-month period last year.

Earnings for the first three quarters of the year were \$774.5m or \$2.18 on shares on sales of \$8.82bn. Mr Wayne Calloway, the chairman, said that, at the nine-month stage, earnings from continuing operations were ahead of the full-year results for 1987.

"This provides us considerable momentum for excellent results not only in 1988 but also in 1989," he said.

Gannett ahead at \$75.1m despite sluggish advertisement market

GANNETT, the US news media group which publishes USA Today, pushed net income up to \$75.1m from \$70.5m in the third quarter, writes Robert Vincent in New York. The group, which has been battling with a sluggish advertisement market, said newspaper earnings had advanced slightly in the period.

The increase in total income raised quarterly earnings from 44 cents to 47 cents and was achieved on revenues which advanced by 7 per cent to \$804.8m, compared with last year's quarter. For the nine months, net income rose 16 per cent to \$246.62m or \$1.52 against the year ago period, on revenues ahead 7 per cent to \$2.41bn.

Gannett, which publishes 89 daily newspapers, said newspaper advertising income rose 1 per cent in the quarter, while at its flagship, USA Today, advertising pages were down fractionally at 97, compared with the previous year's 87.

But because of the rate adjustments and a higher rate base, advertising revenues at

the newspaper were lifted by 17 per cent in the quarter. On the broadcasting side, the company pushed up revenues by 10 per cent in the quarter, helped by two new stations which it purchased earlier this year. Revenues from the radio stations advanced 5 per cent.

Advertisement for Standard & Chartered featuring various financial products and services for companies like RENICO, ASSOCIATED FRESH FOODS LIMITED, AJS INDUSTRIES LIMITED, THE GOLDSMITHS GROUP, and THE BRICOM GROUP.

Advertisement for SHIKOKU CHEMICALS CORPORATION offering U.S. \$50,000,000 5 3/4 per cent Guaranteed Bonds Due 1992 with Warrants, issued by The Industrial Bank of Japan, Limited.

INTERNATIONAL COMPANIES AND FINANCE

# BP sells 60% stake in Agnew mine

By Chris Sherwell in Sydney

WESTERN MINING, the world's third-largest nickel producer, is set to lift its output almost 25 per cent by purchasing a controlling 60 per cent stake in the Agnew nickel mine joint venture from BP Australia.

The sale yesterday, for an undisclosed price, means the mine in Western Australia will almost certainly resume operations after being shut in 1986 when it was losing money.

The deal covers the Agnew mine and nearby exploration joint ventures, and is subject to approval by the Western Australian Government. Once that is received, Western Mining said, the future of the project would be discussed with the other joint venturer, Brisbane-based MMH Holdings.

BP Australia and MMH had discussed whether to re-open the mine, but no decision was taken while BP considered whether to sell out altogether. MMH passed over the chance of buying BP's stake, but yesterday declined to comment on the question of whether it too would sell.

The mine has reserves of 1.26m tonnes of ore grading 2.3 per cent nickel and a further 310,000 tonnes grading 4.5 per cent at the nearby Rocky's Reward deposit. In 1986 it produced a total of 10,000 tonnes of nickel-in-concentrate.

Western Mining's nickel output in the year to June was 41,000 tonnes, down from the previous year's 44,000 tonnes because of a strike. It produces an estimated 6 per cent of world production, and its two competitors are Inco of Canada, the world's largest producer, and Falconbridge.

The group owns and operates mines at Kambalda and Windarra, also in Western Australia, a nickel smelter near Kalgoorlie and a nickel refinery near Perth. It is already entitled to 9.5 per cent of Agnew's production through a separate agreement between its Nickel Services subsidiary and Seltrus Mining, holder of BP Australia's 60 per cent stake.

Western Mining has long had a vested interest in the Agnew mine because in 1978 the capacity of its smelter at Kalgoorlie was expanded to 450,000 tonnes a year in order to toll smelt the concentrates from Agnew.

BP said it would look for new opportunities in Australia. CREA, the Australian resources company 49 per cent owned by BHP of the UK, will pay an 18-cent-a-share unbranded interim dividend, up from 5 cents, Renter reports from Melbourne.

The full-year 1987 payout was 19 cents.

# Reliance goes big on deregulation

David Housego on how two big Indian concerns have joined forces

In the corporate life of India there has been no precedent. The tie-up this week between Reliance, a fast-growing textiles and petrochemicals group, with Larsen and Toubro, one of India's main engineering concerns, marks the first time that two large houses have been allowed to combine forces in a country where rules and regulations have until now been designed to prevent companies from becoming too big.

The move shows that Prime Minister Rajiv Gandhi's push towards deregulation, whatever hiccups it has suffered over the past two years, is still alive and kicking.

It could pave the way for other takeovers and alliances in an industrial sector where companies need additional size to achieve economies of scale and handle bigger projects.

It also shows the growing appetite of the Ambani family which runs Reliance and which is quickly moving up to challenge the Tatas and the Birlas as the largest of the Indian industrial groups.

Two Reliance directors are joining the board of L&T, in which it is already the largest private shareholder with an estimated 10 per cent. However, these are only the initial formal elements of an accord that amounts to a friendly takeover of L&T, a widely diversified engineering group with interests in nuclear power plant construction, electronics, cement, shipping and process plant manufacture.

L&T has a reputation of good management and strong technical expertise. But Mr Dhirubhai Ambani, Reliance's chairman who began his career as a trader in the Gulf, clearly sees the group as broadening its activities still further.

With L&T's construction expertise, he sees the group as able to take up a proposal of the Maharashtra state government for a mammoth project to build a tunnel from Bombay Island to the mainland which would be privately financed and paid for out of toll charges.

He is planning a Rs6bn (US\$1.2bn) sponge iron-based steel plant in the south. He is thought to be negotiating for a stake in Siemens India, and also in Bombay Suburban Electric Power Company, a public

sector utility, that would give Reliance a further entry to the power equipment industry.

The Ambanis have a reputation that sets teeth on edge among politicians in Delhi but that commands admiration from the business community in Bombay which prizes their strategic foresight and pioneering success in raising large amounts of money from the Indian public. The Ambanis are one of the few Indian groups that has grown by raising equity capital rather than borrowing from the state-owned financial institutions.

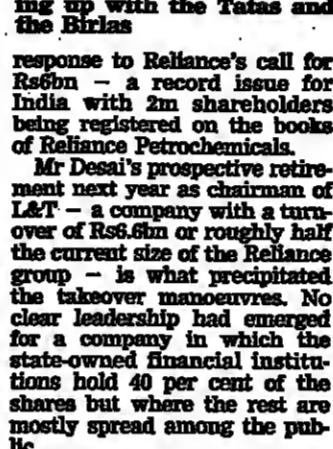
Their close connections with Mr Gandhi's government has enabled them to obtain industrial licences at a rate not dreamt of by most companies while blocking the advance of their competitors. They have had import duties lowered in their favour (on asphalt, for instance, as a seedstock for petrochemicals) and were able this summer to launch a Rs6bn convertible debenture for their new Reliance Petrochemicals subsidiary in defiance of regulations that forbid greenfield companies from making such issues.

But among bankers and businessmen it is Mr Dhirubhai Ambani's ability to think long term, to build plants that can compete internationally, and to win the confidence of small investors that commands respect. "I have not met a man of such powerful thinking," said one merchant banker in Bombay.

Mr Ambani says himself that what interests him is to "build up international capacities and to participate in the international market" - a declaration of faith rare for Indian businessmen who have prospered on a largely protected domestic market.

But Mr Ambani is an open admirer of South Korean giants like Hyundai and Pohang Steel which have flourished by being internationally competitive in both price and quality.

Mr N.M. Desai, L&T's chairman, firmly places himself among Ambani's fans. "I have not met a man with such a capacity for innovative financing," he says. Investors last month subscribed Rs12bn in



Dhirubhai Ambani: keeping up with the Tatas and the Birlas

be more different in character. Mr Desai, the son of a high court judge, is an urbane, professional manager. Mr Ambani is a self-made man with the tenacity of a street fighter. "My success is my only enemy," he says.

For the immediate future, policy decisions and strategy will be co-ordinated by placing two non-executive directors on L&T's board. One of them is Mr Mukesh Ambani, elder son to Dhirubhai. Day-to-day running of the company will lie with the existing management team. But over the longer term - perhaps in a year or two when Mr Desai finally steps down - it is likely that Mukesh will take over as chairman.

Mr Desai's belief is that L&T will retain its corporate identity and image within the Reliance group. But he says himself that "the crux is whether and when Reliance will exercise an active role in managing L&T" - which suggests he has some doubts.

One immediate gain to L&T from the marriage will be the Ambanis' clout in obtaining industrial licences from the Government. L&T lost two recent projects for refineries because of its lack of political influence in Delhi. Licences to increase capacity - will also enable it to achieve economies of scale with larger plants.

Over the longer term, L&T should also benefit from Reliance's financial strength and rapid expansion. "At L&T we shudder at only one thing," says Mr Desai, "the flattening of the growth curve and then a dip."

L&T experienced some of that a couple of years ago when sales and profits stagnated before rising sharply last year. "Financially and business-wise, we have never been as strong as we are today," Mr Desai adds.

Reliance Industries has also seen profits climb back after falling badly in 1986. On the basis of current projects the two groups expect combined sales of Rs40bn to Rs50bn in a couple of years. Further acquisitions could add to this. Nobody doubts that Mr Ambani's ambition is to overtake the Tatas and Birlas - and that the distance between him and them is closing.

# Nan Fung plan dropped

MR CHEN Din-Hwa, chairman and controlling shareholder of Hong Kong-listed Nan Fung Textiles Consolidated, has abandoned plans to take the company private because of problems determining its value, AP-DI reports from Hong Kong.

Directors said Mr Chen had told them he could not make a

buy-out offer that would be fair both to himself and to minority shareholders because results for the company's main spinning business had fluctuated broadly in recent years and its prospects were unclear.

Spinning results have ranged from a loss of HK\$16m (US\$2m) in 1982 to a profit of HK\$28m in 1987-88.

# Brierley raises offer for Molokai

INDUSTRIAL EQUITY Pacific (IEP), Sir Ron Brierley's Hong Kong company, has raised its offer for Hawaii-based Molokai Ranch to US\$65 a share from \$45, AP-DI reports.

The new offer values Molokai,

an agriculture and property company, at about \$67m.

The company said it had held discussions with a Molokai board special committee, which in exchange had agreed to tender its 16 per cent stake.

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A copy of the Notice of Meeting setting out the Extraordinary Resolution which was passed at the Meeting is available for inspection at the offices of the Paying Agents set out below.

**PRINCIPAL PAYING AGENT**

Citibank, N.A.  
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London WC2R 1HB.

**PAYING AGENTS**

Citicorp Investment Bank (Citibank, N.A., Avenue de Tervuren, 249, B-1150 Brussels.)  
Citicorp Investment Bank (Luxembourg) S.A., 16, Avenue Marie Therese, Luxembourg.  
Citicorp Investment Bank (Switzerland), Bahnhofstrasse 63, CH-8022 Zurich.

**DFC FINANCE (OVERSEAS) LIMITED**  
14 October, 1988

**COMMERCIAL VEHICLES**

The Financial Times proposes to publish this survey on:

**9th November 1988**

For a full editorial synopsis and advertisement details, please contact:

Colin Davies  
on 01-248 8000 ext 3240

or write to him at:

Bracken House  
10 Cannon Street  
London  
EC4P 4BY

**FINANCIAL TIMES**  
MARKET & BUSINESS NEWS

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NEW ISSUE 13th October, 1988

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4 7/8 per cent. Bonds due 1992  
with Warrants

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Nomura International Limited	Mitsubishi Finance International Limited
Bank of Tokyo Capital Markets Group	Barclays de Zoete Wedd Limited
Baring Brothers & Co., Limited	BNP Capital Markets Limited
County NatWest Limited	Credit Suisse First Boston Limited
Daiwa Europe Limited	Dresdner Bank Aktiengesellschaft
Robert Fleming & Co. Limited	IBJ International Limited
Kleinwort Benson Limited	LTCB International Limited
Merrill Lynch International & Co.	Mitsubishi Trust International Limited
New Japan Securities Europe Limited	The Nikko Securities Co., (Europe) Ltd.
Nippon Credit International Limited	Ryoko Securities (H.K.) Limited
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These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE 13th October, 1988

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**Towa Real Estate Development Co., Ltd.**

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5 per cent. Guaranteed Bonds 1992  
unconditionally and irrevocably guaranteed by

**The Tokai Bank, Limited**

with

**Warrants**

to subscribe for shares of common stock of  
Towa Real Estate Development Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited	Tokai International Limited
Barclays de Zoete Wedd Limited	Baring Brothers & Co., Limited
Chuo Trust International Limited	County NatWest Limited
Credit Suisse First Boston Limited	Daiwa Europe Limited
Dresdner Bank Aktiengesellschaft	Robert Fleming & Co. Limited
Goldman Sachs International Limited	Kleinwort Benson Limited
KOKUSAI Europe Limited	Kosei Europe Limited
LTCB International Limited	Maruman Securities (Europe) Limited
Merrill Lynch International & Co.	Mitsui Trust International Limited
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INTERNATIONAL COMPANIES AND FINANCE

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Tel: (1) 42.96.93.50 Secretary General : Gilbert LICHTER
Telex: 220164

Cap Gemini doubles income and plans rights

By George Graham in Paris
CAP GEMINI SOGEL, the leading French software company, has reported doubled pre-tax profits in the first half of this year and plans a FF1,600m (90.95m) rights issue within the next two months.

Stora integrates Swedish Match

By Robert Taylor in Stockholm
STORA, Europe's biggest pulp and paper concern, yesterday announced a major reorganisation of the company and a substantial improvement in its profits for the first eight months of the year.

De Dietrich potential bid target

By Paul Batts in Paris
DE DIETRICH, the French household appliances group, has emerged this week as the latest potential target for a hostile takeover bid on the Paris bourse.

Schimberni to head publisher

By Alan Friedman in Milan
MR MARIO SCHIMBERNI, the 65-year-old Italian business executive who was ousted last December from the chairmanship of Montedison, resigned yesterday as chairman, chief executive and majority shareholder of a Rome-based publishing house.



Mario Schimberni: return to public life
Although the Italian business world is convinced that Mr Schimberni's new venture as a publisher is only the first of a series of initiatives, the former Montedison chief said yesterday he plans to plunge into the work of reviving Curcio's flagging fortunes.

De Dietrich has emerged this week as the latest potential target for a hostile takeover bid on the Paris bourse. The company, which with Schenker is the last remaining large independent French engineering firm in the household appliance sector in a market dominated in France by the state-controlled Thomson electronics group, said this week it would defend itself from any hostile takeover bid.

Accor half way profit tripled

By Our Financial Staff
ACCOR, the French hotel group, yesterday reported that first-half group net profit tripled, primarily on strong growth in catering and luncheon voucher services and sales of restaurant chains in France and the US.

SAS to enter the aircraft operating leasing market

By Robert Taylor in Stockholm
SCANDINAVIAN Airlines System is about to enter the aircraft-leasing market with the official launch next week of a London-based company which will manage the operating leasing of medivac and medicine-haul aircraft.

Bergesen results

By Karen Fosell in Oslo
BERGesen, Norway's leading bulk shipowner, posted group net profits of Nkr296m (\$43.6m) in the first eight months of this year, compared with Nkr199m in the same period of 1987.

U.S. \$100,000,000
B.B.L. International N.V.
Floating Rate Notes Due 1999
Guaranteed on a Subordinated Basis as to payment of principal and interest by BBL
Banque Bruxelles Lambert S.A./ Bank Brussel Lambert N.V.
Interest Rate 8 3/4% per annum
Interest Period 14th October 1988 14th April 1989
Interest Amount per U.S. \$5,000 Note due 14th April 1989 U.S. \$221.18
Credit Suisse First Boston Limited Agent Bank

U.S. \$100,000,000
ÖSTERREICHISCHE LANDESBANK AKTIENGESELLSCHAFT
Floating Rate Subordinated Notes Due 1999
Interest Rate 8 3/4% per annum
Interest Period 14th October 1988 14th April 1989
Interest Amount per U.S. \$5,000 Note due 14th April 1989 U.S. \$221.18
Credit Suisse First Boston Limited Agent Bank

Helaba Frankfurt
Hessische Landesbank - Girozentrale - (the "Bank")
NOTICE
to the holders of the U.S.\$100,000,000
8 per cent. Notes due 1996 of the Bank
NOTICE IS HEREBY GIVEN to the Noteholders that, at the Meeting of the Noteholders convened by the Notice published in the Financial Times and the Luxemburger Wort on 14th September, 1988 and held on 10th October, 1988, the Extraordinary Resolution set out in such Notice was duly passed.

Helaba Frankfurt
Hessische Landesbank - Girozentrale - (the "Bank")
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Floating Rate Notes due 1996 of the Bank
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Hessische Landesbank - Girozentrale - (the "Bank")
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9 1/2 per cent. Notes due 1991 of the Bank
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Planned Nordic bank link hits snags

By Sara Webb in Stockholm
PLANS by two of the biggest Nordic banking groups to cooperate in the Nordic region have run into difficulties with the Swedish authorities.

NOTICE OF INTEREST RATE
FRANKLIN SAVINGS ASSOCIATION
\$100,000,000
Collateralized Real Yield Securities
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NOTICE IS HEREBY GIVEN, pursuant to Section 4(a) of the Calculation Agency Agreement, dated as of April 15, 1988, between Franklin Savings Association and The Industrial Bank of Japan Trust Company, as Calculation Agent, that the interest rate for the above-captioned Bonds for the Interest Period from and including October 15, 1988 to and including January 14, 1989 is 6.94% and the Semiannual Bond Equivalent is 7.0%.

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\$170,000,000
Collateralized Real Yield Securities
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INTERNATIONAL COMPANIES AND FINANCE

British engineering groups announce plans for merger

By Ray Bashford in London

MATTHEW HALL and Amec, UK engineering and property groups, have concluded three months of negotiations with an agreement to merge in a deal which values Matthew Hall at £130m (£221m).

The companies confirmed details of the deal yesterday after widespread stock market speculation on Wednesday and the London Stock Exchange said that it would be making "friendly enquiries" into activities which preceded the offer.

Mr Alan Cockshaw, Amec chairman, said that he was "very excited" about the speculation and that he favoured a Stock Exchange investigation.

Amec is offering 5 convertible preference shares and £1.75 in cash for every four Matthew Hall shares. Based on yesterday's closing price of 95p for the preference shares, the offer values Matthew Hall shares at 166.25p compared with a closing price of 179p steady on the day.

The shares jumped 35p on Wednesday amid the speculation which preceded an announcement from Matthew Hall that it was holding talks

over discussions with an unnamed group.

The combined group would have had a turnover of £1.5bn at June this year, making it one of Europe's four biggest engineering and construction groups.

The merger of the groups is aimed at providing "more strength and flexibility" in all areas of engineering and construction activities, directors said.

Mr Cockshaw stressed the importance that a continuation of Matthew Hall's strength in engineering and Amec's construction capabilities would have in developing a more competitive design and construction operation.

"The one thing we haven't done in Britain is to combine design and construction and the Europeans are very good at it," he said.

He saw very little overlap between the two groups.

Sir George Jefferson, chairman of Matthew Hall, said that he had examined several alternative routes for development but concluded that a link with Amec offered most potential. *See Page 24*

UK hotels group makes West German acquisition

By Vanessa Houlder in London

QUEENS MOAT Hotels, the UK hotel group, yesterday took another major step into continental Europe with an agreement to buy seven hotels in West Germany from Bass, the British brewing and leisure group, for £96m (£163m). The acquisition will be partially financed by a £57.5m rights issue.

The purchase follows a series of hotel acquisitions on the continent in the past two years, and is in line with Queens Moat's policy of expanding away from the UK into markets where hotels can be bought more cheaply. The deal, which makes Queens Moat the largest owner-operator of hotels in West Germany,

gives it a total of 125 hotels, with 13,520 rooms, in five European countries.

Queens Moat has bought seven Crest hotels, which are all in or close to major cities and most of which are four-star standard with extensive leisure and conference facilities. The deal follows the acquisition last October of 16 Crest hotels in West Germany, the Netherlands and Belgium and means that Queens Moat now has the remaining high quality hotels in the Crest chain in West Germany.

Bass said that it was selling the hotels in order to concentrate on its Holiday Inn hotels on the continent and on its Crest Hotels in the UK. Following the sale, it has 15 hotels in Germany through its Holiday Inns International subsidiary.

The remaining Crest hotels on the continent will, with three exceptions, be progressively incorporated into the Holiday Inn brand, it said. Queens Moat's continental expansion began in November 1986 when it bought the Bilderberg chain of hotels in the Netherlands. The deal furthers its presence in the luxury city centre market that it established last August when it bought eight Holiday Inns from Globana. Until then, it had concentrated on provincial commercial hotels with a heavy emphasis on business conferences.

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Kymmene profits surge to FM754m

By Olli Virtanen in Helsinki

KYMMENE, Finland's leading forest products group which is currently building a large LWC paper mill in Irvine, Scotland, has reported a FM754m (£175m) profit before appropriations and taxes for the first eight months of the year. This represents a 40 per cent

increase from the same period in 1987 but at the same time the group's turnover increased 66 per cent to FM6.8bn largely due to the acquisition of Schamman, another Finnish pulp and paper group. Kymmene's comparable turnover increased 10 per cent.

Schamman's weaker financial position pulled the group's solvency ratio down from 48 per cent at the end of last year to 40 per cent in eight months. Earnings per share during the period amounted to FM10.50, down from FM12.40 twelve months earlier.

Solvay bolsters defences with Bfr500m poison pill

By Tim Dickson in Brussels

SOLVAY, Belgium's leading chemicals concern, has taken steps to strengthen the controlling position of the Janssen family by issuing a Bfr500m (\$13.1m) private debt instrument with 2.4m warrants attached. The "poison pill" which was approved by shareholders at an EGM in June, has widely been seen as one of the toughest measures by a Belgian company to protect itself from an unfriendly takeover bid.

The floating rate loan has for the moment been fully taken up by Solvay, the Janssen family controlled holding company which owns 26 per cent of Solvay's equity.

Subject to board approval, however, 75 per cent of the loan will be transferred to a

small number of institutions of European and international repute, an operation which is "aimed at defending the long-term strategy of Solvay in the very unlikely case that the company would be threatened by an unfriendly takeover action."

If the warrants are issued, more than 50 per cent of Solvay's enlarged capital will be in safe hands.

A spokesman explained yesterday that institutions involved in the transfer could only sell their shares with the permission of the board. If the potential buyer was considered unsuitable, however, an alternative investor would be found.

First City earns \$23.6m

By Our Financial Staff

FIRST CITY Bancorporation, the Houston bank rescued earlier this year by a group led by Mr A. Robert Abboud, said it earned \$23.6m or 97 cents per share in its third quarter ended September 30.

For the period from April 20 to September 30, net income was \$40.8m or \$1.67 a share, the company said. The bank's reporting period began on

April 20 when Mr Abboud, a former chairman of First City, and an investor group took over the bank and created a new corporation.

Because of this the bank did not release third-quarter earnings for 1987. The old First City Bancorporation lost \$108.4m or \$3.38 a share in the third quarter of 1987.

QUEENSLAND COAL FINANCE LIMITED

U.S. \$46,000,000 Floating Rate Notes due 1996

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of clause 6(b) of the terms and conditions of the Notes, \$1,840,000 in aggregate principal amount of the above captioned Notes will be redeemed on November 14, 1988 at the principal amount thereof together with accrued interest thereon to said redemption date. The aggregate principal amount of the Notes outstanding on and after the redemption date will be \$28,050,000.

Table with 10 columns of serial numbers for the notes to be redeemed.

The above Notes selected were drawn individually by lot in the presence of a notary public. Interest on said Notes to be redeemed shall cease to accrue on the redemption date and on said date the redemption price will become due and payable on demand to the holder of the Notes to be redeemed. Payment of the Notes to be redeemed will be made upon presentation and surrender thereof, together with all coupons appertaining thereto maturing subsequent to the redemption date, at the office of BankAmerica Trust Company of New York, 60 Broadway, New York, New York 10004, U.S.A. Also: Debt Securities Processing, 21st Floor, or at the option of the holder, at Bank of America NT and SA, Bank of America Tower, 12 Harbour Road, Hong Kong, or Bank of America NT and SA, 25 Cannon Street, London EC3N 3AF, England, Attn: Mr. D. F. Roberts, Settlement Dept., or Bank of America NT and SA, Boulevard Royal, 1053 Luxembourg, or Banque Internationale a Luxembourg, S.A., 2 Boulevard Royal, 1053 Luxembourg. Coupons which shall mature on or before said redemption date should be detached and surrendered for payment in the usual manner.

QUEENSLAND COAL FINANCE LIMITED By: BankAmerica Trust Company of New York, as Principal Paying Agent

Date: October 14, 1988

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Table with columns for serial numbers and amounts, listing partial repayment details for U.S. \$175,000,000.

U.S. \$225,000,000



Crédit Lyonnais

Floating Rate Notes Due October 1996

Interest Rate 8 1/4% per annum
Interest Period 14th October 1988 to 14th April 1989
Interest Amount per U.S. \$10,000 Note due 14th April 1989 U.S. \$445.52

Credit Suisse First Boston Limited
Reference Agent

VENTURE CAPITAL

The Financial Times proposes to publish this survey on: 30th November 1988

For a full editorial synopsis and advertisement details, please contact: Tim Davis on 01-248 8000 ext 4161

Bracken House
10 Cannon Street
London EC4P 4BY



Banco de la Nacion Argentina
U.S. \$195,000,000

Floating Rate Notes due 1994-1997
For the period 17th October, 1988 to 17th April, 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8% per annum...

The Industrial Bank of Japan, Limited
Agent Bank

Tenneco Inc



The 1988 fourth quarter dividend of 76¢ per share on the Common Stock will be paid December 13 to stockholders of record on November 10...

U.S. \$100,000,000
Republic New York Corporation

Floating Rate Subordinated Notes due July 2010
Notice is hereby given that for the period from October 14, 1988 to January 17, 1989 the Notes will carry an interest rate of 8 1/4% per annum...

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194 Amstel, 1075 LE Amsterdam, The Netherlands
With reference to the dividend announcement of 26th July 1988, we hereby inform you that all shares which were received until 26th August 1988 for holders of dividend coupon no. 17, have been paid.

INTERNATIONAL CAPITAL MARKETS

Dollar issues suffer net losses in narrow trading

By Dominique Jackson

INTERNATIONAL BONDS

THE Eurobond market was in thrall to the US trade figures yesterday with virtually no business seen ahead of the data, although one new dollar straight issue emerged to a surprisingly warm reception.

Secondary market prices of dollar-denominated bonds slipped in line with US Treasury and the currency itself on the news that the August trade gap widened to \$12.1bn, at the top end of expectations. However, short covering soon set in and most issues recovered most, though not all, of their losses by the end of the day.

INTERNATIONAL BONDS

Switching from the existing issue into yesterday's deal reportedly offered an attractive couple of basis points yield pick-up. Both the top credit of the borrower and the parity value of the issue held up well in the face of a secondary market set back on the trade figure announcement.

Canadian dollar bonds did not react as badly to the US trade news as their US counterparts, one factor which helped to prompt the launch of a new deal in the currency which is still finding favour with European investors. Scotiabank led a \$300m five-year deal for Telesat Canada, the 50 per cent state-owned satellite communications monopoly in which Bell Canada has a stake.

INTERNATIONAL BONDS

According to market analysts at Swiss Bank Corporation investment banking, the Canadian dollar seems set to remain an attractive investment for European investors ahead of the US election.

Despite a positive yield curve, yields are significantly higher than their US counterparts and the Bank of Canada does not seem likely to ease short-term rates. Dresner Bank led a DM150m seven-year issue for ADT Finance, a unit of ADT Bermuda, formerly International services group, the Hawley group. While the terms at 6 1/2 per cent and 100% were not considered unreasonable, dealers said the unfamiliar name of the borrower which has never tapped the German capital markets before, could show demand. The deal was quoted bid at a discount equal to its total fees by the end of the day.

Kidder Peabody moves into Italy

By Stephen Fisher, EuroMarkets Correspondent

KIDDER PEABODY, the Wall Street investment bank controlled by General Electric of the US, said yesterday it had set up an equity stake in Sopaf, the Italian merchant bank, and Paolo, its investment banking subsidiary.

It describes the move as the first in a strategy to ally itself with domestic banking firms in Europe in readiness for 1992. Societa Partecipazioni Finanziarie was founded by Mr. Jody Peabody, 35, whose family owns 72 per cent of the company. Twenty per cent of the shares are traded on the Milan stock exchange, and the remaining 8 per cent are owned by the Peabody family.

Kidder will buy an initial 5 per cent stake in Sopaf from Mr. Peabody for \$2.2m. The agreement allows it to add a further 5 per cent between January and the end of April 1991. It will take a 25 per cent stake in Paolo by next July, at an undisclosed price, and may expand that to 50 per cent by April 1991.

Mr. Max Chapman, Kidder's president and chief executive officer, said his firm "has made the strategic decision to ally itself with country-specific investment banking firms with a high degree of market knowledge of the local business environment and the opportunities that the 1992 Europe initiatives will present."

An official in New York said the firm regards this as the most cost-effective way to enter markets in which it does not have a presence, but would not say whether specific discussions were going on elsewhere. Kidder is 80 per cent owned by General Electric of the US, which is connected with the British company of the same name.

Sopaf is regarded as one of the leading merchant banks and buy-out companies in Italy. Apart from its 50 per cent stake in Paolo, Sopaf has 53 per cent of Finova, a venture capital company, and 77 per cent of Cifin, a real estate company. Sopaf's market capitalisation at the end of September was \$129m.

Paolo, a full service investment bank, is a consortium of which Kidder is a partner directly with the floor brokers of the Milan Bourse at discounted rates. Mr. Peabody said the alliance would allow his firm to use the Kidder's technology, product knowledge, financing techniques and capital on behalf of its Italian clients. It would enhance its plans for investments outside of Italy.

UK banker moves to IBJ

By Dominique Jackson

MR MICHAEL Webber has resigned from his position as regional director with County NatWest, and will be joining IBJ International. Mr. Webber, who was with County NatWest for three years, will take up a new post at IBJ as director with responsibility for corporate finance and new issue business for non-Japanese clients.

News of Mr. Webber's move follows an announcement on Wednesday that Mr. Peter Bresser, who has worked 20 years at UBS Securities to join the merchant banking arm of Kleinwort Benson, where he will be a director with responsibility for international fixed income sales.

Mr. Bresser is due to join Kleinwort in December at the same time as Mr. Graham Abanto, formerly of Goldman Sachs, also takes up a position at Kleinwort. These appointments follow that of Mr. Marc Rinaldi, who joined Kleinwort Benson Securities in July as director in charge of risk management systems.

Slow debut for Air Canada

By David Owen in Toronto

AIR CANADA shares began trading on the country's five leading stock exchanges yesterday just six months after Mr. Brian Mulroney's Conservative Government announced plans to sell off 45 per cent of the state-controlled airline.

Brokers said trading was disappointing, however. In morning trading in Toronto, the stock failed to make the exchange's list of the 10 most active industrial issues.

The initial premium of 6 1/2% to the Cdn. issue price was also lower than many had anticipated.

NEW INTERNATIONAL BOND ISSUES

Table listing new international bond issues with columns for currency, amount, coupon, price, maturity, fees, and book number.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 13.

Large table listing international bond prices and yields, categorized by currency (US Dollar, Canadian Dollar, etc.) and maturity.

FLUATING RATE NOTES

Table listing floating rate notes with columns for issuer, amount, coupon, price, maturity, and yield.

CONVERTIBLE BONDS

Table listing convertible bonds with columns for issuer, amount, coupon, price, maturity, and yield.

Straight Bonds: The yield is the yield to redemption of the mid-price amount issued in millions of dollars unless otherwise indicated. Convertible Bonds: Yield is calculated on the basis of the current price of the convertible bond. Coupon is the coupon rate for US dollars. Coupon is the coupon rate for other currencies. Denominated in dollars unless otherwise indicated. Cdn. = Canadian dollar. Cdn. = Canadian dollar. Cdn. = Canadian dollar.

TD THE TORONTO-DOMINION BANK

(a Canadian chartered bank)

¥4,000,000,000

7 1/2% Nikkei Stock Average Deposit Notes due September 6, 1992

Goldman Sachs International Corp. IBJ International Limited

Handwritten signature and date: 10/14/88

April, 1988

Trade figures make little impact on US Treasuries

By Anatolia Kalotay in New York and Stephen Fidler and Dominique Jackson in London

THE US BOND market received yesterday's worse than expected trade figures with equanimity, ending only marginally down on the day.

early evening, the long bond stood at 10 1/2, only 1/4 point below its Wednesday close. The long bond yield was 8.91 per cent.

GOVERNMENT BONDS

The Federal funds rate floated between 5 1/2 and 5 3/4 per cent, ending the day at the low end of this range and there were no money market operations by the Federal Reserve.

IN LONDON, gilts ended up to 1/4 point down on the day after earlier falls of up to 3/4 point.

There was little market impact from the UK Labour statistics, released yesterday morning, despite the potentially worrying message from figures showing average earnings in the UK

view rising at an annualised 3.25 per cent in August. The relative strength of the market was attributed to further buying of stock by the Bank of England. It has to do this because of the Government's budget surplus in order to conform to the Government's full funding policy.

There was little immediate reaction to plans to introduce a new series of so-called capital bonds. The bonds are meant to stimulate savings and to help take the steam out of a UK consumer boom.

JAPANESE government bonds

ended stronger in London after volatile day's trading, with the key feature again the strength of the dollar against the yen.

France steps up process of securitisation

George Graham reports on measures to introduce mortgage-backed paper

France has already carried the process of securitisation a long way with the creation of large and flourishing markets in commercial paper and certificates of deposit, but the new measures announced by the government aimed at allowing the creation of new "fonds communs de creances", bringing together pools of mostly mortgage debts, goes a step further.

It is the US to be the model, mortgage-backed securities could eventually amount to much more than several billion francs, although even in the US it took years for the product to develop, and the most spectacular expansion took place only in the early 1980s.

Where commercial paper allowed corporate borrowers to go directly to the financial markets, cutting out the traditional bank middle man, the new measures appear at first sight to be most promising for the banks, who will have much more flexibility in managing their balance sheets through the issue of these debt-backed securities.

But Mr Pierre Berégovoy, the French Finance Minister, misses an opportunity to speak of launching an Italian version of the UK's Life market until more general reforms are implemented on the Italian stock exchange.

One of Mr Berégovoy's senior advisers said: "Not all French banks are yet capable of creating FCCs because they simply do not have enough information about their own balance sheets."

Officials say the securities should have a very high rating, carrying virtually no risk of default, and with the only risk being that of early repayment. Similar US securities are generally rated AA or AAA.



Pierre Berégovoy: warning banks on cost savings

opportunities for managing their portfolios of loans and controlling both the risks of early repayment and their balance sheets.

In recent years, a number of banks, particularly those specialising in home loans, have suffered from the sharp fall in interest rates. This led borrowers to renegotiate their high fixed interest rate loans with banks which could not for the most part renegotiate their own funding.

At the same time, the new prudential ratios proposed by the Cools Committee of the Bank for International Settlements will introduce a weighting of 50 per cent for mortgage-backed loans in the calculation of capital requirements, considerably heavier than the weights traditionally ascribed by French bank supervisors to this category of risk.

The legislation proposed by the French Government allows FCCs to be created with the backing of any form of bank credit, but mortgages are

expected to form the bulk of the volume.

The details of the French project are still vague, and must be completed by more precise rules once the bill has passed parliament, but the Finance Ministry hopes to leave the framework as flexible as possible.

For example, the ministry expects to leave a number of ways open to the banks for covering the possibility of default by one of the borrowers whose loan is placed in the FCC. This falls to the charge of the bank, since the investor does not buy a share in the loan itself but a security giving a matching flow of interest payments.

The cover could be accomplished through an insurance policy, used widely in the US and UK markets, through the substitution of other loans for the non-performing loan, or through creating a larger pool of loans than initially necessary in order to allow for possible future defaults.

The FCCs will be subject to the tax rules usually applying to bonds if their maturity is longer than five years, and to those covering short term paper if less than that. The packaging of loans into an FCC will not change anything for the borrower, who will continue to deal directly with the same bank.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Real Date, Price, Change, Yield, Week Ago, Month Ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

TRADING IN WEST GERMAN

government bonds was fairly active all day but concentrated in the Bund, the treasury and Bundesobligations, with little attention paid to the less liquid post and mortgage issues.

Italian futures opposed

By Our Milan Correspondent

MR FRANCO FIGA, chairman of Conso, Italy's stock market regulatory authority, has opposed the introduction of a financial futures market in Milan soon.

Mr Figa, who has criticised the inadequacy of legislation regulating the Milan bourse, said it would be illusory to speak of launching an Italian version of the UK's Life market until more general reforms are implemented on the Italian stock exchange.

The Conso chairman's negative view about starting a financial futures market came in the wake of a proposal by Mr Ettore Firmagalli, chairman of the Milan bourse and president of the committee of the

Turkish rate doubts raised

By Our Financial Staff

MR RUSDU Saracoglu, Governor of the Turkish central bank, said yesterday that he fully supported a government decision to fight inflation but expressed concern over the timing of freezing deposit interest.

"The Government, in a very serious manner, has taken a decision to fight inflation. We are giving all our support for this," he said.

Turkish inflation rose to an annual 81.5 per cent in September. But Mr Saracoglu said the central bank had reservations about the timing of a decision to freeze bank deposit interest rates.

Turin bank in UK plan

By Alan Friedman in Milan

ISTITUTO San Paolo di Torino, the Turin-based bank which is one of Italy's biggest financial institutions, is planning to increase its shareholding in Hambro Bank, the UK merchant bank.

Mr Gianni Zandano, chairman of San Paolo, who was in London yesterday, said he would like to enlarge San Paolo's holding beyond its 6.5 per cent level.

Mr Zandano said the plan was not imminent, however. Mr Charles Hambro, chairman of the London bank, said he could not comment further. Mr Hambro said he was

delighted with the collaboration that has grown up between the two banks since San Paolo first bought a minority stake in Hambro

By Our Financial Staff

Yesterday saw the formal launch of two mutual funds designed to channel Italian investment to international equity and bond markets. The funds are to attract a total of £200m (\$400m) of assets within the next 12 months.

The San Paolo-Hambro announcement comes 10 days after Chase Manhattan, the US bank, unveiled plans to join forces with Mr Silvio Berlusconi's Fininvest group to market two similar new Chase mutual funds.

LONDON MARKET STATISTICS

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporations, Domestic and Foreign Bonds, Industrials, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Price, Yield, etc. Rows include various corporate and government bonds.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, Yield, etc. Rows include various fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue, Price, Yield, etc. Rows include various rights offers.

LONDON TRADED OPTIONS

Large table with columns: Option, Calls, Puts, etc. Rows include various traded options.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times and the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index, Change, etc. Rows include various equity groups and sub-sections.

FIXED INTEREST

Table with columns: Index, Change, etc. Rows include various fixed interest indices.

ALUMINIUM

The Financial Times proposes to publish this survey on 26th October 1988. For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes on 021-454-6922 or write to him. Financial Times, George House, George Road, Edgware, Middlesex, London HA8 7PP.

UK COMPANY NEWS

Finlay shares rise as Elders lifts stake to near 6%

By Andrew Hill

SHARES IN James Finlay, international financier and trader, rose 10p to 130p yesterday on news that Elders Investments, which is 76 per cent-owned by the Australian brewing and sheepfarming conglomerate Elders IXL, had taken a 5.77 per cent stake in the company.

MB Group in French food can purchase

By Maggie Urry

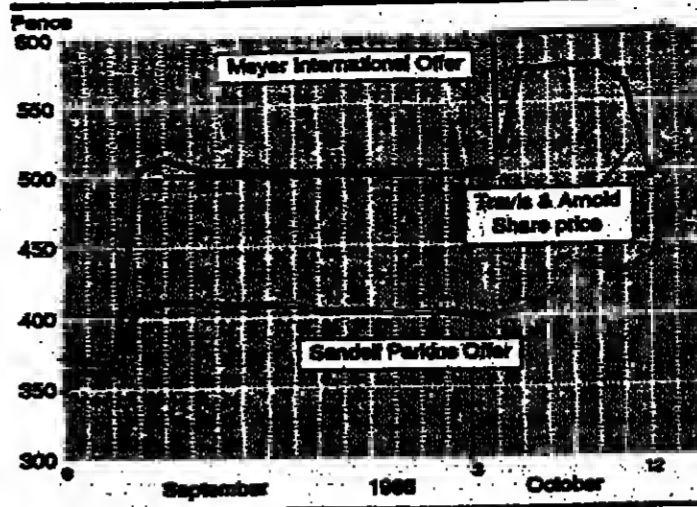
MB GROUP, packaging company which has changed its name from Metal Box, is buying a 72 per cent stake in Ferembal, the second largest food can maker in France.

Charming their way into the Travis hearts

Philip Coggan on the two suitors bidding for the hand of a builders merchant

How happy could I be with either, were I your dear charmer away? Shareholders in Travis & Arnold must be tempted to mull these lines from the Beggar's Opera as they contemplate two rival bids for the builders' merchandising company.

insistence on backing the much lower of the two offers on the table. But Travis has consistently argued that the offers are not strictly comparable.



league; however a combined Meyer-Perkins would become the largest UK builders merchant.

the Travis board indicated its willingness to surrender its independence.

a convertible preference share alternative for those investors with capital gains tax liabilities.

DIVIDENDS ANNOUNCED

Table with 5 columns: Company, Current payment, Date of payment, Corres. for pending dividend, Total last year, Total this year.

BOARD MEETINGS

Table with 2 columns: Company, Date.

Kelt increases stake in Carless

By Nikki Tall

WITH SHAREHOLDERS in oil independent Carless due to vote this morning on the company's proposed \$100m purchase of coal group Ryan International, Kelt Energy has acquired a further 1m shares in Carless.

Yesterday's move, with the shares bought at 114p, takes the stake held by Kelt, a smaller oil independent, to 8.22m or 4.99 per cent.

27.2 per cent stake in Carless, again voiced its opposition to the deal.

shareholders speaking for more than 40 per cent of the equity intended to oppose the deal.

Personal Computers hit by provisions of £750,000

PERSONAL COMPUTERS, which provide supply and support services for personal computer users, reported lower pre-tax profits of £1.08m for the year in May 31, compared with £1.17m.

rise in demand for products which provides supply and support services for personal computer users, reported lower pre-tax profits of £1.08m for the year in May 31, compared with £1.17m.

GRANVILLE

SPONSORED SECURITIES

Table with 8 columns: High/Low, Company, Price, Change, Dividend, Yield, P/E.

Hanson extends date of Kidde sale to Pilgrim

By Nikki Tall

HANSON, UK conglomerate, and Pilgrim House, electricals and electronics group formed from the merger of RHP and Burgess earlier this year, yesterday announced that they had agreed to extend the deadline date for the sale of Hanson's US-based Kidde Fire Protection businesses to Pilgrim.

ANI fails in Aurora takeover

By Ray Bashford

AUSTRALIAN NATIONAL Industries has failed to agree terms for a takeover of Aurora, Sheffield-based engineering group.

holding of 40 per cent, formed an insurmountable obstacle to ANI's ambitions.

holding of 40 per cent, formed an insurmountable obstacle to ANI's ambitions.

NORWAY'S SECURITIES SAFEKEEPING BANK advertisement.

Union Bank of Norway advertisement.

WILLARE GROUP PLC Interim Results

Table with 4 columns: Item, 9 MONTHS ENDED 30 JUNE 1988, 9 MONTHS ENDED 30 JUNE 1987, YEAR ENDED 30 JUNE 1988.

CHINA 12 DECEMBER 1988

The Financial Times intends to publish a survey on China on the above date. Articles on the Impact of Reforms, Politics, Foreign Policy, Economy, Foreign Trade, Foreign Investment, Industry and the Provinces form part of the proposed editorial coverage.

WOUNDT YOU LIKE TO? CAPITAL INTELLIGENCE advertisement.

TAY HOMES advertisement with highlights table.



UK COMPANY NEWS

# Maiden result at Hi-Tec advances 15% to £4.13m

By Andrew Hill

HI-TEC SPORTS, sports shoe supplier, increased profits by 15 per cent in the half-year to July 31, its first reported figures since coming to the market in June.

Pre-tax profits rose from £3.6m to £4.13m, and turnover advanced by 21 per cent to £32.9m (£27.2m). Earnings per share increased from 7.19p to 7.85p, and the company declared a 1.5p interim dividend. Mr Frank van Wessel, Hi-Tec's chairman, who still owns 73 per cent of the company, agreed to waive the dividends due to his shareholding.

Trading margins dropped from 14.5 per cent to 14 per cent in the first half as a result of the company's efforts to build market share overseas. Hi-Tec said the slight fall in

margins was a short-term side-effect of attempting to change the geographical mix of the business and the return on sales would improve as turnover increased in new markets.

The June flotation, which was 2.4 times subscribed, raised £7.2m, net of expenses, and the group said yesterday that these funds had been invested in improving the service to customers, buying out the 20 per cent minority holding in Hi-Tec's US subsidiary, and financing growth in export markets.

Hi-Tec would not specify the level of borrowings at the half-way stage but confirmed that gearing was well below the 30 per cent maximum which the group has set itself. The group's shares slipped yesterday to 146p.

A recent survey made Hi-Tec the leader in the UK sport shoe market with a 25 per cent share, followed by Adidas with 18 per cent and Reebok with 12 per cent.

In the US, Hi-Tec is seeking to increase its business through what the company describes as "guerrilla warfare", attacking niche markets. Hi-Tec already claims a dominant position in the market for lightweight hiking boots in the US, and is now aiming for the technical area of sports footwear with the launch of its Badwater 146 shoe, successfully tested in this year's Badwater Run, an arduous race from Death Valley to Mount Whitney in Nevada, a distance of 146 miles and a climb of more than 14,500 ft.

# Coloroll preference issue to raise £25m

By Nikki Tait

COLOROLL, the ambitious home furnishing company which earlier this year won control of the John Crowther textile group, yesterday announced a £25m placing of cumulative redeemable preference shares.

The shares carry a 9p dividend, and have a par value of 10p. They will be redeemable at £1 each on March 31 2006. Samuel Montagu, which is advising Coloroll, underwrote the issue with Greenwell Montagu Gilt-Edged and Rowe & Pitman acting as brokers to the issue.

The shares were issued yesterday afternoon at 100.85p each with a gross redemption yield of 11.88 per cent. Coloroll set the yield at a margin of 2.4 per cent over the gross redemption yield on 18½ per cent Treasury stock 2004-06.

The placing represents one of the largest non-property preference share issues for

some time - a funding route which a number of corporate finance departments have suggested could now regain some popularity. Coloroll said yesterday that the placing proceeds would provide a source of long-term fixed-rate finance and improve the balance between bank borrowings and shareholders' funds. It added that it had taken this route because of problems with the present ordinary equity market.

Immediately after the £206m Crowther acquisition - a share swap deal which doubled Coloroll's issued equity - the merged company's gearing was over 100 per cent. However, this has already reduced following the sale of the Crowther cloth and clothing companies in July, and Coloroll has said that it expects the figure to be down to 30-40 per cent by its financial year-end.

# Hillsdown sells 29.3% stake in Anglo-United

By Nikki Tait

HILLSDOWN HOLDINGS, food, furniture and property group, yesterday placed its 29.3 per cent holding in Anglo-United, opencast coal-mining group headed by Mr David McErlain.

Hillsdown declined to say at what price the shares were sold, but it is believed that the figure was slightly below the market level. Anglo shares closed 1p stronger at 44p, at which level the holding, comprising 34.97m shares, would be worth about £15.4m. The shares were placed with institutional clients of Chase Manhattan.

Yesterday, Hillsdown said it had always regarded the stake

as an investment and that the placing had been a matter of mutual consent. It understood that Anglo wanted a wider institutional shareholding, while - from its own viewpoint - this was a non-core investment.

"Everyone's happy," commented Mr Harry Solomon, chairman.

Anglo issued the shares to Hillsdown in December 1986 at 25p each - a slight discount to the prevailing market level - or a total of £8.7m. Anglo used the money to expand. At the time, however, some surprise was expressed about the deal, given that coal-mining bore little direct relationship to Hillsdown's mainstream activities.

# Evidence closes in IDG case

By Kieran Cooke in Dublin

EVIDENCE ended yesterday in the High Court in Dublin in the case brought by Pernod Ricard, French drinks company, against FII/Fyffes, Irish food group. Pernod has alleged that FII/Fyffes reneged on an agreement to sell the French company a 30 per cent shareholding in the Irish Distillers Group.

The outcome of the court case is an important factor in the long-drawn-out takeover battle for IDG, the world's sole producer of Irish whiskey. For several months French Metropolitan has been trying to take over IDG through its subsidiary GC&C.

Final submissions to the court are due to be made today and judgment is likely by the middle of next week.

# USM placing for Riva

By Clare Pearson

RIVA, Bolton-based electronic point-of-sale equipment and software company, is coming to the USM via a placing which capitalises it at £12.2m.

Lloyds Merchant Bank is placing 3m shares at 110p each, which represents 25 per cent of the enlarged issued share capital. Half of these raise new money for the company, and the rest are being sold by existing shareholders.

Although it also supplies cash-and-carry and manufacturing companies, Riva expects most growth in its business to come from supplying multiple retail chains which have a low till-to-outlet ratio, such as fashion shops and off-licences. It

said this market has been hardly penetrated by EPOS, and is not generally catered for by the bigger manufacturers of such systems.

Riva has also this year developed a system for pubs and bars, only about 2 per cent of which have EPOS installed, according to an industry survey. The system, which has been tailored initially to pub managers, is being installed in all the managed houses of Mansfield Inns.

In the twelve months to end-June, the 10-year-old company achieved pre-tax profits of £1.21m on turnover of £9.19m, up from £578,000 on turnover of £7.09m.

# Willaire doubles to £1.1m midway

WILLAIRE Group reported interim pre-tax profits doubled at £1.1m, against £525,000 restated for acquisitions. Directors said the rise showed the strong growth in the group's principal areas, electronics, environmental services and industrial services.

Turnover for the six months to the end of June, 1988 increased 58 per cent from £6.85m to £10.81m. Earnings per 2p share were 1.1p (0.5p) basic and 0.9p (0.5p) fully diluted. The company has set its first interim dividend at 0.25p. Last year there was a

single final payment of 0.25p.

The performance of the electronics division was strongly ahead of last year and this was expected to continue. The environmental services division was developing into a well-positioned force in the clean air industry, and opportunities to broaden its activities were being examined.

The niche market activities of the industrial services division companies were continuing to make a worthwhile contribution, directors said.

The group moved from the USM to a full listing in May.

# Ramus recovers in second half

Ramus Holdings, the ceramic tile and self-assembly kitchen furniture distributor quoted on the Unlisted Securities Market, yesterday reported a sharp recovery in second half profits, justifying the company's confidence at the interim stage.

First half figures released last February showed a 23 per cent contraction in pre-tax profits to £369,000. However, adding in profits of £645,000 for the second six months, the outcome for the full year to end-June was only 8 per cent lower at £1.05m (£1.12m).

Turnover expanded by 25 per cent to £44.61m (£36.65m) over the year. New chairman Mr Lionel Ramus said that the growth in sales had continued in the first quarter of the current year with profits "substantially" up on the September quarter last year.

After a higher tax charge of £461,000 (£313,000) - reflecting an increased provision for deferred tax - earnings per share declined to 12.5p (18.3p). A proposed final dividend of 5p makes a total of 7p (6.8p) for the year.

# BLP expands laminate operations

BLP Group, manufacturer of real wood laminates and associated products which joined the USM in August, has agreed to acquire the TBS companies and certain freehold land for a maximum of £3.93m.

Manchester-based TBS consists of two trading companies, Welsh Brothers Fabrications (North West) and TBS Con-

tracts, which together provide a package for laminate components to contractors, architects and other customers.

An initial payment of £3.13m (including £200,000 for the freehold land) is to be satisfied by the issue of 2.87m new ordinary shares. The balance of £795,000 depends on TBS profits for the year to December 31.

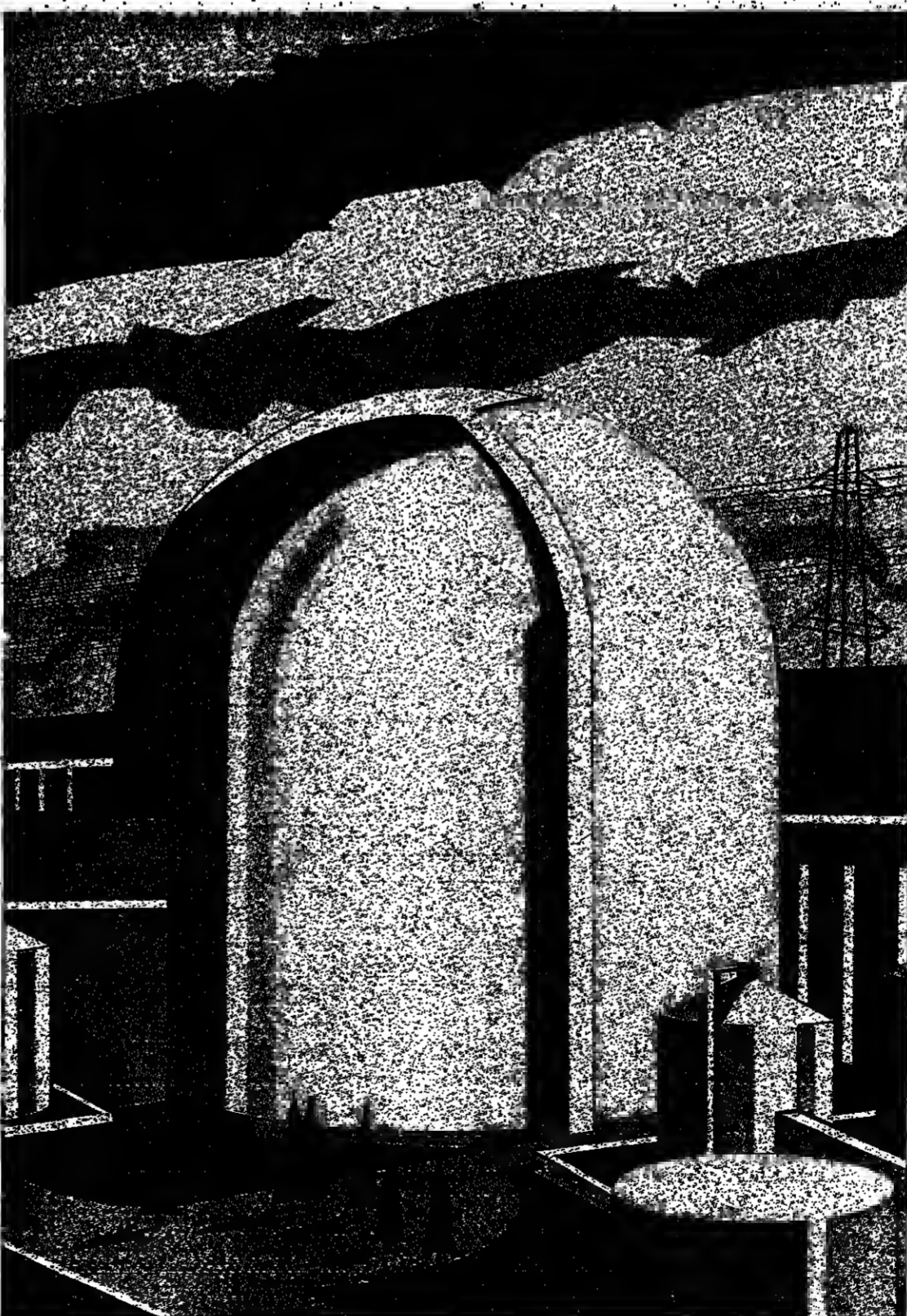
# Gold Greenlees acquisition

Gold Greenlees Trot is buying BDH Communications Group, Manchester-based advertising agency, for an initial £7.2m and further profit-related payments to a maximum of £7m. The initial payment will be satisfied

by £4.1m cash and the rest in shares.

BDH profits have grown from £163,000 in 1984 to £271,000 for the eight months to the end of April 1988.

# GIVING OUR CHILDREN MORE ENERGY



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Applications for shares made to the Council of the Stock Exchange for the grant of permission to deal in the Ordinary shares of the Company on the Unlisted Securities Market. It is emphasized that no application has been made for these securities to be admitted to listing. Dealings are expected to commence on Thursday, 20th October, 1988.



## Riva Group Plc

(Incorporated in England under the Companies Act 1948 to 1976, registered number 130697)

Placing by  
**Lloyds Merchant Bank Limited**  
of 3,000,000 Ordinary shares of 10p each at 110p per share

Share Capital	Issued and now being issued fully paid
Authorized £1,600,000	£1,200,000
In Ordinary shares of 10p each	

The Ordinary shares now being placed will rank *pari passu* in all respects with the existing issued Ordinary shares including the right to receive dividends and other distributions hereafter declared, made or paid on the ordinary share capital of the Company.

The Group's principal activities are the development, manufacturing and marketing of electronic point of sale equipment and related software to multiple retail chains and cash and carry wholesalers in the United Kingdom.

The Group is based in premises in Bolton, with further operations in Slough and Cumberland.

Albert E. Sharp & Co. has made arrangements for Lloyds Bank Stockbrokers Limited to distribute 750,000 Ordinary shares to its clients.

Particulars relating to Riva Group Plc are available at the Best Unlisted Securities Market Service. Copies of the particulars may be obtained during normal business hours on any weekday (Sundays excepted) up to and including 31st October, 1988 from:

Lloyds Merchant Bank Limited 40-46 Queen Victoria Street, London EC4P 4EL	Albert E. Sharp & Co., Davies House, 1 Sun Street, London EC2A 2HP
Lloyds Bank Stockbrokers Limited, 40-46 Queen Victoria Street, London EC4P 4EL	Albert E. Sharp & Co., Edmund House, 12 Newhall Street, Birmingham B3 3EP

14th October, 1988

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SOCIETE NATIONALE DES CHEMINS DE FER FRANCAIS

US\$ 75,000,000 11 1/2 % Guaranteed Bonds due November 15, 1992

On October 3, 1988 Bonds for the amount of US\$ 10,715,000 have been drawn for redemption at par on November 15, 1988. The following Bonds will be redeemable coupon due November 15, 1989 and following attached:

Table with multiple columns containing bond identification numbers and serial numbers for redemption.

Amount outstanding: US\$ 42,855,000

Bonds previously drawn and not yet presented for redemption: 189 and 192

Luxembourg, October 14, 1988

The Fiscal Agent KREDIETBANK S.A. LUXEMBOURGEOISE

with vision

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022



**Le Financial Times a cent ans  
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„The Financial Times“ wird hundert Jahre alt / Von Jochen

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THE PROPERTY MARKET

Growing numbers of quoted property companies have been obtaining approval from their shareholders to buy in their own shares. But, surprisingly, none of them have gone a stage further and turned themselves in to private companies.

Surprisingly, because the market has not treated property companies very kindly since the crash of equity prices nearly a year ago, in spite of the fact that the sector is the most expensive to buy on the market. There is now a case to argue for de-listing.

The case springs out of the fact that, while the property market as such is seen as buoyant, the property share market is sluggish both in terms of the prices of the stocks and in terms of trading volume.

When the major investors re-assessed their positions after the events of October 1987, a switch in market sentiment took place. The sentiment swung away from the developers, such as London and Edinburgh Trust and Speybank, which had been stressing growth in earnings per share, and moved towards the groups, pre-eminently Land Securities, MEPC, Hammerson, Slough Estates and British Land, which stressed a growth in asset values.

The chatter in recent months has been all about assets as the buoyancy of the market has been translated into a series of sharply higher property revaluations. Developers have been judged, not on the way they carry out their mainstream

# New capital for old

By Paul Cheeseright

business but on the basis of the assets they hold.

The result has been that the developers have been trading on prospective multiples of somewhere between 7.5 and 10 - a far cry from the pre-crash period when they could do no wrong in the eyes of a market which would gobble up every piece of paper they issued.

So the developers have been downgraded by the market. In response they have felt forced to adopt stances and expended funds in a way which would not have occurred to them 18 months ago. Hence London and Edinburgh Trust assuring shareholders on top of a 43 per cent increase in interim pretax profits that "it is the objective of the directors to achieve a balance between growth in earnings per share and growth in net asset value per share."

The question is why development companies feel the need to go through these sort of hoops to make themselves look more like investment companies when the investment companies themselves still trade on prices at a significant dis-

count to their net asset values.

It is true that the investment companies have traditionally traded at such a discount. What is odd is that, if assets are seen to be such a marvellous thing, if buyers seek to limit their risks by buying assets rather than development prowess, the assets are still so cheap. The discounts have been ranging from 15 to 30 per cent.

Further, by disdaining development and embracing the idea of assets without embracing those who hold the assets, the market is giving itself a thankless task in assessing companies which are interested in both - the hybrid asset and development companies such as Greycourt and Rosebank.

The market, in short, is in a state of limbo. In circumstances where it is impossible to guess where their shares might go next, property companies could consider taking advantage of the uncertainty. They could turn their back on the whole business and buy back all their own equity.

There are two main reasons for going to and staying in the market. The first is to give existing shareholders in a private company a means of realising some or all of their investment. The second, and over a lengthy period the more important, is to use the market as a source of capital.

Although the market has virtually dried up as a source of equity capital, over the last two years the number of instruments available to property companies for fund-raising has become infinitely more varied. The banks have competed for clients and made their lending schemes increasingly elaborate. The institutions have become more aggressive in their financing. Equity can be brought into separate property ventures; it does not have to go into the company itself. The stock market has been sidelined.

If the equity market has become less relevant to the day-to-day needs of property companies, then there is less reason to remain subject to its whims, especially as it is possible to issue securities without being listed.

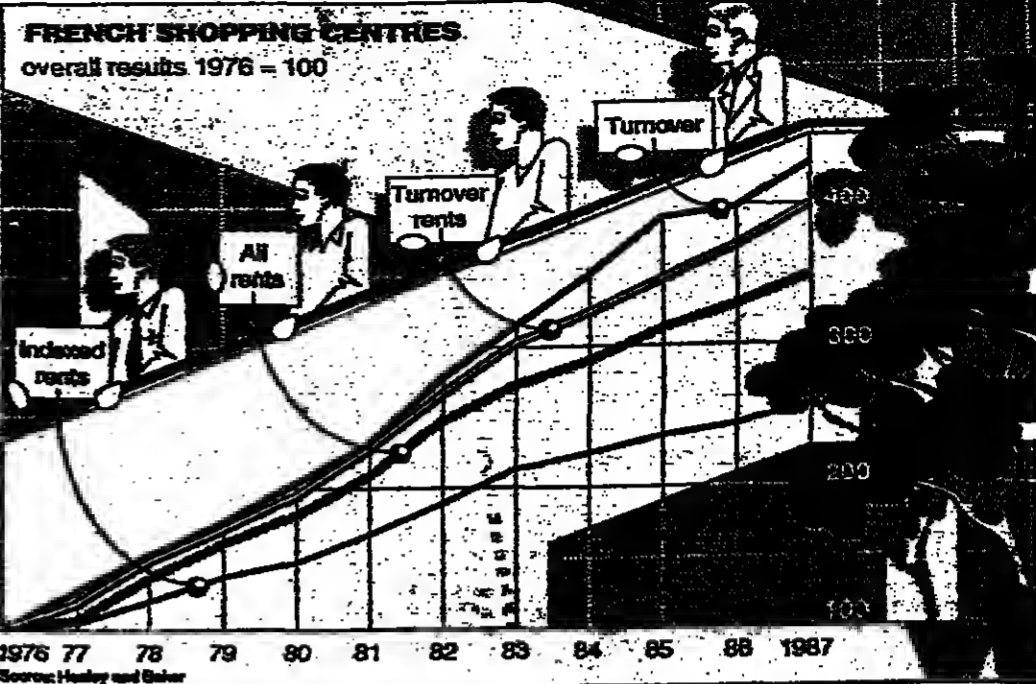
One mechanism here is the single asset property company, offering a means of releasing capital from an individual building. Apart from Billingsgate City Securities it has not been used. Property income certificates, in effect sacrificing rental income in return for capital, should arrive within the next few months. Listing buildings on the market may prove to be less burdensome than listing companies.

# French style shop around

INVESTORS in the 78 regional shopping centres of France have done consistently well for a decade as consumer expenditure has increased and rents have risen more quickly than inflation. But the rise in retail rents has not been uniform.

In a study commissioned by the *Conseil National des Centres Commerciaux*, Healey and Baker, chartered surveyors, noted that there are two methods in France of raising the rents. One is tied to the cost of construction index. The other is linked to growth in a shop's turnover. Compound annual average growth over the last 11 years has been 8.74 per cent for the first, but 12.35 per cent for the second.

Although turnover rents are also common in the US, they have been little used in the UK. Institutions owning shopping centres have tended to prefer the standard 25 years lease with five-yearly rent reviews: it is easier to manage. And it has taken time for property valuers to accept turnover rents and not ex-



Source: Healey and Baker

cessively discount them.

But in France, Healey and Baker found "the direct relation of rent to turnover encourages a more active landlord participation in the management of the centre: anything done which enhances the successful trading of the centre is translated directly into reward in the form of increased rents."

Capital and Counties is the leading UK exponent of turnover rents. Ray Moorhead, the managing director, argued that their use created a part-

nership with the retailer - "your success is their success".

At the same time, the owner has greater control of the tenant mix. The owner does not have to accept a "the highest bid for accommodation. But that presupposes a greater knowledge of retailing techniques than the average property owner is likely to possess."

Both in France and in the UK, the buoyancy of the retail market has ensured steady returns for the shopping centre owners, but turnover rents have an obvious downside.

This is, said Healey and Baker, "the unpredictability and volatility of rental income and the increased costs of active management."

But Capital and Counties finds its formula by adding the turnover element of rental growth to a base set at 80 per cent of the market rental value. And rents change annually, not every five years.

*French Shopping Centres - a decade of performance.* Healey and Baker, 23 St George Street, Hanover Square, London W1A 2BQ, 286.

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Contact: David Masters

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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst Mgrs Ltd, Asst Unit Trst Mgrs Ltd, Bullfinch & Co Ltd, etc. Each entry includes the trust name, manager, and key financial data like assets and liabilities.

INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. 838 7233/5699. Reuters Code IGIN, IGIO. FT 30 FTSE 100 WALL STREET. 1490/1499 +21 Oct 1833/1843 +21 Oct 2136/2148 +13. Dec 1497/1506 +23 Dec 1842/1852 +24 Dec 2142/2154 +11. Prices taken at 5pm and change is from previous close at 9pm.

CROSSWORD No. 6,759 Set by VIXEN

Crossword puzzle grid with numbers 1-28 indicating starting positions for clues.

- 1 A little article men thought quite compassionate (7)
2 Trumpeters always make good use of trucks (9)
3 Bonus from backing ingenuity (5)
4 A printer's error that's come on high (9)
5 A scholar urges holding back in the country (5)
6 Frank depressed the Tories (9)
7 Sheepish creature given pounds and pounds in town (5)
8 Mixed drink for a fellow traveller (7)
9 Happy choice outside left made (5)
10 The point of a simple weapon (5)
11 The odd earl listens in for practice (9)
12 About fifty one hundred is all that remains (5)
13 Having nervous trouble, hold on - get a pick-me-up (5)
14 Learn on less ingenious scuffle apparatus (5)
15 Not appropriate for the guerrilla (9)
16 Missing persons (9)
17 It's pulled to tie the knot (5)
18 A French friend expert is engaging (7)
19 Alinee Annie appears confused (5)
20 Turn aside to poke about with some craft (7)
21 Grant for a minor (5)
22 Fine food - and quite unadorned, note that (5)
23 Presumption water will be provided by a restaurant (9)
24 Relative eye-opener in a Mediterranean resort (5)
25 Second given a tip or points (7)
26 They truly believe this set can be reformed (7)
27 A spiteful woman going around stripped for show (7)
28 Trumpeters always make good use of trucks (9)
29 Bonus from backing ingenuity (5)

ACROSS
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GUIDE TO UNIT TRUST PRICING

The data included under the Authorised section of the FT Unit Trust Information Service is being expanded to improve the service to readers and to conform with new legislation. These represent the marketing, administration and other costs which have to be paid by new unit trusts. The price at which units may be bought. The price at which units may be sold. The maximum spread between the offer and bid prices is determined by a formula laid down by the government. In practice, unit trust managers quote a much narrower spread. As a result, the bid price is often set well above the minimum permissible price which is called the cancellation price in the table. However, the bid price might be moved in the cancellation price in circumstances in which there is a large excess of sellers of units over buyers. The time shown alongside the fund manager's name is the time at which the unit trust's daily closing prices are normally set unless another time is indicated by the printed abbreviation. The symbol used is as follows: \* 0001 to 1100 hours; @ 1101 to 1200 hours; # 1201 to 1300 hours; \$ 1301 to 1400 hours; % 1401 to 1500 hours; & 1501 to 1600 hours; & 1601 to 1700 hours; & 1701 to 1800 hours; & 1801 to 1900 hours; & 1901 to 2000 hours; & 2001 to 2100 hours; & 2101 to 2200 hours; & 2201 to 2300 hours; & 2301 to 2400 hours; & 2401 to 2500 hours; & 2501 to 2600 hours; & 2601 to 2700 hours; & 2701 to 2800 hours; & 2801 to 2900 hours; & 2901 to 3000 hours; & 3001 to 3100 hours; & 3101 to 3200 hours; & 3201 to 3300 hours; & 3301 to 3400 hours; & 3401 to 3500 hours; & 3501 to 3600 hours; & 3601 to 3700 hours; & 3701 to 3800 hours; & 3801 to 3900 hours; & 3901 to 4000 hours; & 4001 to 4100 hours; & 4101 to 4200 hours; & 4201 to 4300 hours; & 4301 to 4400 hours; & 4401 to 4500 hours; & 4501 to 4600 hours; & 4601 to 4700 hours; & 4701 to 4800 hours; & 4801 to 4900 hours; & 4901 to 5000 hours; & 5001 to 5100 hours; & 5101 to 5200 hours; & 5201 to 5300 hours; & 5301 to 5400 hours; & 5401 to 5500 hours; & 5501 to 5600 hours; & 5601 to 5700 hours; & 5701 to 5800 hours; & 5801 to 5900 hours; & 5901 to 6000 hours; & 6001 to 6100 hours; & 6101 to 6200 hours; & 6201 to 6300 hours; & 6301 to 6400 hours; & 6401 to 6500 hours; & 6501 to 6600 hours; & 6601 to 6700 hours; & 6701 to 6800 hours; & 6801 to 6900 hours; & 6901 to 7000 hours; & 7001 to 7100 hours; & 7101 to 7200 hours; & 7201 to 7300 hours; & 7301 to 7400 hours; & 7401 to 7500 hours; & 7501 to 7600 hours; & 7601 to 7700 hours; & 7701 to 7800 hours; & 7801 to 7900 hours; & 7901 to 8000 hours; & 8001 to 8100 hours; & 8101 to 8200 hours; & 8201 to 8300 hours; & 8301 to 8400 hours; & 8401 to 8500 hours; & 8501 to 8600 hours; & 8601 to 8700 hours; & 8701 to 8800 hours; & 8801 to 8900 hours; & 8901 to 9000 hours; & 9001 to 9100 hours; & 9101 to 9200 hours; & 9201 to 9300 hours; & 9301 to 9400 hours; & 9401 to 9500 hours; & 9501 to 9600 hours; & 9601 to 9700 hours; & 9701 to 9800 hours; & 9801 to 9900 hours; & 9901 to 10000 hours.

Handwritten signature or note at the bottom left of the page.



Handwritten note: "John, in 1988"

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, organized into columns with headers like 'Name', 'Investment Objective', 'Assets', 'Units', and 'Price'. Includes sub-sections for 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

OTHER UK UNIT TRUSTS



FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, NAV, and other financial metrics.

Table of Other Offshore Funds, listing various offshore investment funds with columns for Name, NAV, and other financial metrics.

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and American Stocks, with columns for Name, Price, and other financial metrics.

Table of Money Market Trust Funds, listing various money market funds with columns for Name, NAV, and other financial metrics.

Table of Money Market Bank Accounts, listing various bank accounts with columns for Name, Interest Rate, and other financial metrics.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar volatile on trade data

THE DOLLAR showed its most volatile performance of the week, on publication of disappointing US trade data. A widening of the trade deficit encouraged selling of the dollar, but it rallied towards the close in London, to finish around the middle of the day's range. On a customs basis, excluding insurance and freight costs, the US trade deficit in August was \$10.56bn, compared with \$8.02bn in July. On the old CIF basis the seasonally adjusted trade deficit rose to \$12.18bn in August, from a revised \$9.47bn in July. The market was expecting a customs based deficit of around \$9.5bn, and a CIF shortfall of some \$11.5bn. Dealers in the Far East showed no enthusiasm for the dollar, ahead of the trade announcement, pushing it below technical resistance at Y126.50. In Tokyo the US currency fell below Y128 for the first time since June 22, on steady selling by institutional investors. Traders in Europe initially took a more relaxed view of the prospects for the dollar. The currency opened above £ IN NEW YORK

Oct 13 1.7450-1.7460 1.7340-1.7350 1 month 0.52-0.53 0.51-0.52 3 months 1.44-1.45 1.43-1.42 12 months 4.24-4.29 4.21-4.25

Oct 13 1.7450-1.7460 1.7340-1.7350 1 month 0.52-0.53 0.51-0.52 3 months 1.44-1.45 1.43-1.42 12 months 4.24-4.29 4.21-4.25

STERLING INDEX

Table with columns for Oct 13, Oct 12, and Oct 11. Rows include US, UK, Germany, France, Italy, Japan, and Switzerland.

CURRENCY RATES

Table with columns for Oct 13, Bank, and Market. Rows include Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns for Oct 13, Bank of England, and Market. Rows include Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with columns for Oct 13, £, and \$.

MONEY MARKETS

Rates firm despite call for patience

INTEREST RATES were slightly firmer in London yesterday, despite a call from Mr Nigel Lawson, UK Chancellor, for patience, to allow recent interest rate rises to work through to the economy. UK average wage earnings rose by 9.25 p.c. in August, higher than expected, while a fall in the UK unemployment rate was considerably smaller than forecast. However, one trader suggested that the job figures had been distorted, partly due to the effects of the postal strike. But the three-month interbank rate rose to 12-11 1/2 from 11 1/2-11 1/4 p.c. while the one

UK clearing bank lending rate

12 per cent from August 25 & 28

year rate was higher at 11 1/2-11 3/4 p.c. against 11 1/4-11 1/2 p.c.

The Bank of England forecast a shortage of around £100m, with factors affecting the market including, bills maturing in official hands and a take up of Treasury bills, together with repayment of any late assistance drawn on ERM. A rise in the note circulation accounted for a further \$40m, while banks brought forward balances £20m below target. These were partly offset by Exchequer transactions, which added £210m. The forecast was revised to a shortage of around £200m, and the Bank gave assistance in the morning of \$40m, through

Y128 in London, but drifted lower during the morning, and then plunged to a low of Y126.00 on publication of the trade data.

Recent figures, including the September US employment data, have tended to depress the dollar, by pointing a slowdown in economic growth, and suggesting no need for tighter monetary policy by the Federal Reserve. Yesterday's news on trade added to the downward pressure on the currency before reports of Japanese buying, possibly to square positions, led to a partial recovery.

Fear of central bank support if the dollar continued to fall encouraged dealers to square positions. At the close in London the dollar had fallen to Y126.05 from Y128.90 to DM1.8205 from DM1.8355; to SFr1.5395 from SFr1.5500; and to FF6.2075 from FF6.2550.

On Bank of England figures, the dollar's exchange rate

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns for Oct 13, Day's spread, and Forward rates.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns for Oct 13, Day's spread, and Forward rates.

EURO-CURRENCY INTEREST RATES

Table with columns for Currency, Term, and Rate.

EXCHANGE CROSS RATES

Table with columns for Oct 13, £, and \$.

FINANCIAL FUTURES

Prices slip on inflation fears

STERLING BASED FINANCIAL FUTURES lost ground in yesterday's Life market, as the release of economic data revived fears about inflation. UK average earnings in August were up by 9.25 p.c. while the fall in September unemployment was less than expected. Cash rates edged firmer, which prompted a decline in three-month sterling deposits

for December delivery, to a low of 88.20, down from 88.26 at the opening. The contract recovered a little, to close at 88.25, although this was still down from Wednesday's close of 88.28.

Long gilt futures acted in much the same way, opening at 96.90 for December, and slipping to 96.85, before closing at 96.16, still down from 96.21 previously.

US Treasury bonds were lower, after news of a wider than expected US trade deficit in August. The dollar fell quite sharply on the figures, reviving fears about inflation. Consequently, the December bond future slipped to a low of 89.15, before closing at 89.01, still down from 89.05 at the opening and 89.13 on Wednesday.

STERLING FUTURES

Table with columns for Contract, Price, and Change.

US TREASURY BOND FUTURES

Table with columns for Contract, Price, and Change.

LONG GILT FUTURES

Table with columns for Contract, Price, and Change.

EURO CURRENCY FUTURES

Table with columns for Contract, Price, and Change.

FT LONDON INTERBANK FIXING

Table with columns for Term and Rate.

MONEY RATES

NEW YORK

Table with columns for Term and Rate.

LONDON MONEY RATES

Table with columns for Term and Rate.

Treasury Bills (bill): one-month 11 1/2 p.c.; three-month 11 1/2 p.c.; six-month 11 1/2 p.c.; one-year 11 1/2 p.c.

Estimated volume total: Cals 2220 Pns 4079

Estimated volume total: Cals 148 Pns 264

Estimated volume total: Cals 2 Pns 1

Estimated volume total: Cals 25 Pns 348

Estimated volume total: Cals 293 Pns 2995

Estimated volume total: Cals 254 Pns 1679

Estimated volume total: Cals 25 Pns 348

Estimated volume total: Cals 293 Pns 2995

Estimated volume total: Cals 254 Pns 1679

Estimated volume total: Cals 25 Pns 348

Estimated volume total: Cals 293 Pns 2995

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Estimated volume total: Cals 25 Pns 348

Estimated volume total: Cals 293 Pns 2995

Estimated volume total: Cals 254 Pns 1679

EUROPEAN OPTIONS EXCHANGE

Large table with multiple columns for various options contracts, including call and put options for different currencies and terms.

BASE LENDING RATES

Table listing various banks and their base lending rates for different currencies and terms.

A FINANCIAL TIMES MAGAZINE

WE'RE HAPPY TO GO ON TRIAL

To prove how confident we are about our professional... Finally, our Performance Statistics, regularly updated and covering individual pension funds in the UK, exempt trusts, UK annuities and guaranteed bonds.

Each with quartile rankings to balance the monthly fluctuations. The Verdict Is Yours. In short, the case for subscribing to Pensions Management is an overwhelming one.

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If you are impressed you can continue with the full annual subscription. If not, simply cancel. Any payment you make now will be refunded in full.

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Handwritten note: "LTD" and "10/14/88"

Equities firm after US trade figures

UK EQUITIES rose sharply yesterday despite an increase in the US monthly trade deficit to a seasonally adjusted \$12.15bn. The figure was slightly worse than most expectations in London, but better than some of the most gloomy forecasts.

Account Dealing Dates table with columns for Oct 1, Oct 17, Oct 21, Oct 27, Oct 31, Nov 4, Nov 18, Nov 21, Nov 25, Nov 29.

The London market, firm ahead of the announcement, looked uncertain for a few minutes, but began to forge ahead determinedly in late dealing as a favourable Wall Street response became apparent.

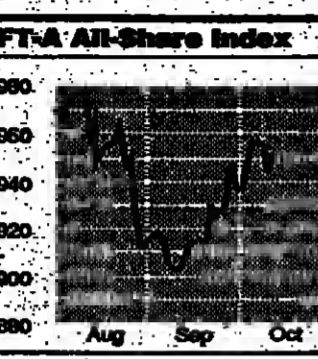
of blue chips, caught out market-makers who had concentrated on keeping their trading books in balance ahead of the US trade figures news.

Index for September, due today, is expected to show a gain of about 0.4 per cent, against a full 1 per cent rise in the previous month.

Firmness in the pound was no hindrance to the export stocks yesterday. ICI, Glaxo, and Beecham all closed higher, and featured in the late buying spree.

Takeover stories rejected

Trusthouse Forte (THF) demonstrated a spectacular burst of speed, rising 15 1/2 to 279 1/2p in heavy turnover of 16m shares. Rumours abounded, but by the end of the session dealers were almost unanimous in expressing considerable scepticism about the various stories doing the rounds.



Rover optimism Analysts returned in positive mood yesterday from a general presentation given by top management of British Aerospace and the shares responded with a rise of 14 to 489p.

again in the firing line as two big lines of rights issue stock moved through the market, 6m at 90 1/2p and 5.625m at 90 1/4p.

trader, strong recently on market talk of stake-building activity. Finsky shares jumped 10 to a year's high of 130p, helped also by suspicions of some other party acquiring a holding.

The financials sector, banks apart, was highlighted by strong demand for merchant bank Leopold Joseph, shares of which raced up to 490p before closing a net 10 higher at 480p.

continued to decelerate, gaining a penny to 139p in much reduced turnover of 3.1m shares. Ratners recovered strongly after the recent rights issue announcement, rising 8 to 197p, while GUS 'A' shares were wanted and rose 18 to 105 1/2p.

BICC also moved up strongly, closing 5 higher at 386p, with the market taking the view that the company could well attract predatory interest from cash-rich ICI, as well as the oft-mentioned French companies said to be waiting in the wings.

BA flying high

Shares in British Airways (BA) responded strongly yesterday to signs that the group is achieving success in its absorption of British Caledonian (BCAL). Turnover of 6.5m shares was helped along by a major recommendation from the stock both in London and New York by Shearson Lehman Hutton. At 170 1/2p, the shares closed up 6 1/2p.

Midland upgraded

Midland Bank shares surged ahead to close the session a net 1 1/2 higher at 432p on turnover of 2.8m. Heavy buying of the shares was triggered early in the day by news that the bank analyst at BZW, the securities house, had sharply upgraded their profit forecast for the UK clearing.

Standard rights

Standard Chartered was again in the firing line as two big lines of rights issue stock moved through the market, 6m at 90 1/2p and 5.625m at 90 1/4p.

NEW HIGHS AND LOWS FOR 1988

- NEW HIGHS FOR: BHP (1) 275.00, BHP (2) 275.00, BHP (3) 275.00, BHP (4) 275.00, BHP (5) 275.00, BHP (6) 275.00, BHP (7) 275.00, BHP (8) 275.00, BHP (9) 275.00, BHP (10) 275.00.

APPOINTMENTS

Chief executive for insurance broker

Mr George Boden has become chief executive of STERLING BURELL JONES GROUPE, the insurance broker best known as an intermediary in London's marine reinsurance market.

HAMFIELD PUBLICATIONS

has appointed Mr Michael Davisk as its most executive chairman. He is chairman of Calor Group and Brodaro Properties.

Mr Andrew Leigh

has resigned as chairman and is replaced by Mr Richard Cox-Johnson. Mr C.F. Farshaw has been made a director. The shareholders have been placed with clients of P.K. English Trust and Fiske and Co.

Mr Robert Fraser

has appointed Mr Clive Swabey and Mr Timothy Snowball as directors of Robert Fraser. They were both directors at Arlens. Mr Stuart Smart has become a director of Robert Fraser U.S. & International and Mr James Tyson an associate director of Robert Fraser Bloodstock.

Mr John Curtis

has been appointed managing director of PTINNEY BOWES. Professor Roland Smith, chairman of British Aerospace, has joined USDC INVESTMENT TRUST as chairman. He succeeds Mr R.E.J. Steel who remains on the board as deputy chairman.

Following the retirement

of Mr Ian Appleyard as chairman, Mr Michael G.

FINANCIAL TIMES STOCK INDICES

Table with columns for indices: Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, etc. Includes sub-sections for S.E. ACTIVITY and TRADING VOLUME IN MAJOR STOCKS.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks including BHP, ICI, Glaxo, etc.

share bargains in which it was prepared to deal. The uptick was a close of 12 higher at 123p. Rockware Group jumped 5 1/2 to 67p on rumours that it may bid for the 29.9 per cent Rodemars stake being offered for tender by OVS Investments.

African Development Bank DM 200,000,000 6% Bonds of 1988/1998. Includes logo and contact information.

Deutsche Bank, BHF-Bank, Dresdner Bank, etc. List of financial institutions and their services.

LONDON SHARE SERVICE

AMERICANS—Contd

Table listing American companies such as Amgen, Amstar, and Amstar Chemical, with columns for stock price and other financial data.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies like Bank of America, Citicorp, and Finance Trust, with columns for stock price and other data.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Anheuser-Busch, Heineken, and Pabst, with columns for stock price and other data.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies like Bechtel, Fluor Daniel, and Parsons Brinckerhoff, with columns for stock price and other data.

BUILDING, TIMBER, ROADS—Contd

Continuation of the Building, Timber, Roads section, listing companies like Fluor Daniel and Parsons Brinckerhoff.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as Amgen, Amstar, and Amstar Chemical, with columns for stock price and other data.

DRAPERY AND STORES

Table listing retail and drapery companies like Debenhams, Debenhams Group, and Debenhams Retail, with columns for stock price and other data.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies like Bechtel, Fluor Daniel, and Parsons Brinckerhoff, with columns for stock price and other data.

ELECTRICALS—Contd

Continuation of the Electricals section, listing companies like Amgen, Amstar, and Amstar Chemical.

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ENGINEERING—Contd

Continuation of the Engineering section, listing companies like Amgen, Amstar, and Amstar Chemical.

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INDUSTRIALS (Miscel.)—Contd

Continuation of the Industrials (Miscel.) section, listing companies like Amgen, Amstar, and Amstar Chemical.

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BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies like Bechtel, Fluor Daniel, and Parsons Brinckerhoff, with columns for stock price and other data.

Handwritten note: 10/14/88

LONDON SHARE SERVICE

LEISURE - Contd

Table of stock prices for Leisure sector, including companies like British Airways, British Airways PLC, and others.

PROPERTY

Table of stock prices for Property sector, including companies like British Land, British Land PLC, and others.

TEXTILES - Contd

Table of stock prices for Textiles sector, including companies like British Textiles, British Textiles PLC, and others.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Finance, British Finance PLC, and others.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector, including companies like British Petroleum, British Petroleum PLC, and others.

MINES - Contd

Table of stock prices for Mines sector, including companies like British Mines, British Mines PLC, and others.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sector, including companies like British Motors, British Motors PLC, and others.

TOBACCO

Table of stock prices for Tobacco sector, including companies like British Tobacco, British Tobacco PLC, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Finance, British Finance PLC, and others.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders sector, including companies like British Overseas Traders, British Overseas Traders PLC, and others.

PLANTATIONS

Table of stock prices for Plantations sector, including companies like British Plantations, British Plantations PLC, and others.

MISCELLANEOUS

Table of stock prices for Miscellaneous sector, including companies like British Miscellaneous, British Miscellaneous PLC, and others.

COMMERCIAL VEHICLES

Table of stock prices for Commercial Vehicles sector, including companies like British Commercial Vehicles, British Commercial Vehicles PLC, and others.

COMMERCIAL VEHICLES

Table of stock prices for Commercial Vehicles sector, including companies like British Commercial Vehicles, British Commercial Vehicles PLC, and others.

FINANCE, LAND, ETC

Table of stock prices for Finance, Land, and Etc sector, including companies like British Finance, British Finance PLC, and others.

MINES

Table of stock prices for Mines sector, including companies like British Mines, British Mines PLC, and others.

PLANTATIONS

Table of stock prices for Plantations sector, including companies like British Plantations, British Plantations PLC, and others.

THIRD MARKET

Table of stock prices for Third Market sector, including companies like British Third Market, British Third Market PLC, and others.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector, including companies like British Newspapers, British Newspapers PLC, and others.

SHIPPING

Table of stock prices for Shipping sector, including companies like British Shipping, British Shipping PLC, and others.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector, including companies like British Shoes and Leather, British Shoes and Leather PLC, and others.

OIL AND GAS

Table of stock prices for Oil and Gas sector, including companies like British Petroleum, British Petroleum PLC, and others.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish Stocks sector, including companies like British Regional Stocks, British Regional Stocks PLC, and others.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options sector, including companies like British Traditional Options, British Traditional Options PLC, and others.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, and Advertising sector, including companies like British Paper, British Paper PLC, and others.

SOUTH AFRICANS

Table of stock prices for South Africans sector, including companies like British South Africans, British South Africans PLC, and others.

TEXTILES

Table of stock prices for Textiles sector, including companies like British Textiles, British Textiles PLC, and others.

FINANCE

Table of stock prices for Finance sector, including companies like British Finance, British Finance PLC, and others.

IRISH

Table of stock prices for Irish sector, including companies like British Irish, British Irish PLC, and others.

PROPERTY

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SHOES AND LEATHER

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A selection of Options traded is given on the London Stock Exchange Stock Page. This service is available to every Company dealt in on the Stock Exchanges throughout the United Kingdom for a fee of £900 per annum for each security.





WORLD STOCK MARKETS

Journalist

revised and bean dates

Table with columns for country (Austria, Belgium, Denmark, Finland, France, Germany, Italy, Japan, Korea, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, West Germany, Yugoslavia, Zaire) and stock prices.

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CANADA

Table of Canadian stock market data including company names, prices, and changes.

INDICES

Table of various stock indices including DOW JONES, NEW YORK STOCKS, and TOKYO - Most Active Stocks.

Advertisement for 'Travelling by air on business' featuring British Airways, British Midland, and other airlines.

Large advertisement for 'Have your F.T. hand delivered in Germany' with contact information for Frankfurt and Lisbon.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices October 13

Main table containing stock prices, organized into columns with headers like 'High', 'Low', 'Open', 'Close', and 'Change'. Includes various stock symbols and their corresponding price data.

Handwritten scribble or signature at the bottom left of the page.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock names, high, low, and change. Includes a sub-table for 'Continued from previous page'.

OVER-THE-COUNTER

Need for national market, 3pm prices October 13

Table of Over-the-Counter prices with columns for stock names, high, low, and change. Includes a sub-table for 'Need for national market'.

AMEX COMPOSITE PRICES

4pm prices October 13

Table of AMEX Composite Prices with columns for stock names, high, low, and change.

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Advertisement for Stockholm (08) 235305. Text: 'Have you F.U. hand delivered... every working day, if you work in the business centres of MALMO, STOCKHOLM or GOTHENBURG. Stockholm (08) 235305. And ask AB Standit for details. FINANCIAL TIMES'

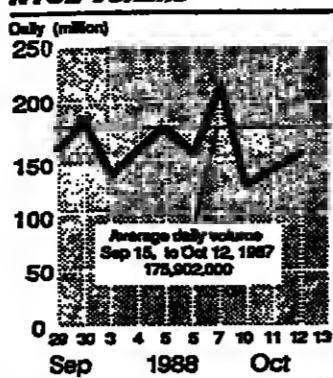
AMERICA

Equities rebound despite big rise in trade deficit

Wall Street

INVESTORS responded with unexpected equanimity to the big jump in the US trade deficit announced yesterday by the Commerce Department...

NYSE Volume



EUROPE

Secret vote victory sends Milan to new high

THE long-awaited US trade figures ended by having little effect on Europe yesterday. Leading bourses finished higher with a political breakthrough...

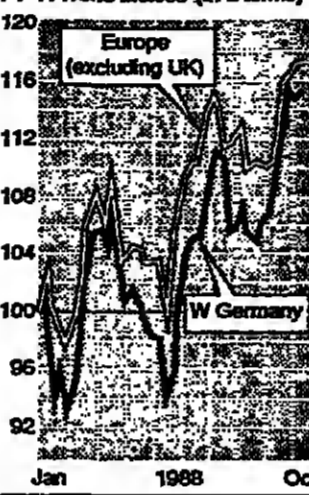
Its dividend, rallied by DM6.50 to DM465. It announced a joint venture with Asahi Chemical to develop and sell medical equipment in Japan.

The OMF 50 index ended 3.85 higher at 369.69, while the CAC General index was off 1.4 at 378.2. Turnover was said to be fairly active after Wednesday's FFR2.5bn.

Canada

BASE metals and energy issues posted gains as Toronto share prices closed narrowly mixed in light trading.

FT-A World Indices (in £ terms)



Bull pulls its weight in Frankfurt

Haig Simonian traces the rapid rise of the West German market

Little could be more appropriate than the impressive bull and bear unveiled in the Frankfurt stock exchange last week.

In recent weeks as foreign buyers have poured back into the market to bolster a seemingly optimistic domestic sentiment.

Quite how important a 10 to 20 pct difference in the dollar/Dfl exchange rate is for company profits is a moot point among analysts.

ASIA PACIFIC

Absence of enthusiasm hits Nikkei

Tokyo

THE OVERNIGHT fall on Wall Street further dampened investors' enthusiasm for the Tokyo market yesterday, sending share prices into a steep decline.

but closed only 11 higher at Y81, while Tokyo Gas, third in the active league with 49.9m shares, rose Y30 to Y1,420.

SOUTH AFRICA

AN OVERNIGHT rally in the bullion price propelled Johannesburg gold stocks slightly higher.

Roundup

THE WEAKNESS in New York and Tokyo had only a limited impact on trading in Asia Pacific markets, but volume was generally uninspiring.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, THURSDAY OCTOBER 13 1988, WEDNESDAY OCTOBER 12 1988, DOLLAR INDEX. Lists various countries and their stock indices.

Advertisement for Avis Europe plc. Features the Avis logo and text: 'Avis Europe plc INTERIM RESULTS FOR THE HALF YEAR TO 31 AUGUST 1988'. Includes financial data and a quote from Alun Cathcart.

Base value: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ index), 98.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1988.